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A vessel came into Aberdeen. The crew was in Norway.

Reach Remote 1 — the world's first uncrewed vessel built for intervention, and the first to work the UK sector, and enter its port, under control from shore.

Reach Subsea in brief

02 / 14



NOK 2.7 bn

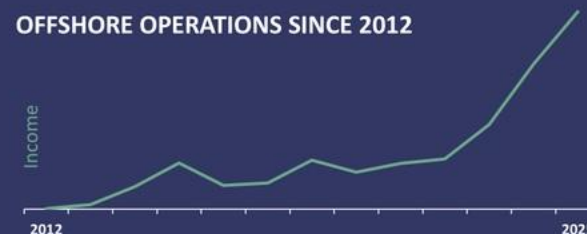
Revenues 2025



GLOBAL

OPERATIONS ACROSS ALL TIME-ZONES

OFFSHORE OPERATIONS SINCE 2012



500+

Full time employees



- **HQ:** Haugesund, Norway
- **Offices:** US, Trinidad & Tobago, Brazil, United Kingdom, Norway, Sweden, Singapore, Australia



**9 (+2) VESSELS
CHARTERED-IN**



**4 (+2) UNCREWED
SURFACE VESSELS**



**12 (+2) WORK
CLASS ROVS**

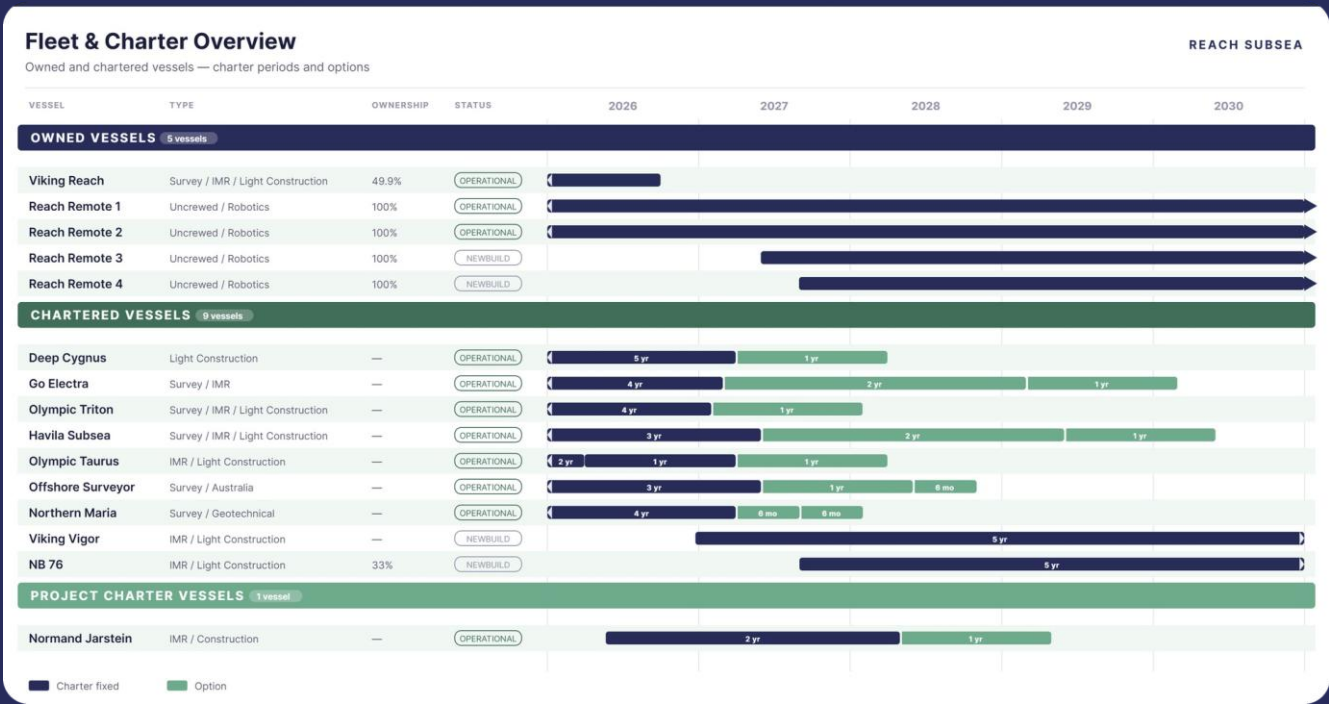


**2 HIGH SPEED
SURVEY ROVS**



Tier one customer base

Vessel capacity combining visibility and flexibility

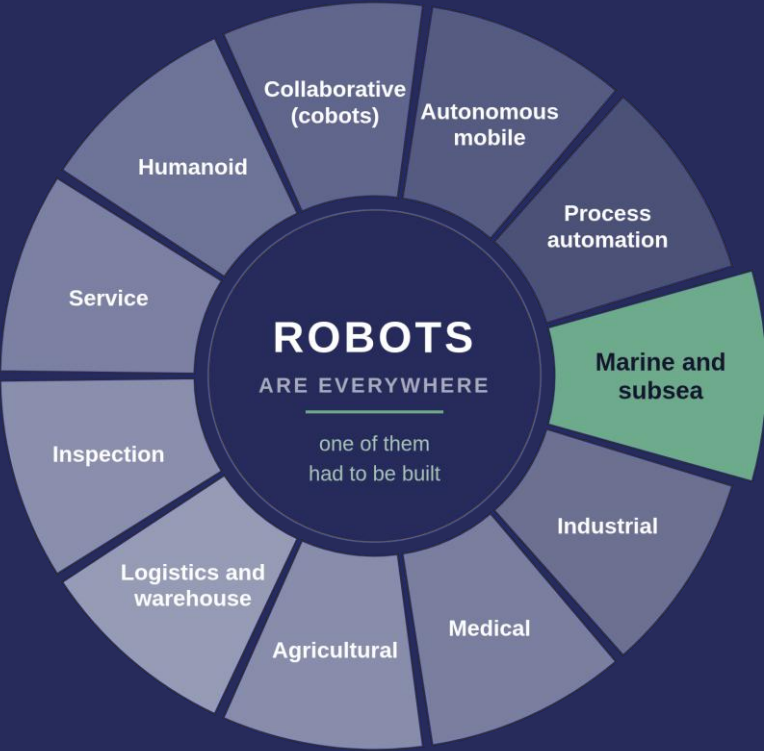


Two robotic vessels working today.
Two more arrive in 2027.



Every industry has its robots

Ours had to carry one to the seabed.



Uncrewed surface vessels already existed for survey. What did not exist was one that could carry a full work-class ROV and do the work offshore in harsh weather.

The digital evolution paves way for high speed

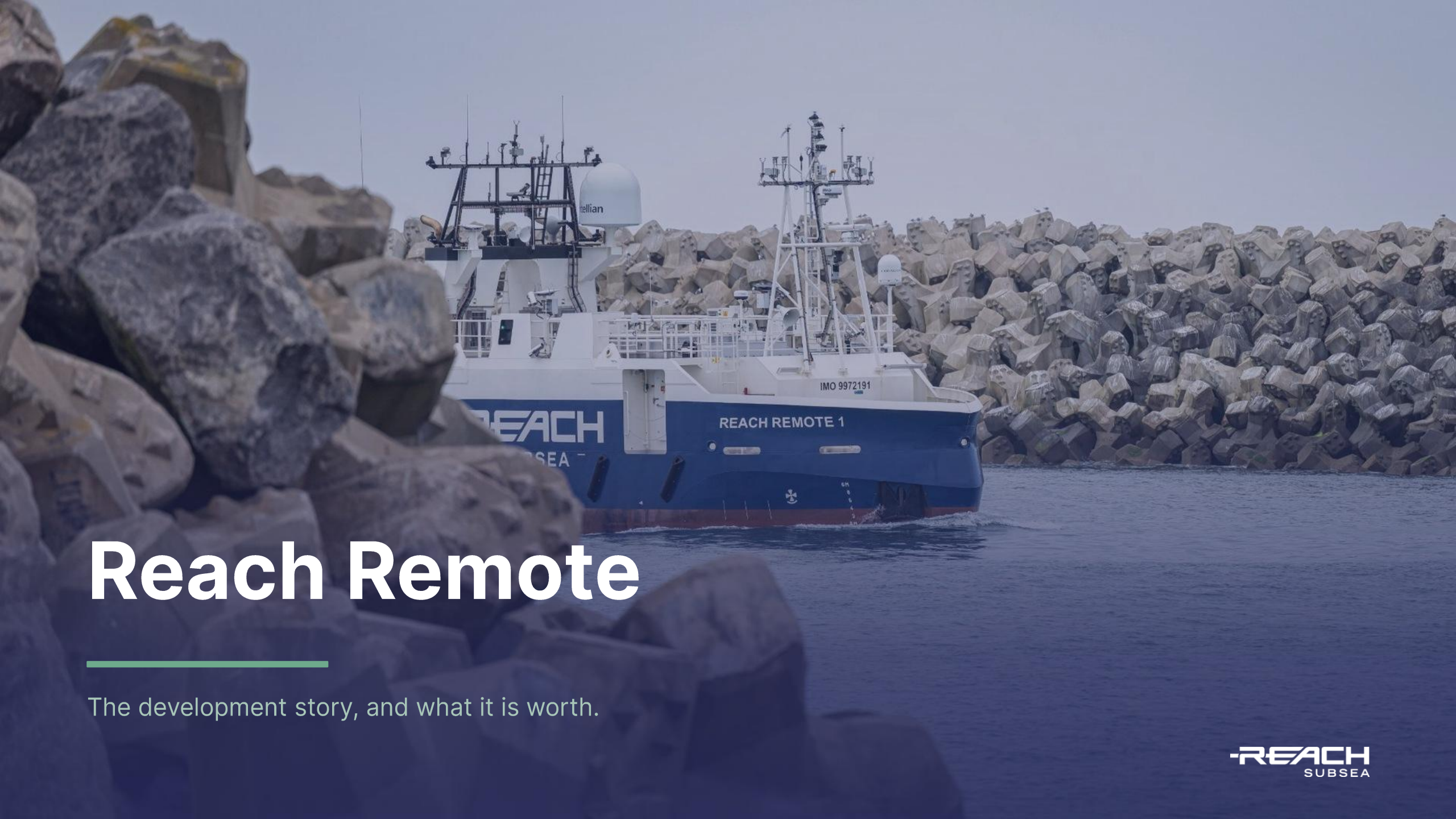
The satellite evolution paves way for unmanned



2015 · SURVEYOR INTERCEPTOR
Subsea robot for high-speed survey.



2025 · REACH REMOTE
A complete marine and subsea robot



Reach Remote

The development story, and what it is worth.

What it took

From concept, through engineering and fabrication, to market adoption.



THE AMBITION, SET IN 2019

- Nobody on board — the crew ashore.
- The same subsea work, at a fraction of the fuel.
- A model that scales without a crew market.



2025 Delivered



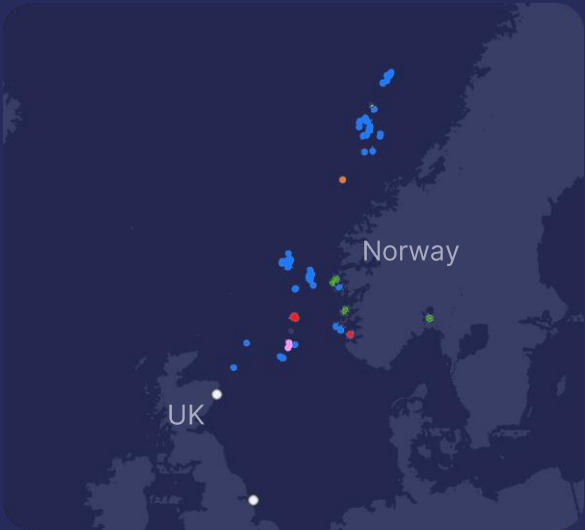
2026 In operation



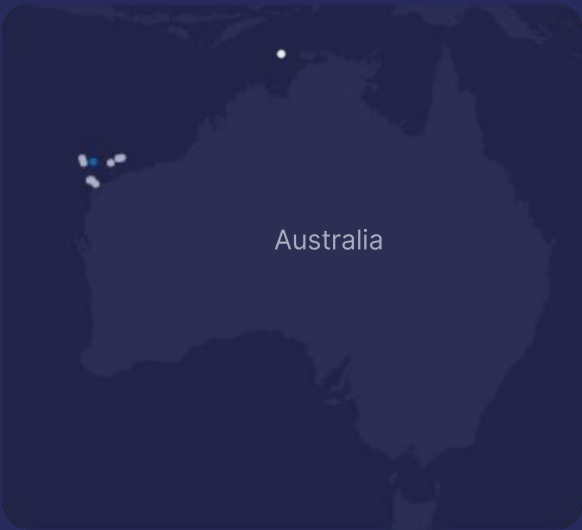
2027 Building for scale

Proven operations and measurable value the past 18 months

A working fleet, not a demonstration.



NORTH SEA



AUSTRALIA

NORTH SEA — CLIENTS



AUSTRALIA — CLIENTS



UNCREWED DAYS

~1,000

Sailed with nobody on board.

PORTS AND SAFETY ZONES

30+

Norway, the UK and Australia.

LONGEST VOYAGE

26 days

Continuous operation and consecutive ROV dive.

OPERATIONAL WEATHER

3,5 mHs

Waiting through weather at 5 mHs

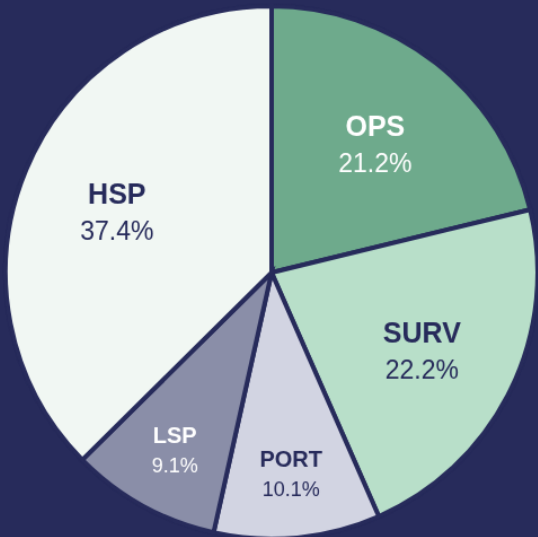


REACH REMOTE 1 IN HEAVY WEATHER · 14 s

Reach Remote 1 activity last 12 months

How the year was spent

Reach Remote 1 · share of operating time



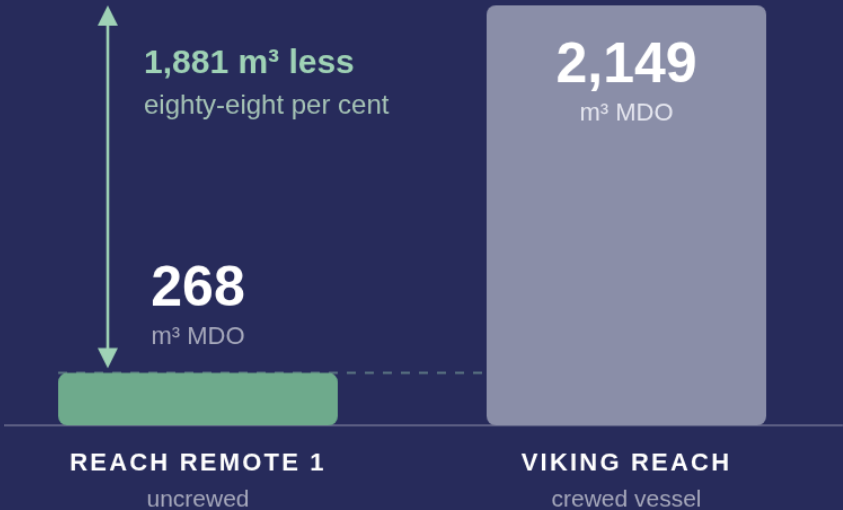
OPERATIONAL MODE

- OPS** ROV, DP, on location
- SURV** survey
- PORT** alongside / weather
- LSP** low-speed transit
- HSP** high-speed transit

Working, surveying and steaming — the full mix of offshore work, not a demonstration profile.

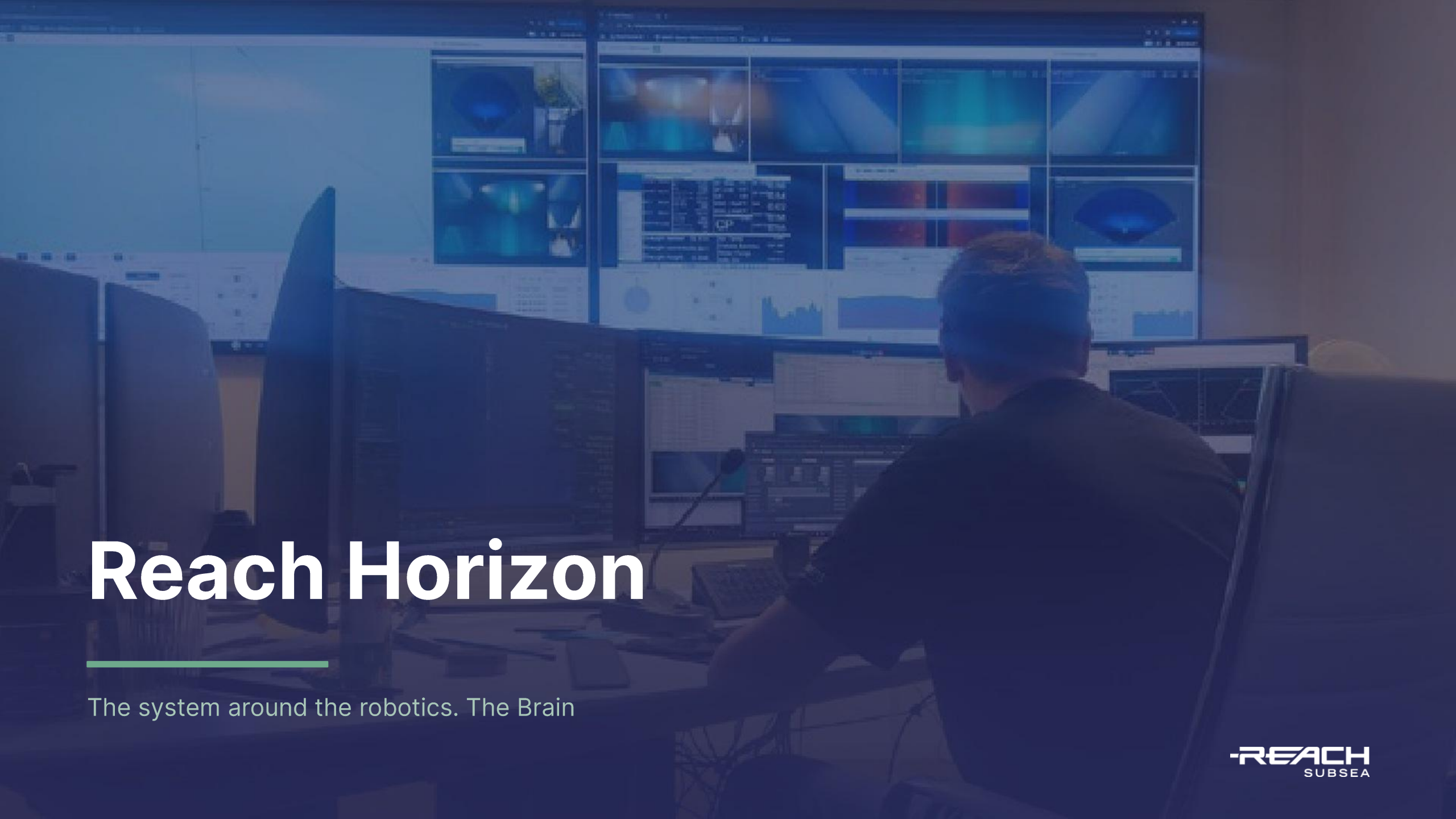
What it burned to do it

Marine diesel, measured · same activity hours



Measured, not modelled — and emissions follow the fuel proportionally.

Same activity hours. The full mix of offshore work. One eighth of the fuel.

A person is seen from behind, sitting at a desk with multiple computer monitors. The monitors display various data visualizations, including charts, graphs, and video feeds. The scene is dimly lit, with the primary light source being the screens. The overall color palette is dominated by blues and greys, with a semi-transparent dark blue overlay at the bottom.

Reach Horizon

The system around the robotics. The Brain

Reach Horizon — the brain of the operation

We bring the operation to the client onshore. Ordering an offshore operation becomes easy.

Reach Horizon

Access to the operation, the data and the expertise — from shore.
Energy · construction · governments · new marine industries

ONSHORE HUBS — DIFFERENT TASKS, ONE SYSTEM

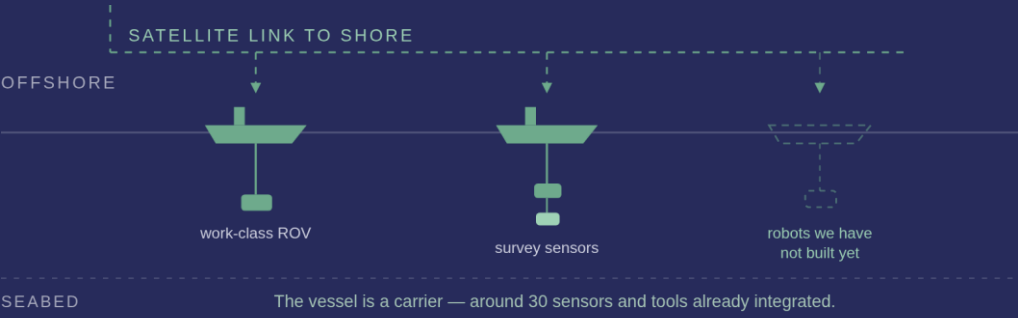
Vessel operations

Robotics and survey

Data and client access

More hubs, as we grow

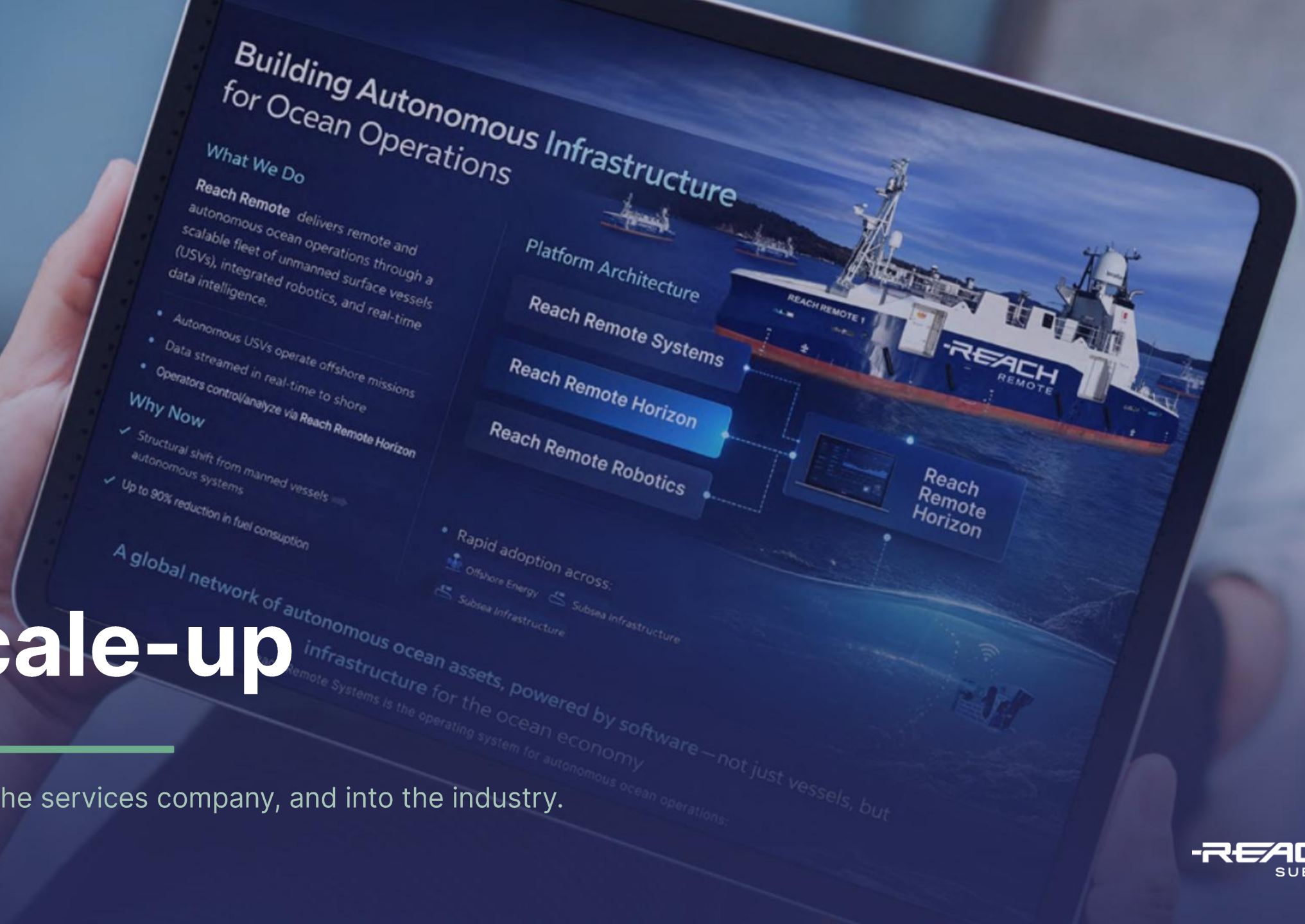
Reach Relay — 25× faster link to shore.



Hubs are onshore, across our locations. The vessel does not have to be in the same place — or the same hemisphere.

Scale-up

Out of the services company, and into the industry.



The future — carve-out and scale-up

A technology company serving the entire ocean industry.

TODAY

Reach Subsea

Subsea services

Reach Remote + Reach Horizon

CARVE-OUT



STANDING ALONE

Aqoryx

Reach Remote + Reach Horizon

Its own capital and its own partners,
moving at the market's speed

WHAT THAT UNLOCKS

Scale

A far larger robotic fleet than services alone would fund

Technology development

The platform keeps moving, at its own speed

The robotic business model

Offered across the industry, not held in one company

Standing alone, it can scale, keep developing, and take the robotic model out to the wider ocean and naval industries.

Summary

The innovation risk is behind us. The opportunity is in front.



BEHIND US

- Seven years of concept, engineering and fabrication
- Built, delivered and verified offshore
- Approvals in three jurisdictions; 1,5 years in operation

IN FRONT OF US

- Reach Remote 3 and 4 into operation in 2027
- OPEX per operation falls with learning and as the fleet scales
- Aqoryx standing alone — CAPEX down with scale, technology, the model out

The hard part is done. What is left is to scale it.

SEVEN YEARS DE-RISKED · TWO VESSELS PROVEN · THE NEXT TWO IN 2027

Soon nobody will call it remote. They will just call it offshore work.



REACH REMOTE 1 · NOBODY ON BOARD

REACH
SUBSEA