

**PARTICIPATING IN THE SPECIAL SHAREHOLDERS' MEETING OF 8 OCTOBER
2026 OF CMB.TECH NV****I. Admission requirements**

In accordance with article 32 of the articles of association and article 7:134 of the Belgian Code of Companies and Associations, the shareholders have to fulfil the following requirements in order to be admitted to the shareholders' meeting and to exercise their right to vote at the meeting in person or by proxy (card).

The Company is working with Lumi Connect (<https://www.lumiconnect.com/en/events>) to assist shareholders with the registration to (i) participate in the shareholders' meeting, (ii) vote before the shareholders' meeting or (iii) grant a power of attorney to another person to vote in the shareholders' meeting. We advise all shareholders to use this efficient platform.

All shareholders attending the shareholders' meeting in person are kindly requested to arrive in advance of the meeting, taking into account that they shall have to register before being allowed to enter the shareholders' meeting. Registration will open at 09.00 am and will be closed 10 minutes prior to the start of the meeting.

The Company's ordinary shares are comprised of (a) shares that are tradable on the regulated market of Euronext Brussels and reflected directly or indirectly in the part of the Company's shareholders register which is kept in its registered office (the "Belgian Share Register" and, the shares, the "Belgian Shares"), (b) shares that are tradable on the New York Stock Exchange and reflected directly or indirectly in the part of the Company's shareholders register maintained in the United States by the Company's U.S. transfer agent, which is Computershare (the "U.S. Share Register" and, the shares, the "U.S. Shares"), and (c) shares that are tradeable on the regulated market of Euronext Oslo Børs and which are derived from the U.S. Shares recorded in DTC and are secondarily recorded in Euronext Securities Oslo ("VPS") in Norway and maintained by the VPS registrar, which is DNB Bank ASA, Issuer Services (the "Norwegian Shares").

1. Record Date

Shareholders have the right to be admitted to the shareholders' meeting provided they have their shares recorded in their name (i.e. can prove they own these shares) on **Thursday 24 September 2026** at 24:00 hours Belgian time (the "Record Date").

In view of the Record Date set for the Company's shareholders' meeting of Thursday 8 October 2026, shareholders may not reposition shares between the Belgian Share Register, the U.S. Share Register and the VPS during the period from Wednesday 23 September 2026 at 8:00 a.m. (Belgian time) until Friday 25 September 2026 at 8:00 a.m. (Belgian time) (the "Freeze Period"). Please consult the Company's website for the applicable Freeze Periods.

a. Holders of Belgian Shares (registered shares)

The holders of registered Belgian Shares may only be admitted to the shareholders' meeting if their shares are registered in the Company's Belgian Share Register on the Record Date.

b. Holders of Belgian Shares (dematerialised shares)

If a shareholder who holds dematerialised Belgian Shares decides to use the Lumi Connect Platform and registers for the shareholders' meeting of the Company on <https://www.lumiconnect.com/en/events>, the below mentioned procedure should not be followed and Lumi Connect shall determine the shareholding on the Record Date.

If a shareholder, who holds dematerialised Belgian Shares decides not to use the Lumi Connect Platform, the following procedure should be followed: the holders of dematerialised Belgian Shares should request their financial institution to issue a certificate stating the number of dematerialized shares registered in the name of the shareholder in its books on the Record Date and to send it directly to Euroclear Belgium, attn. Issuer Services, 1 Boulevard du Roi Albert II, 1210 Brussels (Belgium) (copy by e-mail: ebe.issuer@euroclear.com) at the latest by **Friday 2 October 2026**, 5:00 p.m. (Belgian time) (the "Notification Deadline"). The Company shall determine the ownership of the shares at the Record Date on the basis of the certificate provided by the relevant financial institution to Euroclear Belgium.

c. *Holders of U.S. Shares, reflected directly in the U.S. Share Register (not through DTCC)*

The holders of U.S. Shares reflected directly in the U.S. Share Register may only be admitted to the shareholders' meeting if such holder's ownership of U.S. Shares is reflected in the U.S. Share Register on the Record Date. The Company's U.S. transfer agent will provide the Company directly or indirectly with a shareholder list at the Record Date that contains all of the registered holders of the Company's U.S. Shares on the Record Date no later than the Notification Deadline. The Company shall determine the ownership of the shares at the Record Date based solely on the aforementioned information.

The Company encourages such shareholders to participate in the meeting through the U.S. proxy card that will be provided to them and according to the accompanying instructions. Should such shareholder nevertheless wish to attend the meeting in person, such holder is referred to "Attending the meeting in person".

d. *Holders of U.S. Shares reflected indirectly in the U.S. Share Register (through DTCC)*

The holders of U.S. Shares reflected indirectly in the U.S. Share Register, through CEDE & Co., the nominee holder of the U.S. Shares held for the beneficial owners through the DTCC system, may only be admitted to the shareholders' meeting if such holder's ownership of U.S. Shares is included in the information provided to the Company through the broker, financial institution or other intermediary of such shareholders no later than the Notification Deadline. The Company shall determine the ownership of the shares at the Record Date based solely on the aforementioned information.

The Company encourages such shareholders to participate in the meeting through the U.S. proxy card that will be provided to them and according to the accompanying instructions. Should such shareholder nevertheless wish to attend the meeting in person, such holder is referred to "Attending the meeting in person".

e. *Holders of Norwegian Shares*

The holders of Norwegian Shares may only be admitted to the shareholders' meeting if such holder's ownership of the Norwegian Shares is reflected in the VPS shareholder list maintained by Euronext Securities Oslo as of the Record Date. Holders of Norwegian Shares in nominee accounts may only be admitted to the shareholders' meeting if such holder's ownership of Norwegian Shares as of the Record Date is included in the information provided to the Company through the broker, financial institution, nominee or other intermediary of such shareholders no later than the Notification Deadline. The Company shall determine the ownership of the Norwegian Shares at the Record Date based solely on the aforementioned information.

The Company encourages such shareholders to participate in the meeting through the Norwegian proxy card that will be provided to them and according to the accompanying instructions. Should such shareholder nevertheless wish to attend the meeting in person, such holder is referred to "Attending the meeting in person".

2. *Attending the meeting in person.*

A. Belgian Shares

All shareholders, holding Belgian Shares, wishing to attend the shareholders' meeting in person must notify the Company as set out below no later than the Notification Deadline:

- electronically via the Lumi Connect platform via the link <https://www.lumiconnect.com/en/events> (in case of dematerialized Belgian Shares, whether or not through the intervention of a financial intermediary acting on instruction of the shareholder);
- by e-mail to the Company as set out in Section III (Notifications) below;
- by post addressed to the Company as set out in Section III (Notifications) below.

In addition, proof of identification may be asked when entering the meeting room.

If a shareholder, holding Belgian Shares, decides not to register electronically via the Lumi Connect Platform and decides to notify the Company via e-mail or post, the following procedures should be followed:

a. *Holders of Belgian Shares (registered shares)*

Owners of registered Belgian Shares wishing to attend the shareholders' meeting must complete the attendance form included as part of their individual notice and notify the Company thereof by the Notification Deadline.

b. *Holders of Belgian Shares (dematerialised shares)*

Holders of dematerialised Belgian Shares must complete and submit to the Company no later than the Notification Deadline, the attendance form, which is available on the Company's website, together with a proof of registration that is provided by such holder's financial institution.

B. U.S. Shares

All shareholders, holding U.S. Shares, wishing to attend the shareholders' meeting in person must notify the Company as set out below and in Section III (Notifications) no later than the Notification Deadline.

(a) *Holders of U.S. Shares reflected directly in the U.S. Share Register (not through DTCC)*

The holders of U.S. Shares registered directly in the U.S. Share Register wishing to attend the shareholders' meeting must complete and submit to the Company no later than the Notification Deadline, the attendance form included as part of their individual notice. Holders are strongly encouraged to contact the Company to ensure admission to the meeting.

(b) *Holders of U.S. Shares reflected indirectly in the U.S. Share Register (through DTCC)*

Holders of U.S. Shares registered indirectly in the U.S. Share Register, through CEDE & Co., the nominee holder of the U.S. Shares held for the beneficial owners through the DTCC system, wishing to attend the shareholders' meeting must complete

and submit to the Company no later than the Notification Deadline, the attendance form available on the Company's website together with an account statement or letter from a broker, bank or other nominee indicating that such holder was the owner of the shares on the Record Date. Holders are strongly encouraged to contact the Company to ensure admission to the meeting.

C. Norwegian Shares

All shareholders, holding Norwegian Shares, wishing to attend the shareholders' meeting in person must notify the Company as set out below and in Section III (Notifications) no later than the Notification Deadline.

Holders of Norwegian Shares wishing to attend the shareholders' meeting must complete and submit to the Company no later than the Notification Deadline, the attendance form available on the Company's website together with (if such Norwegian Shares are held through nominee accounts) an account statement or letter from a broker, bank, or other nominee indicating that such holder was the owner of the shares on the Record Date. Holders are strongly encouraged to contact the Company to ensure admission to the meeting.

**HOLDERS OF U.S. SHARES AND NORWEGIAN SHARES:
IF YOU DECIDE TO PARTICIPATE IN THE MEETING THROUGH A PROXY (CARD), PLEASE FOLLOW THE ACCOMPANYING INSTRUCTIONS. IF YOU ATTEND THE MEETING, YOU MAY REVOKE YOUR PROXY (CARD) UNTIL THE NOTIFICATION DEADLINE AND VOTE IN PERSON.**

3. *Powers of attorney – U.S. proxy card – Norwegian proxy card*

Each shareholder may appoint a special proxy to represent him or her at the shareholders' meeting or issue their votes through a U.S. proxy card or Norwegian proxy card, as the case may be. In the first case, the original proxy for this purpose must be submitted to the Company.

(a) Holders of Belgian Shares (registered shares)

Holders of registered Belgian Shares who want to appoint a special proxy must complete:

- the electronic proxy available to the shareholders who have registered electronically by using the Lumi Connect platform, using the link <https://www.lumiconnect.com/en/events> where the shareholder can issue a proxy with voting instructions via an electronic form, no later than the Notification Deadline; or
- the proxy form included as part of their individual notice and submit the original form to Euroclear Belgium, attn. Issuer Services, 1 Boulevard du Roi Albert II, 1210 Brussels (Belgium) (copy by e-mail: ebe.issuer@euroclear.com) no later than the Notification Deadline. Holders of registered Belgian Shares who wish to vote by proxy, must also comply with the conditions to participate in the meeting, as described above in '1. Record Date – (b) Holders of Belgian Shares (registered shares)'.

(b) Holders of Belgian Shares (dematerialised shares)

Holders of dematerialised Belgian Shares who want to appoint a special proxy must complete:

- the electronic proxy available to the shareholders who have registered electronically by using the Lumi Connect platform, using the link <https://www.lumiconnect.com/en/events> where the shareholder can issue a proxy

with voting instructions via an electronic form, no later than the Notification Deadline;
or

- the proxy form available on the Company's website and submit the original form to Euroclear Belgium no later than the Notification Deadline, attn. Issuer Services, Koning Albert II-laan 1, 1210 Brussels (copy by e-mail: ebe.issuer@euroclear.com). Holders of dematerialised Belgian Shares who wish to vote by proxy, must also comply with the conditions to participate in the meeting, as described above in '1. Record Date – (b) Holders of Belgian Shares (dematerialised shares)'.

(c) Holders of U.S. Shares reflected directly in the U.S. Share Register (not through DTCC)

Holders of U.S. Shares reflected directly in the U.S. Share Register who want to appoint a special proxy are strongly encouraged to use the U.S. proxy card that will be provided to them and according to the accompanying instructions. Subsequently, the required information will be provided to the Company through the broker, financial institution or other intermediary no later than the Notification Deadline.

(d) Holders of U.S. Shares reflected indirectly in the U.S. Share Register (through DTCC)

Holders of U.S. Shares reflected indirectly in the U.S. Share Register through CEDE & Co., the nominee holder of the U.S. Shares held for the beneficial owners through the DTCC system, who want to appoint a special proxy are strongly encouraged to use the U.S. proxy card that will be provided to them and according to the accompanying instructions. Subsequently, the required information will be provided to the Company through the broker, financial institution or other intermediary no later than the Notification Deadline.

(e) Holders of Norwegian Shares

Holders of Norwegian Shares who want to appoint a special proxy are strongly encouraged to use the Norwegian proxy card that will be provided to them and according to the accompanying instructions, which must be returned to DNB Bank ASA, Issuer Services by e-mail at vote@dnb.no or at its address at Dronning Eufemias gate 30, 0191 Oslo, Norway. Subsequently, the required information will be provided to the Company through the VPS Registrar no later than the Notification Deadline.

All shareholders must carefully read and comply with the instructions on the Company's website, in the Meeting Materials and accompanying the U.S. proxy card and Norwegian proxy card in order to be validly represented at the shareholders' meeting. No other forms will be accepted, nor will proxy forms completed without complying with the instructions.

4. *Voting by letter by holders of Belgian Shares (both registered and dematerialized shares)*

Holders of registered or dematerialized Belgian Shares who want to vote upfront prior to the meeting by letter, must complete:

- the advance electronic vote that can be cast on the Lumi Connect platform, using the link <https://www.lumiconnect.com/en/events>, no later than the Notification Deadline; or
- the designated form for voting by letter available on the Company's website, of which a completed signed original form should be provided at the latest on the Notification Deadline to Euroclear Belgium, for the attention of Issuer Services, Koning Albert II-laan, 1, 1210 Brussels (copy by e-mail: ebe.issuer@euroclear.com). Moreover, holders of dematerialized Belgian Shares who want to vote by letter, have to comply with the conditions to participate in the meeting, as described above in "1. Record date – (b) Holders of Belgian Shares (dematerialized shares)".

II. **Shareholders' rights**

*The Company will distribute the convening notice and agenda, attendance form, attendance guidelines and, proxy form (the "Meeting Materials") to (i) holders of Belgian Shares (registered shares) and holders of U.S. Shares directly reflected in the U.S. Share Register through an individual mailing by the Company no later than 8 September 2026; and (ii) holders of Belgian Shares (dematerialised shares) through the website and the press no later than 8 September 2026; and (iii) holders of U.S. Shares reflected indirectly in the U.S. Share Register (through DTCC) and holders of Norwegian Shares through a mailing as of 8 September 2026. Holders of U.S. Shares and Norwegian Shares will additionally be provided with a U.S. proxy card or, respectively, a Norwegian proxy card. Taking into account the geographical spread of the shareholders and in order to enable holders of U.S. Shares and Norwegian Shares to participate in the meeting, Broadridge and the Company (assisted by the VPS Registrar) will take all appropriate measures to provide the holders of U.S. Shares and Norwegian Shares with the Meeting Materials and the U.S. proxy card or, respectively, the Norwegian proxy card timely. **Only shareholders complying with all conditions of admission for attendance at the meeting outlined above shall be entitled to vote at the meeting.***

1. Obtaining copies of documents

A copy of the documents and reports mentioned in the agenda of the shareholders' meeting and of those that need to be submitted to said meeting can be obtained by the shareholders, free of charge, thirty days before the shareholders' meeting at the Company's registered office, at the address mentioned below.

2. Amendments to the agenda and additional proposed resolutions

One or more shareholders having at least 3% of the share capital of the Company may add items to the agenda of the shareholders' meeting and may file proposals of resolution relating to already existing agenda items. These shareholders must notify the Company of their proposals at the latest on **16 September 2026**.

Such written notification must include:

- (i) the full text of:
 - a. each new agenda item and the associated resolution proposal; and/or
 - b. each new resolution proposal associated with an existing agenda item, indicating the existing agenda item to which the resolution proposal relates;
- (ii) proof that the requesting shareholders(s) hold(s) at least 3% of the share capital on the date of the written notification, either by means of (a) a certificate of registration the relevant shares in the share register of CMB.TECH NV; or (b) a certificate from a recognized account holder or the central securities depository certifying that the relevant shares are registered on an account in their name;

- (iii) a postal address, a telefax number or an e-mail address to which CMB.TECH NV can send confirmation of receipt of the request.

CMB.TECH NV will acknowledge receipt of the communication made by letter or e-mail to the address provided by the shareholder within 48 hours of such receipt. Following such notification, the Company will publish a revised agenda and make revised proxy forms and U.S. proxy card and the voting letter forms available no later than **23 September 2026**. The agenda items and resolution proposals to be added will be discussed by the relevant shareholders' meeting provided:

- i. the above-mentioned conditions are satisfied;
- ii. the legal quorum, if any, is reached;
- iii. the required part of the capital is registered in the name of the requesting shareholder(s) on the record date; and
- iv. the shareholder has completed the formalities for admission to the meeting.

The above right does not exist in case of new convocation of a shareholders' meeting due to lack of quorum at the first convocation.

3. Question right

A question session is planned during the meeting. Shareholders may ask questions in writing to the Supervisory Board prior to the shareholders' meeting by sending such questions to the Company, or via the Lumi Connect platform (<https://www.lumiconnect.com/en/events>), no later than **2 October 2026 at 5:00 p.m. (Belgian time)**.

A timely asked written question will be answered at the shareholders' meeting if:

- (i) the legal quorum, if any, is met;
- (ii) the question relates to the agenda of that shareholders' meeting;
- (iii) the response to such question does not fall within the exception laid down in article 7:139 of the Belgian Code of the Companies and Associations; and
- (iv) the shareholder complied with the conditions for admission to the shareholders' meeting.

Shareholders must carefully read and comply with the instructions on the Company's website in this respect.

III. Notifications

Unless specified otherwise above, all notifications must be sent to one of the following addresses:

CMB.TECH NV
Secretary General - Shareholders' meetings
De Gerlachekaai 20
2000 Antwerp
Belgium
Attention: Secretary General – Shareholders' meetings
E-mail address: shareholders@cmb.tech

Each of the aforementioned deadlines means the latest date on which the notification must be received by the Company. When sent by post mail, the date of the postmark is determining for assessing the compliance with this obligation. When sent by telefax or email, the date of the fax or email is determining for assessing the compliance with this obligation.

All documents and other information required for purposes of the shareholders' meeting are available from the above-mentioned address and from the Company's website: www.cmb.tech.

IV. **Data protection**

CMB.TECH is responsible for the processing of personal data received from, or collected about, holders of securities issued by the Company and proxy holders in the context of shareholders' meeting. The Company will process such data solely for the purposes of the organisation and conduct of the relevant shareholders' meeting, including the convening notices, registrations, attendance and voting, as well as for maintaining lists or registers of security holders, and the analysis of the investor and security holder base of the Company. These data include, amongst others, identification data, the number and nature of securities of a holder of securities issued by the Company, proxies and voting instructions. CMB.TECH may also transfer this data to third parties for the purposes of assistance or services to the Company in connection with the foregoing. The Company will process such data, mutatis mutandis, in accordance with the CMB.TECH Privacy Statement, available on the Company's website (<https://www.cmb.tech/en/privacy-statement>). The Company informs the holders of securities issued by the Company and proxy holders of the rights they may have as data subjects, such as, among others, the right to access, the right to rectify and the right to object to processing, which are described in detail in aforementioned Privacy Statement. To exercise rights as a data subject and for all other information regarding the processing of personal data by or on behalf of the Company, the Company can be contacted by e-mail at dpo@cmb.tech.

The Supervisory Board