The Kingfish Company Announces Extension of CEO Vincent Erenst's Tenure and CFO Jean-Charles Valette's Intention to Step Down

Kats, the Netherlands – November 3, 2026 – The Kingfish Company N.V. (Euronext: KING) (the "**Company**") today announces that Vincent Erenst has agreed to extend his tenure as Chief Executive Officer, at the request of the Supervisory Board. Separately and unrelated, Jean-Charles Valette has informed the Supervisory Board of his intention to step down from his position as Chief Financial Officer and member of the Management Board. To assist with a smooth transition, Jean-Charles intends to continue as Chief Financial Officer through the end of January 2027.

Vincent Erenst to Continue as Chief Executive Officer

The Kingfish Company continues to make progress in executing its strategy and developing the business. The extension of Mr. Erenst's tenure will support continuity in the Company's leadership and provide a stable basis for the Company to pursue its strategic, commercial and operational priorities.

"I am pleased to continue leading The Kingfish Company and appreciate the trust from the Supervisory Board. The Company has made important progress, and I look forward to working with our great customers and team and developing the Company further. We believe we are well positioned to execute our ambitious growth strategy and create shareholder value," commented Vincent Erenst.

Jean-Charles Valette Intends to Step Down as Chief Financial Officer

Separately, Jean-Charles Valette has informed the Supervisory Board of his intention to step down from his position as Chief Financial Officer and member of the Management Board. The Supervisory Board has initiated the process of identifying and appointing a new Chief Financial Officer. Mr. Valette intends to continue in his role until 31 January 2027 and remains fully committed to ensuring a smooth and orderly transition of his responsibilities.

Mr. Valette joined The Kingfish Company in 2022 and has played an important role in the Company's development as it transitioned from a start-up into a growth and scale-up business. During his tenure, the Company expanded its operations, strengthened its organization, and achieved several important financing milestones. Most recently, he played an instrumental role in the successful strategic financial restructuring and strengthening of the Company's balance sheet. The Supervisory Board thanks Mr. Valette for his contribution to the Company.

Vincent Erenst, Chief Executive Officer of The Kingfish Company, commented:

"Jean-Charles has played an important role in building and professionalizing the organization, strengthening the Company's financial foundations and supporting the business through a period of significant growth and change. I would like to thank him for his commitment and valuable contribution to The Kingfish Company, and wish him every success in the future."

Jean-Charles Valette commented:

"After four intense and rewarding years with The Kingfish Company, I believe this is the right time for me to move on to a new chapter. I am proud of what we have built and achieved together, and it has been a privilege to contribute to the development of the business. Following the recent strengthening of the Company's financial position, I believe The Kingfish Company is well positioned for its next phase of growth and value creation. I would like to thank my colleagues, Vincent Erenst and the Supervisory Board for their collaboration and support over the past four years."

This information is considered to be inside information pursuant to the EU Market Abuse Regulation and is subject to the disclosure requirements pursuant to section 5-12 of the Norwegian Securities Trading Act. The

information was submitted for publication by CFO Jean-Charles Valette at the date and time set out herein, on behalf of the Company.

For media and investor inquiries, please contact

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About The Kingfish Company

The Kingfish Company is a pioneer and leader in sustainable land-based aquaculture, specializing in the production of high-quality yellowtail kingfish. The Company operates its flagship facility, Kingfish Zeeland, in the Netherlands.

Production is based on advanced recirculating aquaculture systems (RAS) that ensure biosecurity and environmental control. Animal welfare is paramount, and the fish are grown without antibiotics or vaccines. All operations run on 100% renewable electricity and use seawater to conserve freshwater resources.

The Company's main product, the Yellowtail Kingfish (also known as ricciola, hiramasa, or greater amberjack), is a versatile premium species highly valued in Italian and Asian-fusion cuisines. Its products are certified as sustainable and environmentally responsible by the Aquaculture Stewardship Council (ASC), Best Aquaculture Practices (BAP), GLOBALG.A.P., and Friend of the Sea.