Interim report Q3 2026

People Green Innovation Technology



Innholdsfortegnelse

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Introduction

The headquarter of Byggma ASA is located at Vennesla in Agder. Byggma ASA consists of the production and trading companies Forestia AS, Huntonit AS, Uldal AS, Masonite Beams AB, Smartpanel AS, Masonite Beams AS, Aneta Lighting AS and Aneta Lighting AB. In addition, the real estate companies Byggma Eiendom AS, Forestia Eiendom AS, Huntonit Eiendom AS and Byggma Eiendom Lyngdal AS, which own industrial property, are included. Byggma ASA is listed on Euronext Growth Oslo with the ticker BMA.

Byggma`s vision is to be among the leading suppliers of building materials solutions in the Nordic region. See the following link for presentation of Byggma Group: Byggma Group presentation.

Our vision will be achieved through the following goals:

1. The Group will achieve a turnover of at least NOK 3,000 million.
2. The profit margin will be at least 5 %.
3. The Group's activities must be based on sustainable products and efficient use of resources.
4. The Group will be innovative and build strong brands.
5. We will enjoy high customer satisfaction.
6. We will create profitable and safe workplaces by focusing on HSE, employee development and well-being.
7. Byggma will be an attractive investment object.

Innovation and technological development are important elements of the Group's growth strategy, and there is a strong willingness to invest in the necessary equipment and expertise in order to be a leading player in the Nordic building materials market in the future.

In principle, Byggma allocate its investments to digitalisation and automation of production processes, as well as to the environment and sustainability. The Group has around 660 employees. The Group will seek to realise its vision through its fundamental values, which can be described as IIR:

I – Inclusive

Show interest, respect and understanding towards colleagues, customers, and suppliers. Open and direct communication allows for influence and joint decisions that generate engagement. Help develop the people around you (we are no better than the weakest link).

I – Innovative

Curious and in search of future challenges. Always solution oriented and on the lookout for opportunities and good ideas. Encourage the development and commersialisation of good ideas across the Group.

R – Responsible

Continuous focus on HSE, including continuous focus on training and skills development. Act with integrity and stand by all that we say and do. Show concern for the environment, health, and sustainable development in the execution of our activities.

Branding and positioning

Byggma is a leading branded manufacturer with a long history in the building materials industry. Our strong market position provides trust and stability for customers and employees alike. During the year, we further strengthened our position as a supplier of building material solutions, reflecting the successful efforts undertaken across the Group.

Innovation

Every product undergoes a lifecycle, and currently, Byggma boasts a multitude of products that are firmly established within the market. To maintain a robust product portfolio, we are committed to ongoing product development and innovation. Our dedication to product enhancements and new introductions has yielded a trajectory of increased revenue and profitability in recent years. Innovation and product development occupy a central place in our strategic priorities and will continue to be a focal point moving forward.

Sustainability

At Byggma, we have a long-standing tradition of focusing on productivity and continuous improvement. Sustainability is, in many ways, an integral part of this effort. Through the active involvement of our employees and business partners, we strive to utilize resources efficiently while safeguarding jobs and operating a business that creates long-term value for society.

Forests play a pivotal role in carbon sequestration, and at Byggma, we believe that responsible stewardship of this resource involves creating superior products that encapsulate carbon for extended periods. Byggma has a longstanding tradition of prioritizing productivity and continuous enhancement. Sustainability represents a natural progression of these efforts. Through the active engagement of our employees and partners, we aim to utilize resources efficiently, thereby ensuring job security and fostering a business that delivers substantial value to the community.

Highlights

Sales revenue and profit

Sales revenues YTD rose from NOK 1,766.2 million in 2025 to NOK 1,776.0 million in 2026, reflecting a NOK 9.8 million (0.6 %) increase. The adjusted operating profit was reduced from NOK 127.5 million in 2025 to NOK 137.8 million in 2026.

In Q3, sales revenue decreased from NOK 537.8 million in 2025 to NOK 523.3 million in 2026, representing a decrease of NOK 14.5 million (2.7 %). Adjusted operating profit decreased from NOK 57.2 million in 2025 to NOK 48.2 million in 2026.

Overall, the Group's performance in the quarter was impacted by significant cost increases, particularly in additives, energy and labour. These are three key input factors, and the higher costs put considerable pressure on margins during the quarter.

In addition, market activity weakened somewhat after the summer compared with both the first half of the year and the third quarter of last year. It is difficult to identify any specific reasons for this development. However, the particularly warm summer, which may have reduced consumers' inclination to undertake home improvement projects, has been highlighted as one possible contributing factor. In addition, continued global uncertainty, high construction costs, higher interest rates and a high household savings rate are contributing to subdued market activity.

Our most important resource

In addition to our zero-accident ambition as part of our HSE strategy, we continuously invest in developing our employees' skills and competencies. One example is the qualification of three new skilled logistics operators in autumn 2026. This marked the first time Forestia had supported candidates through the certification process in this field in-house.

The trade certificate demonstrates solid expertise in material flows, inventory management, logistics processes and the safe handling of goods. This expertise is important for ensuring efficient and reliable deliveries and contributes to the continued development of our operations.

Successful operational and commercial execution at Huntonit

The transfer of painted panel production from Smartpanel to Huntonit has progressed according to plan and with good results. The first Smartpanel products were invoiced from Huntonit AS in the first quarter of 2026, and the remaining product groups will be transferred during the autumn, completing the commercial integration.

The initiative has already improved capacity utilisation, reduced unit costs and increased logistics efficiency. The co-location is expected to further strengthen profitability, with additional

cost savings gradually materialising during the autumn and reaching full effect from the beginning of 2027.

Byggma is profitable during challenging times

The construction materials sector is currently experiencing the most challenging market conditions since the Second World War. A critical barometer for market size fluctuations is the residential construction companies' reports on the volume of houses sold and initiated. Over the past year, these figures stand at 13,657 and 15,654 units, respectively, against Norway's annual housing requirement of 30,000. Like many sectors, ours is influenced by various elements, including global unrest, rising interest rates, and pronounced inflation, leading many to defer their homebuilding plans. However, a silver lining exists in the increasing fundamental demand for housing. Consequently, when home sales are substantially below the necessary levels, the theoretical backlog of orders surges, which will eventually catalyze a robust upswing for the industry. It is a testament to Byggma Group's resilience that, despite the exceptionally challenging market conditions, the group has maintained solid profitability throughout the quarter.

Uldal has strengthened its profitability and position in the window market

Over the past two years, Uldal has implemented a range of initiatives aimed at strengthening its market position and improving its financial performance. These efforts have delivered positive results. Uldal is now able to leverage its short delivery times as a genuine competitive advantage in the market, while flexible production, among other factors, helps create added value for customers. Uldal is gaining significant market share in the triple-glazed window segment, contributing positively to the insulation performance and energy efficiency of buildings.

Masonite Beams Ltd has secured several new customers in the UK

During 2026, we have secured several new customers in the UK I-joist market. These customers are being onboarded gradually and will provide a solid foundation for continued growth going forward. It is encouraging to see that our strategic initiatives are delivering results and that we are executing on our stated strategy. The fact that new market participants are choosing us as their supplier confirms our competitiveness and demonstrates the value we bring as a trusted business partner.

Norske Skog ASA

As of 5th of November 2026, Byggma ASA and its related party Drangsland Kapital AS owns ca. 26.8 % of the share capital in Norske Skog ASA. Byggma aims to be a long-term owner in Norske Skog ASA. There are several synergy effects between Norske Skog and Byggma regarding process equipment, raw materials, logistics, product development and environment. A growing share of Norske Skog's cash flow is being generated from a market that is expanding rather than declining. Further information can be found in Norske Skog's latest quarterly report.

Product innovation

Our product launches Forestia Premium Ceiling, Forestia Ergospon and Huntonit Proff Vegg are still experiencing increasing sales in the market. These decorative interior products add more value to the customer and hence have high unit prices. The increasing sales of these products are consequently increasing the profitability of the group.

Sustainability

The Group continues to identify new value-creating sustainability initiatives that reduce emissions while also delivering strong financial returns for Byggma. Please refer to the dedicated sustainability section of this interim report.

A word from the CEO

The building materials market continues to be characterised by historically low activity levels, which is also reflected in our financial performance. Nevertheless, Byggma remains profitable at the operating level during a period of historically low construction activity. This is a clear sign of resilience and demonstrates that all Byggma employees take responsibility, roll up their sleeves and pull together when circumstances demand it. This is something we should be proud of.

Ownership with a long-term perspective. There are many effective ownership models. Governments, institutional investors, investment funds and families each have different strengths, time horizons and expectations. The ownership model therefore influences not only who receives the returns generated by a company, but also how the business is governed, financed and developed.

Family ownership is the most common form of ownership in Norwegian business. A comprehensive study[1] by BI Norwegian Business School analysed all active Norwegian limited liability companies outside the financial sector during the period 2000–2015. Family-owned companies accounted for 66 per cent of the companies, 33 per cent of employment and 22 per cent of revenues. By 2015, their share had increased to 70 per cent of the companies and 39 per cent of employment in the sample.

What characterises family-owned businesses? The distance between owners, the board, management and day-to-day operations is often shorter. Owners have typically invested a significant proportion of their capital, history and identity in the company. This can result in closer alignment between ownership and management, a strong understanding of the business and greater emphasis on long-term viability. In academic terms, this can be described as lower agency costs.

Research also indicates a clear difference in profitability. Family-owned companies had a median real return on assets of 7.1 per cent, compared with 5.3 per cent for other companies. The difference of 1.8 percentage points before tax was evident across company sizes and in most industries. At the same time, the researchers emphasise that this represents a documented association and does not prove that family ownership alone is the cause of the higher returns.

European studies point in the same direction. A study of 6,702 listed companies across 17 European countries over the period 2007–2020 found that family-owned companies, overall, delivered stronger long-term performance than comparable non-family-owned companies. A study published by FTSE Russell in 2026 also found that a European index of family-owned companies outperformed an industry-adjusted benchmark portfolio, while experiencing a lower maximum drawdown over the period analysed. The findings should be considered in light of the respective definitions and limitations applied in the studies, but they support the view that family ownership is also relevant from a capital markets perspective.

[1] Janis Berzins, Øyvind Bøhren and Bogdan Stacescu, The Governance and Finance of Norwegian Family Firms: Main Characteristics of the Population, CCGR Research Report 01/2018 (Oslo: Centre for Corporate Governance Research, BI Norwegian Business School, 2018), available via SSRN.

Family ownership is no guarantee of success. Concentrated ownership can limit access to external perspectives, and family ties are not in themselves a qualification. The model works best when long-term, active ownership is combined with professional management, relevant expertise, clearly defined roles and respect for minority shareholders.

Byggma is a family-owned and publicly listed industrial group. This provides us with a combination of long-term ownership, professional corporate governance and the requirements and discipline that come with being a listed company.

For us, taking a long-term perspective does not mean protecting the status quo. It means implementing necessary changes, investing in modern production, developing new products and building strong brands. We must look beyond the next quarter, while at the same time delivering competitive results in every quarter.

Ultimately, responsible family ownership is about managing and developing the business so that it is stronger when the next generation takes over than it was when the current owners assumed responsibility.

The way forward. While we cannot control market conditions, we can focus on the actions needed to outperform the market and strengthen our market position. Housing construction in the Nordic region remains well below underlying demand, creating a growing backlog that will need to be addressed over time. In recent months, housing sales have exceeded housing starts, a leading indicator of future construction activity. There are increasing signs that the market has bottomed out, although the pace of recovery remains uncertain. As conditions gradually improve, we continue to strengthen our operations and prepare for higher demand.

At Byggma, we have excellent machinery and equipment, but our most valuable resource is our people. Without your dedication, Byggma would not hold the position it does today. Thank you for your efforts so far in 2026. I look forward to continuing our work together in the future!



Best regards

Conrad Lehne Drangsland
Chief Executive Officer

Group

Group Key Figures

NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Sales revenues	523.3	537.8	1,776.0	1,766.2	2,349.0
EBITDA	58.6	61.8	174.2	175.5	209.1
Adjusted operating profit	**36.6**	**39.8**	**108.2**	**109.5**	**122.4**
Adjusted profit before tax	**10.7**	**16.4**	**38.1**	**36.5**	**26.1**

The Group's sales revenues in Q3 2026 amounted to NOK 523.3 million compared to NOK 537.8 in same period in 2025, which is a NOK 14.5 million (2.7 %) decrease from Q3 2025. The revenues YTD in 2026 amounted to NOK 1,776.0 million, compared to NOK 1,766.2 million in 2025. An increase of NOK 9.8 million (0.6 %).

The EBITDA in Q3 was 58.6 million in 2026, compared to 61.8 million in 2025. The Group generated YTD EBITDA of NOK 174.2 million in 2026, compared with NOK 175.5 million in the same period of 2025.

The adjusted operating profit in Q3 2026 was NOK 48.2 million compared to NOK 57.2 million in the same period last year. The YTD adjusted operating profit is NOK 137.8 million in 2026, compared with NOK 127.5 million in the same period of 2025. The operating profit contains non-recurring items, please see reconciliation of adjusted operating profit in Alternative Performance Measures after the notes to the interim report.

From 9 March 2023 the investment in Norske Skog ASA is classified as an investment in associate and is accounted for using the equity method in accordance with IAS 28. Share of profit from associate is NOK 62.4 million YTD in 2026. See Norske Skog ASA's latest quarterly report and annual accounts for more information.

The Group achieved an adjusted profit before tax YTD in 2026 of NOK 38.1 million, compared to NOK 36.5 million last year.

YTD in 2026 net financials amounted to an expense of NOK 70.1 million which is NOK 2.8 million decrease in cost compared to the same period in 2025. The main reasons for the change in net finance costs are changes in interest rates and changes in the fair value of interest rate swaps. A breakdown of net finance costs is provided in Note 3.

The liquidity reserve as of 30 September 2026 amounted to NOK 47.0 million, an reduction of NOK 36.5 million from 1 January 2026. The Board of Directors will maintain its focus on capital and cost-efficiency.

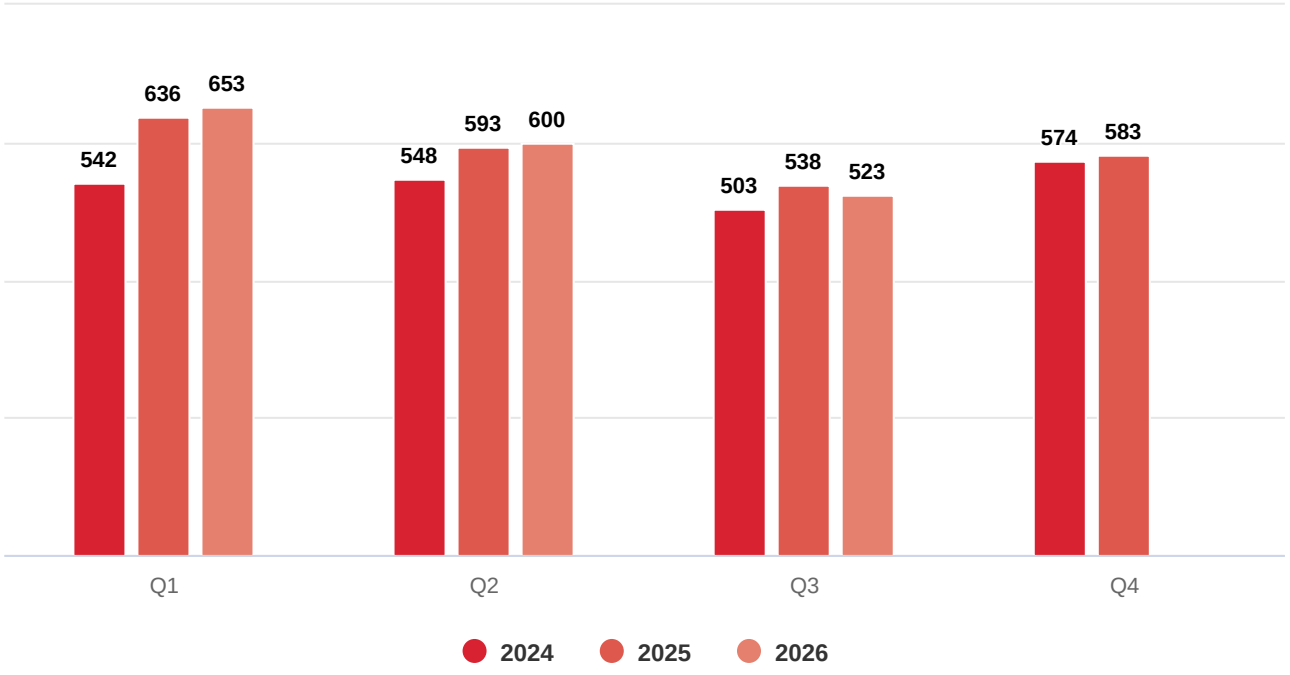
Net interest-bearing debt have decreased from NOK 1,253.8 million as of 1 January 2026 to NOK 1,239.1 million as of 30th of September 2026. As of the third quarter of 2026, there were acquired loans of NOK 2.4 million.

Investments in tangible fixed assets and intangible assets YTD in 2026 totaled NOK 60.4 million which is NOK 19.4 million lower than in 2025.

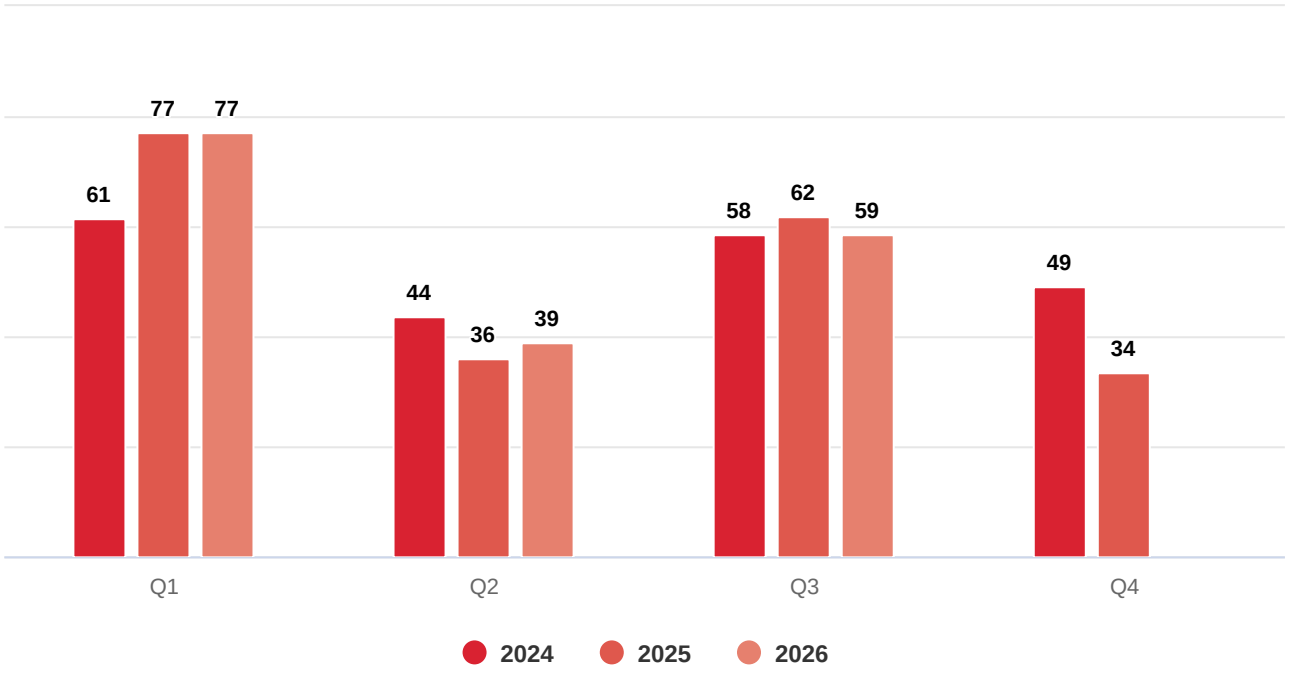
Total assets decreased from NOK 2,916.6 million as at 1 January 2026 to NOK 2,883.7 million as of 30th of September 2026. Booked equity as of 30th of September 2026 was NOK 1,074.3 million (37.3 %), which is an increase of NOK 50.9 million compared to 1 January 2026 (35.1 %). The reasons for the change in equity are due to the profit of the year of NOK 114.4 million, a currency translation difference of NOK 6.3 million and share of other comprehensive income from associate of NOK -69.9 million.



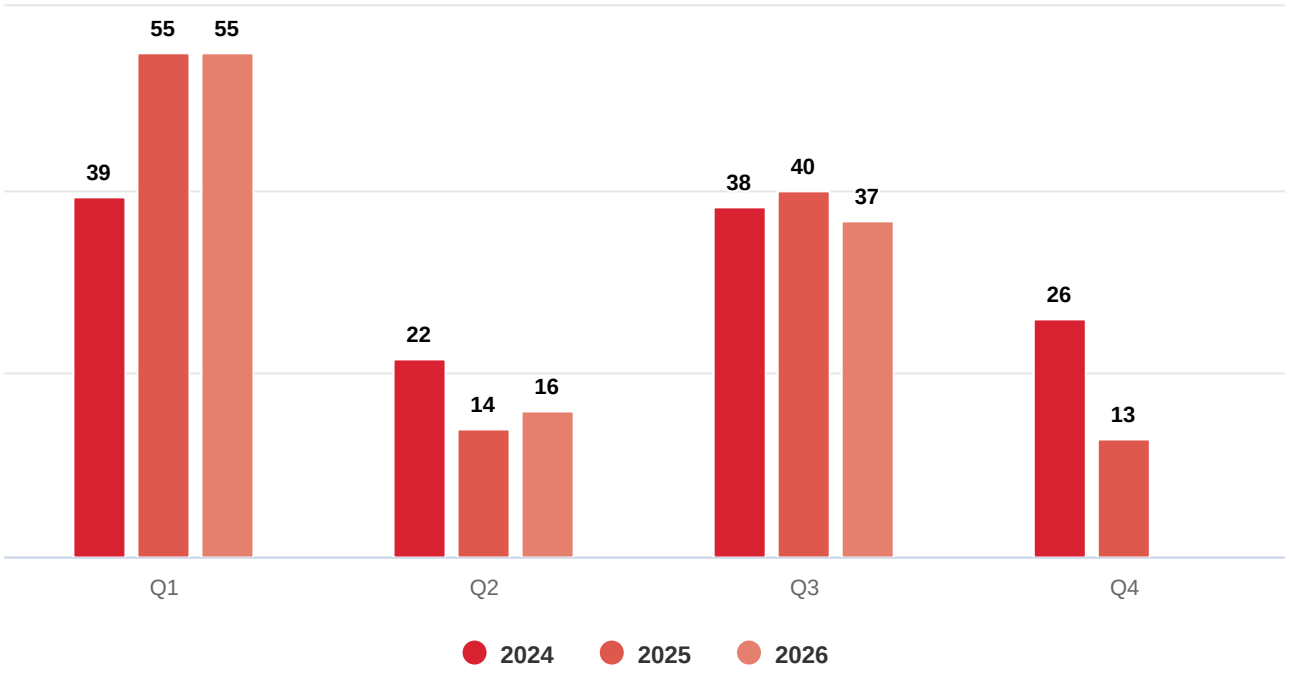
Sales revenues



EBITDA



Adjusted operating profit



Segment Information



Panels



NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Sales Revenues	352,3	376,5	1262,0	1277,7	1667,1
Operating Profit	**18,3**	**37,7**	**74,1**	**94,8**	**79,4**
Other special accounting items (see Alternative Performance Measures)	-9,6	-16,1	-20,4	-20,1	-8,7
Adjusted operating profit on segment	**8,7**	**21,6**	**53,7**	**74,7**	**70,1**

THE PANELS SEGMENT consists of the companies Huntonit AS, Forestia AS and Smartpanel AS.

In Q3 2026, the Panels segment achieved slightly lower sales revenues, and lower operating profit compared with the same period in 2025. The Group continues to focus on rationalising operations and maintaining strong discipline in its procurement processes. Demand for products within the Panels segment varies across product groups. Reference is made to the stock exchange announcement of 28 May 2026 regarding workforce reductions and the discontinuation of operational activities in Smartpanel AS.

The adjusted operating margin remains too low to provide a satisfactory return and to fund necessary maintenance, investments and profitable growth. The weak profitability reflects a building materials market characterised by low levels of residential construction, overcapacity and steadily increasing costs. Long-term value creation requires a higher and more sustainable margin than the current level.

The Board of Directors (BoD) is satisfied with sales and profitability in Q3 2026. The Board acknowledges that the low level of housing construction starts has a material negative impact on revenues and earnings within the panel segment. Management maintains a continuous focus on improvement initiatives, including developments in sales and cost efficiency. Under the prevailing market conditions, it is particularly important that the sales organization actively targets the professional market and that products are presented in the best possible manner across all building materials outlets.

Beams



NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Sales Revenues	59,0	62,3	195,0	203,6	272,8
Operating Profit	**7,5**	**5,6**	**17,6**	**7,0**	**4,9**
Other special accounting items (see Alternative Performance Measures)	-5,1	-3,0	-18,6	-5,4	-3,8
Adjusted Operating Profit on segment	**2,4**	**2,6**	**-1,0**	**1,6**	**1,1**

THE BEAMS SEGMENT consists of the company Masonite Beams AB, Masonite Beams AS and Masonite Beams Ltd.

The Beams segment has increased its market share in most markets, and we are seeing growing acceptance of I-joists as a construction material.

Masonite Beams has invested in a new scanner integrated directly into the production line at the Rundvik plant. The technology enables every millimetre of timber to be analysed and defects to be detected at an early stage of the production process. This reduces production waste and improves the utilisation of raw materials, benefiting the climate as well as both our customers and our own financial performance.

Sales revenues are slightly lowerer, and operating profit are higher in Q3 2026 than for the corresponding period in 2025. There is a focus on efficient operations to adapt to this period with lower activity in the market for new housing units.

The adjusted operating margin remains too low to provide a satisfactory return and to fund necessary maintenance, investments and profitable growth. The weak profitability reflects a building materials market characterised by low levels of residential construction, overcapacity and steadily increasing costs. Long-term value creation requires a higher and more sustainable margin than the current level.

The Board of Directors (BoD) is satisfied with the sales and profit figures for Q3 2026. The Board acknowledges that sales of I-joists are directly affected by the downturn in residential construction activity. Management and the Board have a strong focus on increasing sales in existing and new markets, thereby improving capacity utilization and profitability.

Windows



NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Sales Revenues	80,2	68,8	226,2	198,3	281,6
Operating Profit	**8,6**	**4,2**	**17,1**	**3,5**	**9,0**
Other special accounting items (see Alternative Performance Measures)	-3,5	-1,6	-8,9	-3,8	-4,3
Adjusted Operating Profit on segment	**5,1**	**2,6**	**8,2**	**-0,3**	**4,7**

THE WINDOWS SEGMENT consists of the company Uldal AS.

In Q3 2026, the Windows segment achieved increased sales revenues compared with the corresponding period in 2025. The Windows segment is still facing intense competition and pricing pressure in the market.

Uldal continues to take steps to become a more efficient and competitive window manufacturer. One example is the new frame press, which enables the production of larger windows, more flexible simultaneous pressing of multiple windows and shorter cycle times.

The adjusted operating margin remains too low to provide a satisfactory return and to fund necessary maintenance, investments and profitable growth. The weak profitability reflects a building materials market characterised by low levels of residential construction, overcapacity and steadily increasing costs. The industry continues to face cost increases, particularly in energy, transportation and raw materials. Long-term value creation requires a higher and more sustainable margin than the current level.

The Board of Directors (BoD) is satisfied with the increase in sales and operating profit in Q3 2026, and acknowledges significant improvements from the third quarter of last year. The Board acknowledges that sales have been directly impacted by the downturn in the window market. Management will continue to focus on developments in sales performance and cost efficiency.

Lighting



NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Sales Revenues	31,8	30,2	92,8	86,6	127,5
Operating Profit	**3,7**	**3,1**	**2,0**	**2,3**	**7,2**
Other special accounting items (see Alternative Performance Measures)	0,0	-0,2	-0,1	-0,8	-0,7
Adjusted Operating Profit on segment	**3,7**	**2,9**	**1,9**	**1,5**	**6,5**

THE LIGHTING SEGMENT consists of the companies Aneta Lighting AS, Scan Lamps VTA AS in Norway and Aneta Lighting AB in Sweden.

In Q3 2026, the Lighting segment achieved higher sales revenues compared with the corresponding period in 2025.

The Lighting segment is beginning to see some positive effects from its new initiative targeting the electrical and installer market in Norway. The impact is expected to become more significant going forward, both in Norway and Sweden.

When Kristiansand Zoo was building its new chimpanzee enclosure, lighting solutions from Aneta were selected. The Vader UFO Highbay Tunable White was chosen for several reasons, including its dynamic lighting capabilities, high impact resistance and quick installation.

The Board of Directors is satisfied with the sales revenues and operating profit in Q3 2026. Management will continue to focus on sales and cost trends.

Real Estate



NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Rental Revenues*	14,3	13,6	42,9	41,3	54,9
*whereof group internal rent	10,9	10,3	32,8	31,5	41,7
Operating Profit	**12,1**	**11,8**	**36,7**	**35,6**	**51,8**
Other special accounting items (see Alternative Performance Measures)					-4,5
Adjusted Operating Profit on segment	**12,1**	**11,8**	**36,7**	**35,6**	**47,3**

THE REAL ESTATE SEGMENT consists of the companies Byggma Eiendom AS, Huntonit Eiendom AS, Forestia Eiendom AS, Byggma Eiendom Lyngdal AS and Grammarholmen Fastighets AB.

The segment's rental revenues are based on lease contracts with the Group's industrial companies except for Byggma Eiendom Lyngdal AS which has a lease contract with an external party.

Please see the Real Estate overview later in this report.

Sustainability

We are committed to the sustainable management of forests to ensure that this valuable resource remains viable for future generations. Forests sequester significant amounts of carbon, and responsible stewardship means using resources efficiently and developing high-quality products that store carbon for decades.

At Byggma, productivity and continuous improvement have long been key priorities. Sustainability is an integral part of this work. Through active employee involvement and close collaboration with our business partners, we promote efficient resource use and continuous innovation. This approach also supports employment and a business model that creates long-term value for society.

Masonite Beams invests in new scanning technology

Masonite Beams has invested in new scanning technology at its Rundvik production facility to improve raw material utilisation, reduce waste and increase production efficiency. The investment forms part of the long-term development of the facility.

The new scanner analyses structural timber before processing, enabling more of the raw material to be utilised. Masonite Beams expects the technology to halve the amount of timber rejected from production, while allowing more of the remaining material to be further processed into other products. The investment supports Byggma's ambition to further develop production in Rundvik and strengthen the Group's position as one of Europe's leading manufacturers of timber-based I-joists.



Byggma invests in the skilled workforce of the future

Byggma actively promotes skills development and recruitment through apprenticeship programmes, trade certification and collaboration with upper secondary schools.

At Uldal, two apprentices have passed their trade examinations in production technology, while Forestia has gained three new certified logistics operators. At Byggma, we also enable employees with relevant work experience to obtain trade certification as experienced candidates, in addition to our regular apprenticeship programmes.

Byggma's production facilities in Norway and Sweden also regularly welcome school groups and students on work placements, giving young people insight into the industry and the career opportunities it offers. This autumn, four upper secondary school students have completed work placements at Huntonit. Through these initiatives, we hope to give young people a better understanding of the industry and encourage more of them to pursue a career with us. These efforts are important for securing relevant technical expertise, transferring experience and strengthening the recruitment of qualified skilled workers to Byggma's companies and to the industry as a whole.



Award-winning master's thesis on improved utilisation of ash from Forestia

Sigurd Christensen recently received an award for his master's thesis on how wood-based ash can be transformed from a waste product into a valuable resource for agriculture.



In his thesis, he explored the potential for using ash from Forestia and Moelven, among others, as a fertiliser. The study was motivated by the fact that production generates ash that is currently disposed of as waste, even though it contains lime and nutrients that may be beneficial for agricultural use.

The ash from both Forestia and Moelven is now classified as quality class II, meaning that it can be used on agricultural land. Forestia's ash must first undergo treatment. The ash is effective as a liming agent for acidic soils, with approximately half the effectiveness of conventional limestone. This is beneficial, as soils naturally become more acidic over time.

An important finding of the thesis is that the main barriers are not related to technology or regulations, but rather to organisation and collaboration. To succeed, stakeholders across the value chain need to develop effective solutions for logistics, distribution and cooperation with the agricultural sector.

Huntonit maintains a strong focus on energy efficiency and was recently recertified to the ISO 50001 Energy Management standard.

Energy efficiency is an area of continuous focus, and during the quarter we were recertified to the standards for energy management (ISO 50001), environmental management (ISO 14001) and quality management (ISO 9001). We have also continued the replacement of older lighting with LED lighting supplied by Aneta. The new lighting fixtures will reduce energy consumption at our production facility.

Reusing production waste at Huntonit

Huntonit is working on a circular economy project aimed at reintegrating rejected panels into the production process. The objective is to explore opportunities for improving the utilisation of material resources, thereby reducing both costs and environmental impact.

We have tested shredding the panels so that the material can be reintroduced directly into the production process, with positive results. The project is still in the development phase, and we are exploring opportunities to apply for funding from Innovation Norway and Agder County Municipality to support its implementation.

Outlook

Byggma continuously monitors the housing market, noting lower activity in some areas but increased sales of new product launches. In the past 12 months, 13,657 housing units were sold and 15,654 commissioned, while the need has risen to 30,000 units. This gap may lead to serious supply issues and pent-up demand. Meanwhile, commercial and public building activities remain high, and the renovation and extension market is expected to grow as fewer people change residences.

The significant increase in raw material costs is the main reason for lower sales and new housing unit commissions. Interest rate developments and the conflict in Ukraine may also impact market activity and prices. However, stable timber prices and the upward adjustment of the official housing unit requirement in Norway to 30,000 per year may boost demand for building materials and Byggma ASA's products in the medium and long term. Similar market trends are observed for Byggma's products outside Norway.

Market developments have led to a significant increase in the cost of input factors across several segments. In response, Byggma has implemented price increases over the past two years to maintain a reasonable margin.

Group management is continuously monitoring the situation to be able to implement cost reductions resulting from lower activity levels.

The board of directors is continuously considering various strategic adaptations and possibilities for alliances and transactions. The goal is to strengthen Byggma’s position in the Nordic building materials market.

To ensure further growth, investment in the sale of the Group’s products outside Norway is an important part of Byggma’s strategy. Innovation and technological development are vital components of the Group's growth strategy, driven by a forceful determination to invest in essential equipment and expertise to maintain its position as a leading player in the Nordic building materials market in the future. Byggma Group is firmly focused on achieving efficiency, dominance, and profitability.

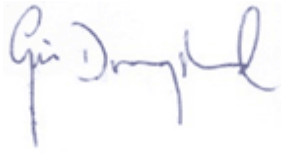
Byggma is well positioned for implementing its enhancement processes for maintaining its position as a leading, efficient producer of building products. Several major investments have been made to streamline our processes. New investments in equipment have also been decided and this will enable greater efficiency. In principle, Byggma will be directing its investments toward digitization and automation of the production processes, including the environment and sustainability.

As per 5th of November 2026 Byggma ASA owns ca. 20.6 % of the share capital in Norske Skog ASA. Together with related party Drangsland Kapital AS, Byggma controls ca. 26.8% of the share capital and voting rights in Norske Skog.

It is an important part of Byggma's strategy to strengthen its position as a leading original brand manufacturer of environmentally friendly and sustainable products in the Nordic building materials market. It is the Board's opinion that completed adjustments and cost reductions entails that the group is well positioned and well prepared to tackle future challenges.

Byggma Group has a stable and highly competent work force and the supply for manpower is good. The group aims to be an attractive employer. We will continue to focus on ensuring that all employees in the Group can realize their human potential through their employment at Byggma.

Vennesla November 5th 2026
The Board of Directors of BYGGMA ASA



Geir Drangsland

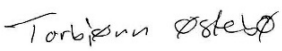
Chair of the board



Dagfinn Eriksen



Kenneth Berntsen



Torbjørn Østebø



Terje Gunnulfsen



Liv Anne Drangsland Holst



Hege Aarli Klem



Terje Sagbakken



Conrad Lehne Drangsland
CEO


“Through TEK17, NS 3720, climate accounting frameworks and the EPD system, Norwegian authorities have a historic opportunity to shape material choices throughout the construction sector.”
CEO
Conrad Lehne Drangsland

Consolidated Income Statement

NOK million	Note nr.	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Sales revenues	11	**523.3**	**537.8**	**1776.0**	**1766.2**	**2,349.0**
Other operating revenues		6.7	6.4	20.8	18.3	25.2
Cost of goods and manufacturing costs		-290.4	-292.2	-971.4	-955.3	-1,188.7
Payroll expenses		-104.3	-98.2	-389.7	-364.4	-509.3
Depreciation and write-downs	2	-22.0	-22.0	-66.0	-66.0	-86.7
Freight and complaints costs		-37.2	-39.6	-129.5	-138.0	-184.7
Marketing costs		-18.4	-18.8	-58.2	-57.3	-103.7
Other losses/gains	12, 13	24.8	18.0	67.1	27.9	21.1
Other operating costs		-34.2	-34.2	-111.2	-103.9	-192.0
Operating profit/loss	11	**48.2**	**57.2**	**137.8**	**127.5**	**130.3**
Share of profit from associate	12	27.4	33.1	62.4	131.7	83.3
Net financials (income "+" - expenses "-")	3	-25.9	-23.4	-70.1	-73.0	-96.3
Profit/loss before tax		**49.8**	**66.9**	**130.2**	**186.2**	**117.3**
Tax expenses	5	-5.1	-7.1	-15.8	-12.7	-9.0
Profit/loss		**44.7**	**59.8**	**114.4**	**173.5**	**108.3**
TOTAL COMPREHENSIVE INCOME						
Profit/loss		44.7	59.8	114.4	173.5	108.3
Currency translation difference		3.7	0.5	6.3	2.7	-3.5
Share of other comprehensive income from associate		-31.2	-8.4	-69.9	-5.5	6.1
Total profit for the period/year		**17.1**	**51.8**	**50.8**	**170.6**	**110.9**
Allocated to						
Shareholders		17.1	51.8	50.8	170.6	110.9
Total allocated to shareholders		**17.1**	**51.8**	**50.8**	**170.6**	**110.9**
Earnings per share (NOK per share):						
Earnings per share allocated to the company's shareholders		0.64	0.86	1.64	2.48	1.55
Total profit per share allocated to the company's shareholders		0.25	0.74	0.73	2.44	1.59

Consolidated Balance Sheet

NOK million	Note no.	IFRS 30 September 2026	IFRS 30 September 2025	IFRS EOY 2025
Assets				
Non-current assets				
Tangible fixed assets	2	810.1	792.9	825.3
Investment property		161.5	157.0	161.5
Intangible assets	2	13.1	15.4	15.2
Deferred tax assets	5	1.8	1.7	1.3
Long-term derivatives and power contracts	6	14.1	23.1	17.0
Investment in associate (financial investment before 9 March 2023)	12	1,239.8	1,283.7	1,247.0
Other long-term receivables		0,0	0.3	0.1
Total non-current assets		**2,240.4**	**2,273.9**	**2,267.4**
Current assets				
Inventories		387.1	427.3	393.0
Customer and other short-term receivables		200.6	383.8	205.4
Short-term derivatives and power contracts	6	47.4	23.9	14.5
Cash and cash equivalents		8.1	28.8	36.4
Total current assets		**643.3**	**863.7**	**649.2**
Total assets		**2,883.7**	**3,137.6**	**2,916.6**
Equity				
Shareholder's equity				
Share capital and share premium	4	52.7	52.7	52.7
Other equity not recognised in P&L		-38.6	23.6	28.7
Retained earnings		1,060.3	1006.9	942.1
Total equity		**1,074.3**	**1,083.1**	**1023.5**
Liabilities				
Non-current liabilities				
Long-term loans	10	725.5	783.5	784.1
Long-term leasing obligations	10	44.6	48.3	44.5
Deferred tax	5	114.5	112.0	106.7
Total non-current liabilities		**884.5**	**943.8**	**935.3**
Current liabilities				
Trade payables and other current liabilities		446.4	472.4	488.9
Tax payable	5	1.3	8.6	7.4
Short-term loans	10	457.0	610.3	443.6
Short-term leasing obligations	10	20.0	19.3	18.0
Total current liabilities		**924.7**	**1,110.7**	**957.9**
Total liabilities		**1,809.3**	**2,054.5**	**1,893.2**
Total equity and liabilities		**2,883.7**	**3,137.6**	**2,916.6**
Of which net interest-bearing debt (long-term and short-term) incl. leasing obligations and sale leaseback	10	1,239.1	1,432.7	1,253.8
Of which net interest-bearing debt (long-term and short-term) ex. leasing obligations and sale leaseback	10	954.2	1,131.0	951.9

Consolidated Statement of Changes in Equity

NOK million		Equity allocated to the company's shareholders (IFRS)			
	Note no.	Share capital and share premium	Other equity not recognised in P&L	Retained earnings	Total
As at 31 December 2024		**52.7**	**26.0**	**833.8**	**912.5**
Currency translation difference		0,0	3.1	-0.4	2.7
Profit of the period		0,0	0,0	173.5	173.5
Share of other comprehensive income from associate	12	0,0	-5.5	0,0	-5.5
As at 30 September 2025		**52.7**	**23.6**	**1,006.9**	**1,083.2**
Currency translation difference		0,0	-6.7	0.4	-6.3
Profit of the period		0,0	0,0	-65.2	-65.2
Share of other comprehensive income from associate		0,0	11.7	0,0	11.7
As at 31 December 2025		**52.7**	**28.7**	**942.1**	**1,023.4**
Currency translation difference		0,0	2.6	3.8	6.3
Profit of the period		0,0	0,0	114.4	114.4
Share of other comprehensive income from associate	12	0,0	-69.9	0,0	-69.9
As at 30 September 2026		**52.7**	**-38.6**	**1,060.3**	**1074.3**

Consolidated Statement of Cash Flows

NOK million	Note no.	IFRS 30 September 2026	IFRS 30 September 2025	IFRS EOY 2025
Cash flow from operations				
Cash flow from operations		128.2	86.2	329.2
Interest paid		-53.2	-62.2	-80.3
Interest received		0.2	0.1	1.3
Taxes paid		-6.0	-5.3	-6.0
Net cash flow from operations		**69.1**	**18.8**	**244.2**
Cash flow from investment activities				
Purchase of tangible fixed assets	2	-59.8	-58.2	-87.2
Sale of tangible fixed assets		0.8	0.0	0.3
Purchase of intangible assets	2	-0.6	-0.7	-1.0
Loans granted to related parties		0,0	0,0	-0.7
Net cash flow used for investment activities		**-59.6**	**-58.8**	**-88.6**
Cash flow from financing activities				
Adjustment of overdraft facility		23.4	55.4	-96.4
Uptake of loans		2.4	6.3	6.3
Repayment of loans		-62.0	-44.7	-81.4
Loan from related parties		0,0	0,0	0,0
Net cash flow used for financing activities		**-36.2**	**17.0**	**-171.6**
Adjustment to cash, cash equivalents		-26.7	-23.0	-16.0
Cash and cash equivalents as per 1 January		36.4	51.4	51.4
Effect of exchange rate gain/(loss) on cash and cash equivalents		-1.5	0.3	0.9
Cash and cash equivalents at the end of the period		**8.1**	**28.8**	**36.4**
This consists of:				
Bank deposits and similar		8.1	18.1	19.8
Restricted bank deposits		0,0	10.6	16.6
Cash and cash equivalents at the end of the period		**8.1**	**28.8**	**36.4**
Unused overdraft facility/drawing rights		38.9	31.5	63.7
Liquidity reserve		47.0	49.6	83.5

Profit Before Tax per Quarter

NOK million	IFRS 2026	IFRS 2025	IFRS 2024	IFRS 2023*	IFRS 2022*
Profit/loss for Q1	128.2	98.5	-113.9	-122.3	98.9
Profit/loss for Q2	-47.7	20.9	58.3	41.5	280.7
Profit/loss for Q3	49.8	66.9	-26.8	3.8	321.2
Profit/loss for Q4		-68.9	-190.4	108.5	-171.4
SUM	130.2	117.3	-272.8	31.3	529.4

*Financials for 2023 and 2022 have been restated following a change in accounting of power contracts. Former years are stated as previously.

Notes to the Consolidated Financial Statements

Note 1 General Information

Byggma ASA is domiciled in Norway. The head office is in Vennesla. Byggma ASA is listed on the Euronext Growth Oslo with ticker BMA. The Group's main area of business is the production and sale of building products to the Scandinavian and Northern European markets. In Norway, the products are sold through our own nationwide sales apparatus; abroad, sales work is handled partly by subsidiaries and partly by distributors. The product range is mainly produced by the group's seven production units. These production units are located in Norway and Sweden. In addition to products produced within the Group, Byggma ASA also sells products for resale.

Byggma Group reports in accordance with IFRS Accounting Standards® as approved by EU. This quarterly report has been prepared in accordance with IFRS Standard for interim reporting (IAS 34). The report should be viewed in conjunction with the annual report for 2025 and with reference to the accounting policies specified therein. The quarterly report has not been audited.

Note 2 Tangible Fixed Assets and Intangible Assets (NOK million)

	YTD 2026	YTD 2025	2025
Investments	60.4	79.8	109.1
Depreciations and write downs	-66.0	-66.0	-86.7

Note 3 Net Financial Items (NOK million)

	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Change in market value, derivatives	0.2	0.4	0.4	-3.1	-4.0
Received (+) / paid (-) interest rate swap	1.0	1.2	2.8	3.7	4.8
Interest expenses leasing agreements	-0.8	-0.8	-2.3	-2.5	-3.3
Net interest income (+) / interest expenses (-)	-22.2	-23.6	-62.0	-71.2	-91.2
Other financial income (+) / expenses (-)	-4.1	-0.6	-9.0	0.2	-2.5
Net financials (income "+" - expenses "-")	**-25.9**	**-23.4**	**-70.1**	**-73.0**	**-96.3**

Note 4 Share Capital (NOK million)

	Number of shares (in thousands)	Ordinary shares	Share premium	Own shares	Sum
As at 31 December 2024	**69,819**	**18.2**	**34.6**	**0.0**	**52.7**
As at 30 September 2025	**69,819**	**18.2**	**34.6**	**0.0**	**52.7**
As at 31 December 2025	**69,819**	**18.2**	**34.6**	**0.0**	**52.7**
As at 30 September 2026	**69,819**	**18.2**	**34.6**	**0.0**	**52.7**

Note 5 Tax Description

For the full year, we calculate and book actual tax, while for the interim accounts we use nominal tax rates per company per country. Deferred tax/deferred tax assets are based on the tax rate in the relevant countries.

Note 6 Derivative Financial Instruments (NOK million)

	30 September 2026	30 September 2025	31 December 2025
Assets			
Interest rate swaps - long-term	7.9	8.1	7.4
Power contracts - long-term	6.2	15.0	9.6
Interest rate swaps - short-term	1.1	1.4	1.3
Power contracts - short-term	46.3	22.5	13.2
Total financial derivatives - assets	61.5	47.0	31.5
Liabilities			
Total derivative financial instruments - liabilities	0,0	0,0	0,0

Note 7 Contingencies

Provisions made in the accounts based on contingent events after the balance sheet date are insignificant.

Note 8 Related Parties

Geir Drangsland and related parties as of 5th of November 2026 control 88,70 % of the share capital in Byggma ASA.

Note 9 Subsequent Events

There are no significant subsequent events.

Note 10 Loans (NOK million)

	30 September 2026	30 September 2025	31 December 2025
Long-term loans			
Bank loans	403.8	456.6	443.3
Subordinated loan from related parties	101.4	92.8	101.4
Long-term liability from sale leaseback*	220.2	234.1	239.4
Lease liabilities	44.6	48.3	44.5
Total long-term loans	**770.1**	**831.8**	**828.6**
Short-term loans			
Overdraft facility	220.7	349.1	197.3
Bank loans	211.0	238.0	220.9
Subordinated loan from related parties	25.4	23.2	25.4
Lease liabilities	20.0	19.3	18.0
Total short-term loans	**477.1**	**629.6**	**461.6**
Total loans	**1,247.2**	**1,461.4**	**1,290.2**

* The liability from sale leaseback relates to the sale of Birkeland Eiendom AS and Masonite Fastighet AB. They were sold during the autumn of 2022. The transaction is booked as a sale leaseback in accordance with IFRS 9 as it is likely that the companies will be purchased back through a put/call structure in the autumn of 2042. The related properties are continued in the consolidated financial statements.

Byggma ASAs subsidiaries Uldal AS and Masonite Beams AB rents the related properties in Birkeland Eiendom AS and Masonite Fastighet AB respectively for their production of windows and I-Beams. The rental agreements run for 20 years and Uldal AS and Masonite Beams AB have an option to prolong the agreements for 10 years at a time after that. The rent is classified as interest expense in the consolidated financial statements.

Note 11 Segment information (NOK million)

Net Sales Revenues

	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Panel sales to external customers	352.3	376.5	1262.0	1277.7	1,667.1
Beams sales to external customers	59.0	62.3	195.0	203.6	272.8
Window sales to external customers	80.2	68.8	226.2	198.3	281.6
Lighting sales to external customers	31.8	30.2	92.8	86.6	127.5
NET SALES REVENUES FOR THE GROUP	**523.3**	**537.8**	**1776.0**	**1766.2**	**2,349.0**

Operating Profit

	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Panels	18.3	37.7	74.1	94.8	79.4
Beams	7.5	5.6	17.6	7.0	4.9
Windows	8.6	4.2	17.1	3.5	9.0
Lighting	3.7	3.1	2.0	2.3	7.2
Real Estate	12.1	11.8	36.7	35.6	51.8
Byggma joint/eliminations	-2.0	-5.2	-9.8	-15.7	-22.2
OPERATING PROFIT FOR THE GROUP	**48.2**	**57.2**	**137.8**	**127.5**	**130.3**

Net Sales Revenues by Country

	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Norway	370.0	388.4	1226.1	1177.9	1,543.3
United Kingdom	7.8	10.1	23.3	28.6	35.0
Sweden	97.6	84.8	339.9	365.1	517.9
Finland	2.5	2.1	5.5	6.0	7.9
Denmark	19.6	18.4	73.3	66.7	83.7
The Netherlands	11.8	19.9	55.6	61.4	80.7
Other	14.0	14.0	52.4	60.4	80.5
NET SALES REVENUES FOR THE GROUP	**523.3**	**537.8**	**1776.0**	**1766.2**	**2,349.0**

Note 12 Associated Company (NOK million)

Norske Skog ASA	Norske Skog ASA YTD Q3 2026	Norske Skog ASA 2025
Real interest held	20.55 %	20.55 %
Income statement and statement of comprehensive income		
Operating revenues	8,476.0	10,482.0
EBITDA*	973.0	769.0
Profit (loss) after tax	321.0	404.0
Other comprehensive income	-340.0	31.0
Total comprehensive income	**-19.0**	**435.0**
Share of profit (loss) before tax	66.0	83.3
Impairment of goodwill	-3.5	0,0
Share of profit (loss) from associate in P&L	**62.4**	**83.3**
Share of other comprehensive income	-69.9	6.2
Share of comprehensive income	**-7.4**	**89.4**

*EBITDA as defined in Norske Skog ASA Alternative Performance Measures

Balance sheet	30 September 2026
Non-current assets	9,595
Current assets	4,417
Non-current liabilities	4,476
Current liabilities	3,736
Net assets (total equity)	5,800
Share of net assets (total equity)	1,192
Goodwill	48
Carrying amount	**1,240**

In 2023, Byggma achieved a pivotal position in Norske Skog ASA, leading to a transition in accounting practices from financial investment as per IFRS 9 to the application of the equity method in accordance with IAS 28. For further details, please refer to Byggma's annual report for the year 2023.

Note 13 Other gains/losses (NOK million)

	IFRS Q3 2026	IFRS Q3 2025	IFRS YTD Q3 2026	IFRS YTD Q3 2025	IFRS 2025
Reclassification agio/disagio	5.7	-0.2	14.5	0.9	-3.2
Change in fair value of investment property	0,0	0,0	0,0	0,0	4.5
Change in fair value of power contracts	11.6	17.4	29.6	18.0	3.4
Realised gain on hedging of power	7.5	0.8	23.0	9.0	16.4
Other losses/gains (NOK million)	**24.8**	**18.0**	**67.1**	**27.9**	**21.1**

Definitions / Alternative Performance Measures

Alternative Performance Measures are used to provide the users of this report with more consistent measurement of operating performance and other relevant key performance indicators frequently used by stakeholders.

Key Figures	Definition
EBITDA	Operating profit (loss) before depreciation, write downs, gain/loss on forward contracts on share purchase, and change in fair value of power contracts, and investment property
Adjusted operating profit	Operating profit adjusted for special items to better reflect a more normalised operating profit and value creation
Adjusted operating profit on segment	Operating profit adjusted for: *Change in fair value of electricity contracts *Net foreign exchange gains/losses *Rental expenses related to sale and leaseback transactions *Depreciation related to sale and leaseback transactions *Change in fair value of investment property
Adjusted profit before tax	Adjusted operating profit after net financials
Liquidity reserve	Bank deposits (ex. Restricted cash deposits) + unused overdraft facilities
Profit margin	Profit or loss after tax divided by sales revenues
Interest bearing debt	Interest bearing loans + leasing obligations + bank overdrafts
Net interest bearing debt	Interest bearing loans + leasing obligations + bank overdrafts - cash and cash equivalents

NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Reported operating profit	48.2	57.2	137.8	127.5	130.3
Change in fair value of power contracts (income "-" - expense "+")	(11.6)	(17.4)	(29.6)	(18.0)	(3.4)
Write down of investment property (income "-" - expense "+")	-	-	-	-	(4.5)
Adjusted operating profit	**36.6**	**39.8**	**108.2**	**109.5**	**122.4**

NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Adjusted operating profit	48.2	57.2	137.8	127.5	130.3
Depreciation (income "-" - expense "+")	22.0	22.0	66.0	66.0	82.2
EBITDA	**58.6**	**61.8**	**174.2**	**175.5**	**209.1**

NOK million	Q3 2026	Q3 2025	YTD Q3 2026	YTD Q3 2025	2025
Adjusted operating profit	36.6	39.8	108.2	109.5	122.4
Net financials (income "+" - expense "-")	(25.9)	(23.4)	(70.1)	(73.0)	(96.3)
Adjusted profit before tax	**10.7**	**16.4**	**38.1**	**36.5**	**26.1**

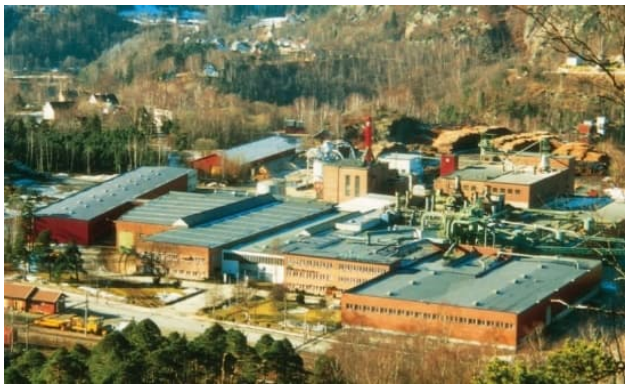
Real Estate

As of 30 September 2026, Byggma ASA owns approximately 117,000 m2 of building stock. A significant portion of Byggma's assets consists of buildings and factories. Ownership entails accountability. We place strict demands on ourselves when it comes to managing buildings - both in maintaining the values the buildings represent and to preserving them in the best possible condition.

Byggma Group will take good care of all its properties and their premises – now and in the future.



Masonite Beams AS
Production facilities: 1,149 m²
Storage capacity: 469 m²
Offices:: 218 m²
Site area owned: 9,707 m²
Year of construction: 1983–2002
Municipality: Rana, Norge



Huntonit Eiendom AS
Yearly rental income (NOK thousand): 17,131
Production facilities: 19,664 m²
Storage capacity: 8,100 m²
Offices: 1,430 m²
Site area owned: 78,112 m²
Floor area: 30,171 m²
Year of construction: 1948–1988 and 2016
Municipality: Vennesla, Norway



Forestia Eiendom AS
Yearly rental income (NOK thousand): 23,097
Production facilities: 21,079 m²
Storage capacity: 18,655 m²
Offices: 3,961 m²
Site area owned: 321,460 m²
Floor area: 43,695 m²
Year of construction: 1969–1987 and 1997
Municipality: Våler, Norway



Byggma Eiendom Lyngdal AS
Yearly rental income (NOK thousand): 13,161
Production facilities: 16.397 m²
Offices: 1,666 m²
Site area owned: 37,377 m²
Floor area: 18.063 m²
Year of construction: 2007 and 2017
Municipality: Lyngdal, Norway

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