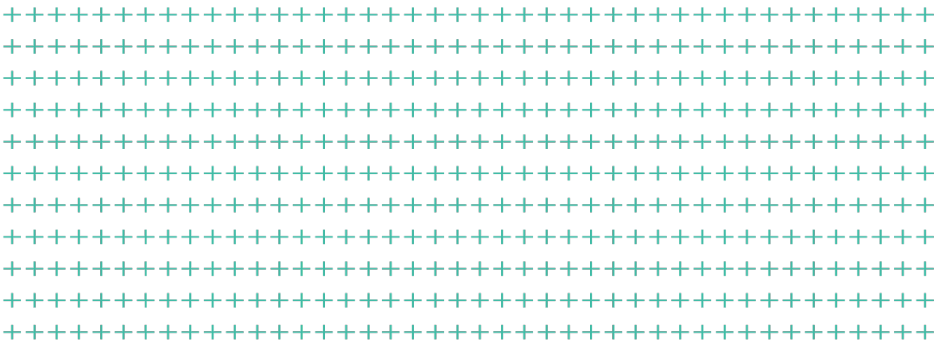
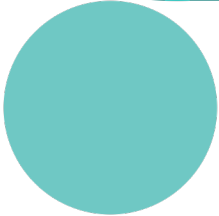
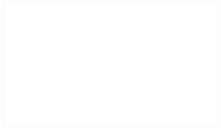




Q2 2026 Results
Mission-critical software
Predictable business

Oslo, 27 August 2026



The second quarter 2026 numbers in a nutshell



Emergency

44%



Income	55 MNOK
EBITDA Margin	22%
Organic Growth Q/Q	7%

Income	127 MNOK
EBITDA Margin	25%
Organic Growth Q/Q	9%

56%

Specialised Healthcare



Income	71 MNOK
EBITDA Margin	28%
Organic Growth Q/Q	10%

Specialised healthcare



Woman & Child

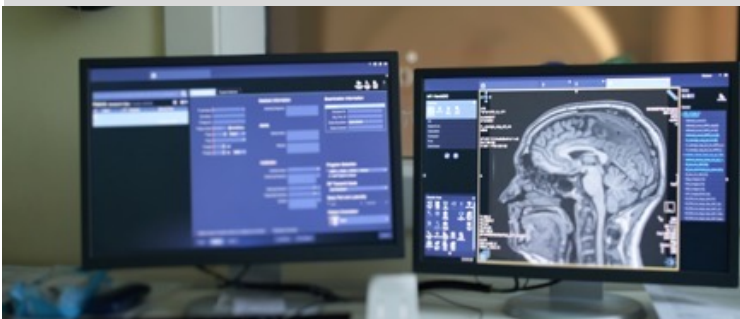


Omda supports specialised healthcare value chains through an ecosystem of different software solutions

Medication Management



Connected Imaging



LIMS – Blood Management



Health Analytics



The Emergency value chain strengthened with PSS



Planning & Preparedness

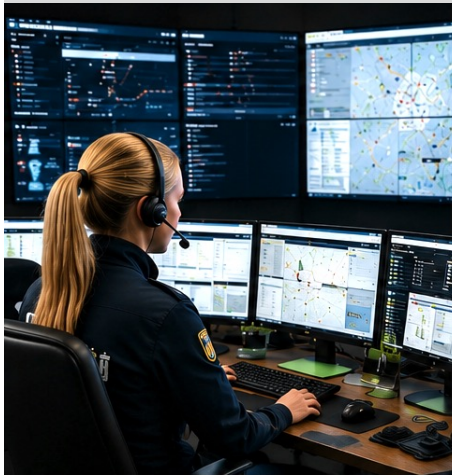


Omda supports every step of emergency response through an ecosystem of different software solutions

Analysis & Improvement



Calls & Dispatch



On Scene Response



Transport and Care



Hospital Care



The UK is becoming a key market



Hellenic Republic
Ministry Of Public Order &
Citizen Protection



Moldova



Croatia

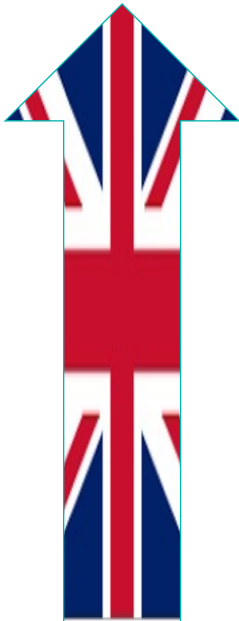


Ministry of Interior
of the Slovak Republic



Montenegro

UK annual sales¹⁾



¹⁾ Including Saab PSS business

Second quarter 2026 performance



Reported revenue

127 MNOK

Organic growth Y/Y

9%



Reported EBITDA

32 MNOK

Reported EBITDA margin

25%

Revenue quality supports predictability



Recurring SW-revenue

SW-Recurring share

97 MNOK

76%

Professional Services 25 MNOK, ~90% recurring

Predictability is built into the customer model



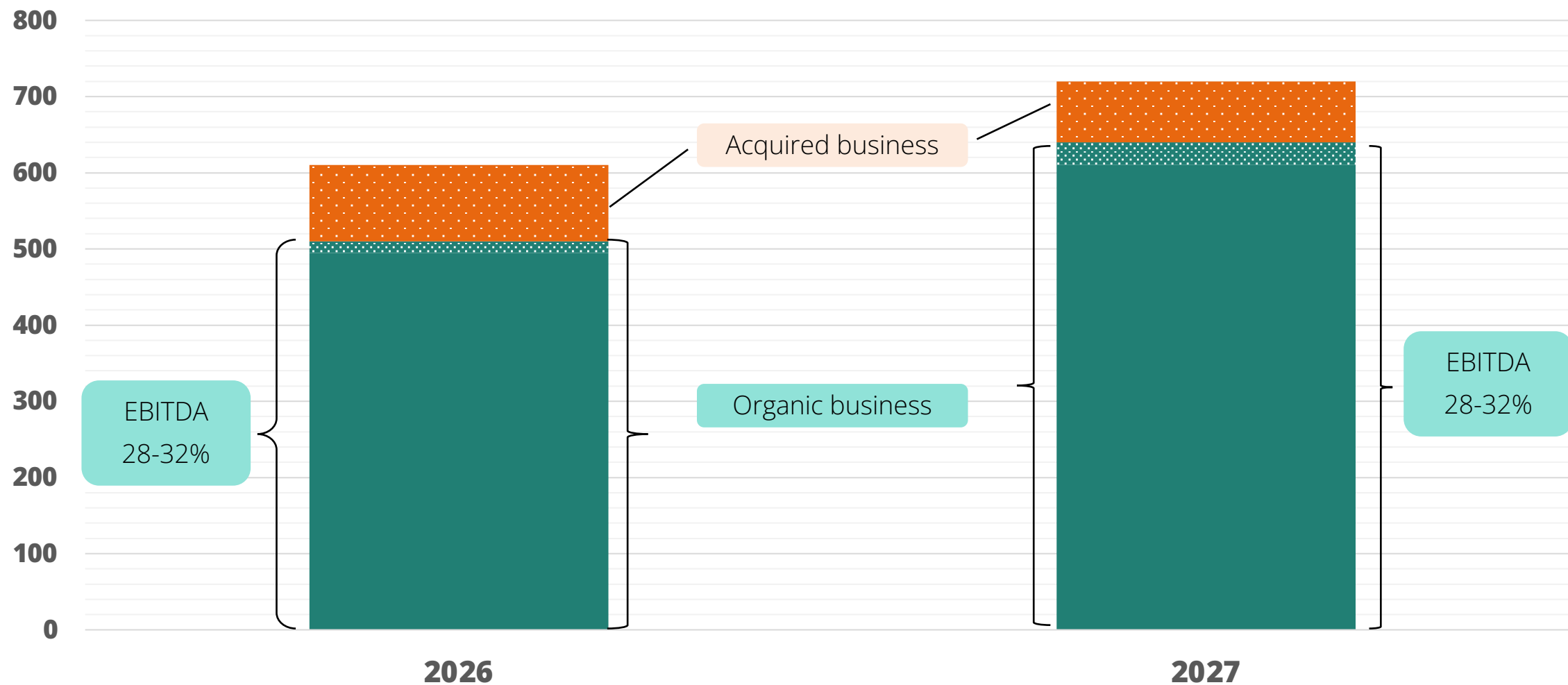
Embedded by design

- Mission-critical daily workflows
- Certified and deeply integrated products
- Public-sector customer base
- High cost and risk of switching

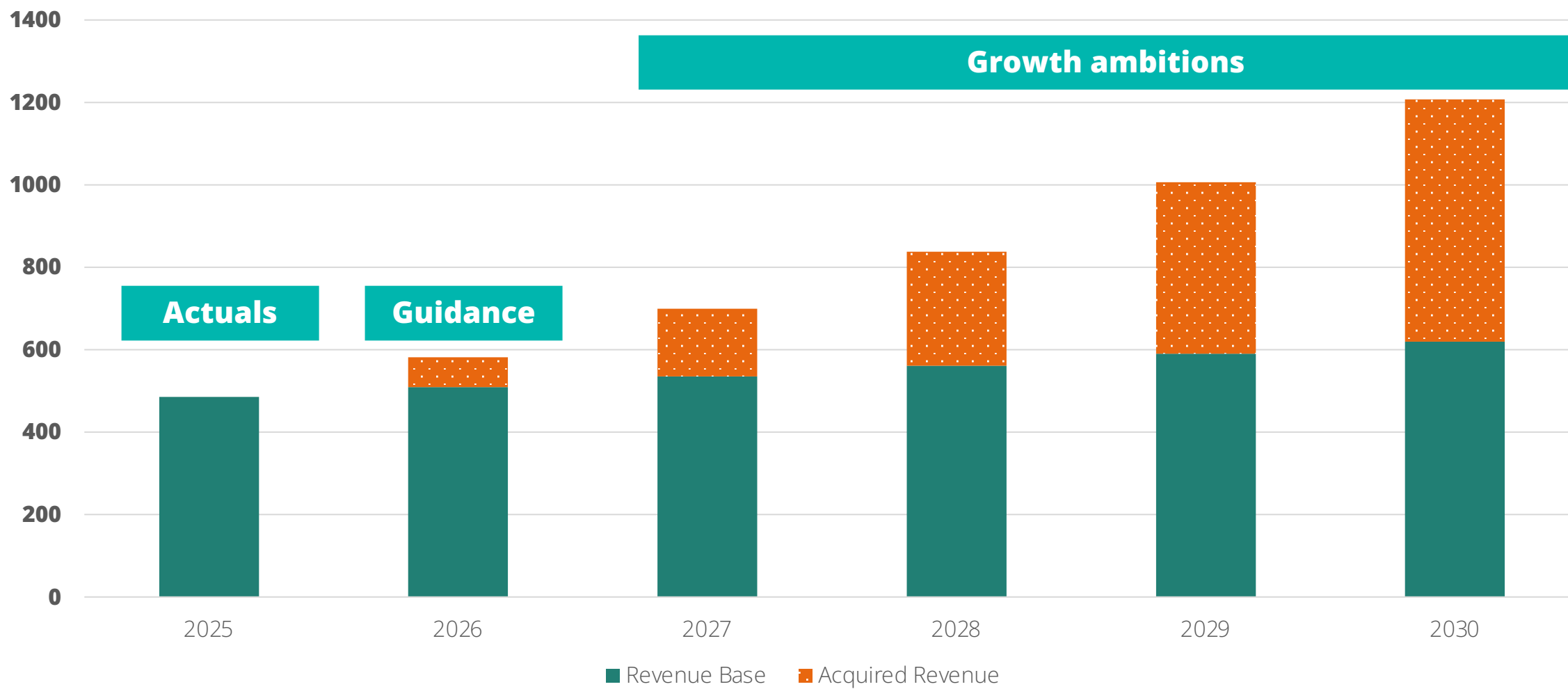
Reliable by relation

- Long customer relationships
- Repeatable profitable organic development
- Recurring revenues
- Focus on two principal markets

Current Pro Forma Growth Outlook 2026-2027



Guidance and growth ambitions (Proforma¹⁾)



¹⁾ 2025 is base. Constant currency. 5% organic growth and 15% acquired growth.

Saab PSS sharpens the Emergency business



- Expands Omda's footprint in the UK public sector
- Strengthens the offering across the emergency value chain
- Adds around 75 employees
- Expected closing Q4 2026
- Recent proof point:
 - Additional contracts with customers: 60 MSEK...
 - ... an estimated annual revenue base of more than 100 MSEK

AI strengthens productivity



- Omda delivers certified software for mission-critical workflows
- AI supports development, testing, documentation and service productivity
- Q2 observation: Slightly lower capex
- Long-term ambition: lower capitalised development as a share of revenue

Capital allocation: lower cost, greater capacity



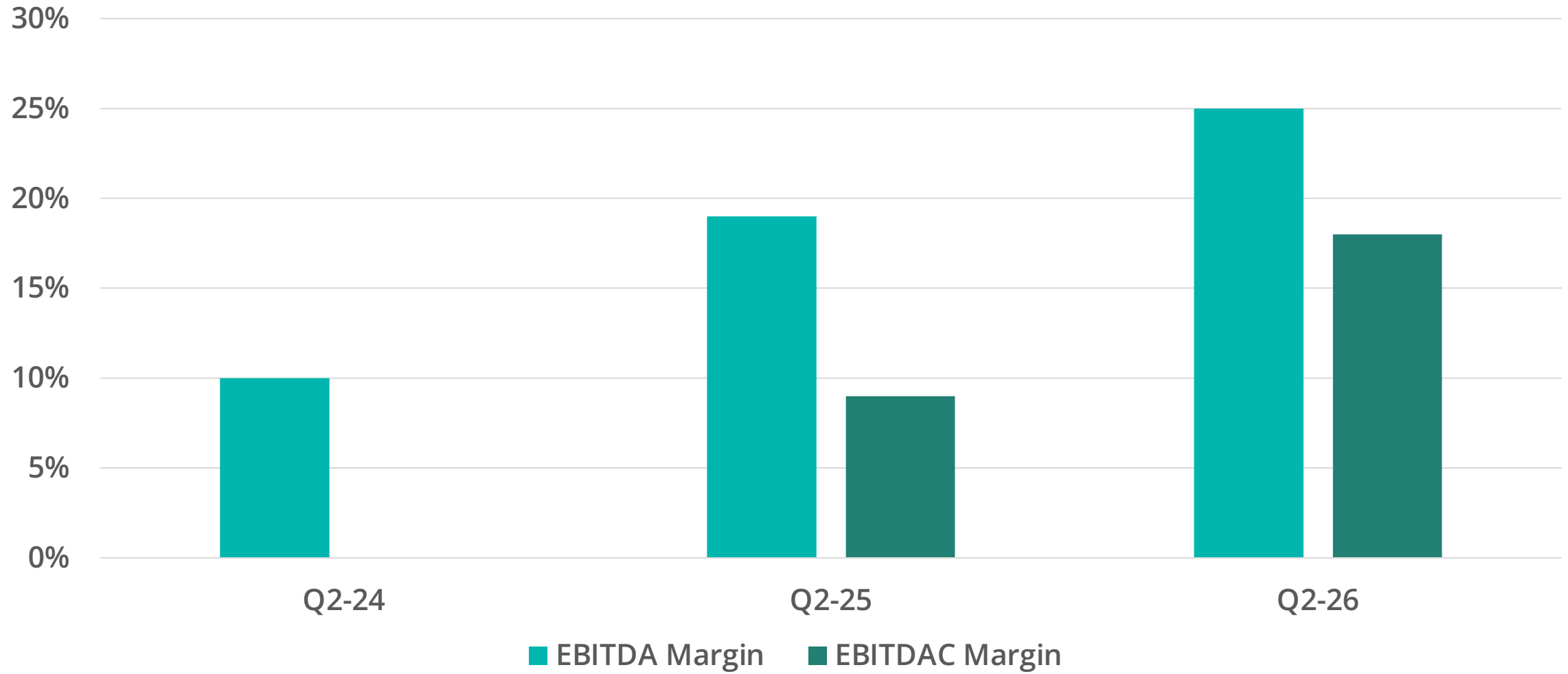
- Exploring refinancing of the bond (OMDA-02 PRO)
- Objective:
 - Lower interest cost and increase strategic capacity
- Investment remains focused on
 - Targeted acquisitions
 - Add-ons to customers
 - AI-enabled productivity
- Disciplined Build vs Buy business cases remains the governing principle

The long-term Omda model



- Organic growth 5–10%
- Acquired growth 10–20% per year
- EBITDA above 30% over time
- Capitalised development from approximately 10% towards 5% of revenue
- Portfolio centred on Emergency and Specialised Healthcare
- Growth funded through cash flow and disciplined leverage

The trend is as important as the Q2 2026 predictability



What Q2 adds to the Omda story



- Predictable and profitable organic development
- The transformational Saab PSS acquisition was signed
- A clearer portfolio centred on two principal markets
- AI and disciplined product investment support scalable growth
- 2026 guidance and long-term ambitions reiterated



Q&A

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