THE KINGFISH COMPANY N.V. – FINAL RESULTS OF THE SUBSEQUENT OFFERING

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Kats, Netherlands – September 4, 2026 – Reference is made to the stock exchange announcement published by The Kingfish Company N.V. (Euronext Growth Oslo: KING) (the "**Company**" or "**Kingfish**") on 20 August 2026 regarding commencement of the subscription period for a subsequent offering of up to 74,766,355 new shares in the Company (the "**Offer Shares**") at a subscription price of NOK 0.60402 per Offer Share (the "**Subsequent Offering**").

The Subsequent Offering is being carried out following the Private Placement and the CLA Conversion (as further described and defined in the Company's stock exchange announcement dated 12 May 2026) in order to facilitate equal treatment of shareholders by limiting the dilutive effect of the Private Placement and providing shareholders who did not participate in the Private Placement with an opportunity to subscribe for shares at the same subscription price as in the Private Placement.

The subscription period in the Subsequent Offering expired yesterday, 3 September 2026, at 16:30 CEST.

The allocation of Offer Shares has been completed by the Company in accordance with the allocation criteria set out in the prospectus for the Subsequent Offering (the "**Prospectus**"). In total, 44,272,359 Offer Shares have been allocated solely to subscribers who exercised their subscription rights, including those who over-subscribed. The Company will consequently receive gross proceeds of approx. NOK 26,741,390 from the Subsequent Offering.

Notifications regarding the allocation of Offer Shares and the corresponding subscription amount to be paid by each subscriber are expected to be distributed during the course of today, 4 September 2026. The due date for payment of the Offer Shares is on 9 September 2026 (the "**Payment Date**"). In order for payment to take place on the Payment Date, subscribers must ensure that there are sufficient funds on the bank account to be debited on 8 September 2026.

Subject to timely payment by the subscribers, the Company expects that, on or about 16 September 2026, the Supervisory Board of the Company will resolve the share capital increase pertaining to the Subsequent Offering, the Offer Shares will be issued by a private deed of issuance, and the Offer Shares will be delivered to the subscribers' VPS accounts. The Offer Shares are expected to become tradeable on Euronext Growth Oslo on or about 17 September 2026. The Offer Shares may not be transferred or traded until they have been fully paid and the share capital increase and the issuance of the Offer Shares in the VPS have been completed.

For more information about the Subsequent Offering including procedures for payment and delivery of the Offer Shares, please refer to the Prospectus (including the enclosed subscription form), which is available, subject to regulatory restrictions in certain jurisdictions, at the Manager's website: www.abgsc.com/transactions/.

ABG Sundal Collier ASA is acting as Manager in the Subsequent Offering. DLA Piper Nederland N.V. is acting as Dutch legal adviser to the Company in connection with the Subsequent Offering. Wikborg Rein Advokatfirma AS is acting as Norwegian legal adviser to the Company in connection with the Subsequent Offering.

For media and investor inquiries, please contact

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This information is subject to the disclosure requirements pursuant to section 5-12 of the Norwegian Securities Trading Act.

About The Kingfish Company

The Kingfish Company is a pioneer and leader in sustainable land-based aquaculture, specialising in the production of high-quality yellowtail kingfish. The Company operates its flagship facility, Kingfish Zeeland, in the Netherlands.

Production is based on advanced recirculating aquaculture systems (RAS) that ensure biosecurity and environmental control. Animal welfare is paramount, and the fish are grown without antibiotics or vaccines. All operations run on 100% renewable electricity, and use seawater to conserve freshwater resources.

The Company's main product, the Yellowtail Kingfish (also known as ricciola, hiramasa, or greater amberjack), is a versatile premium species highly valued in Italian and Asian-fusion cuisines. Its products are certified as sustainable and environmentally responsible by Best Aquaculture Practices (BAP), GLOBALG.A.P., and Friend of the Sea.

IMPORTANT INFORMATION

This announcement is not and does not form a part of any offer to sell, or a solicitation of an offer to purchase, any securities of the Company. The distribution of this announcement and other information may be restricted by law in certain jurisdictions. Copies of this announcement are not being made and may not be distributed or sent into any jurisdiction in which such distribution would be unlawful or would require registration or other measures. Persons into whose possession this announcement or such other information should come are required to inform themselves about and to observe any such restrictions.

The securities referred to in this announcement have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "**Securities Act**"), and accordingly may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements of the Securities Act and in accordance with applicable U.S. state securities laws. The Company does not intend to register any part of the offering or their securities in the United States or to conduct a public offering of securities in the United States. Any sale in the United States of the securities mentioned in this announcement will be made solely to "qualified institutional buyers" as defined in Rule 144A under the Securities Act.

In any EEA Member State, this communication is only addressed to and is only directed at qualified investors in that Member State within the meaning of the Prospectus Regulation, i.e., only to investors who can receive the offer without an approved prospectus in such EEA Member State. The expression "Prospectus Regulation" means Regulation 2017/1129 as amended together with any applicable implementing measures in any Member State. In the United Kingdom, this communication is only addressed to and is only directed at Qualified Investors as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading regulations 2024, and that are (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended) (the "Order") or (ii) persons falling within Article 49(2)(a) to (d) of the Order (high net worth companies, unincorporated associations, etc.) (all such persons together being referred to as "Relevant Persons"). These materials are directed only at Relevant Persons and must not be acted on or relied on by persons who are not Relevant Persons. Any investment or investment activity to which this announcement relates is available only to Relevant Persons and will be engaged in only with Relevant Persons. Persons distributing this communication must satisfy themselves that it is lawful to do so.

Matters discussed in this announcement may constitute forward-looking statements. Forward-looking statements are statements that are not historical facts and may be identified by words such as "believe", "expect", "anticipate", "strategy", "intends", "estimate", "will", "may", "continue", "should" and similar expressions. The forward-looking statements in this announcement are based upon various assumptions, many of which are based, in turn, upon further assumptions. Although the Company believes that these assumptions were reasonable when made, these assumptions are inherently subject to significant known and unknown risks, uncertainties, contingencies and other important factors which are difficult or impossible to predict and are beyond its control.

Such risks, uncertainties, contingencies and other important factors could cause actual events to differ materially from the expectations expressed or implied in this announcement by such forward-looking statements. The Company does not provide any guarantees that the assumptions underlying the forward-looking statements in this announcement are free from errors nor does it accept any responsibility for the future accuracy of the opinions expressed in this announcement or any obligation to update or revise the statements in this announcement to reflect subsequent events. You should not place undue reliance on the forward-looking statements in this announcement.

The information, opinions and forward-looking statements contained in this announcement speak only as at its date, and are subject to change without notice. The Company does not undertake any obligation to review, update, confirm, or to release publicly any revisions to any forward-looking statements to reflect events that occur or circumstances that arise in relation to the content of this announcement.

Neither the Company, the Manager nor any of their respective affiliates makes any representation as to the accuracy or completeness of this announcement and none of them accepts any responsibility for the contents of this announcement or any matters referred to herein. This announcement is for information purposes only and is not to be relied upon in substitution for the exercise of independent judgment. It is not intended as investment advice and under no circumstances is it to be used or considered as an offer to sell, or a solicitation of an offer to buy any securities or a recommendation to buy or sell any securities in the Company. Neither the Company, the Manager nor any of their respective affiliates accept any liability arising from the use of this announcement.