Minutes of the Annual General Meeting of
The Kingfish Company N.V. (Company) (AGM)

26 August 2026, 14.00 hours (CEST)

Present	Supervisory board of the Company (**Supervisory Board):** Jeroen Scheelbeek, chairperson of the Supervisory Board Management board of the Company (**Management Board**)**:** Jean-Charles Valette, CFO
Other participants	An attendance list is available at the offices of the Company

1 OPENING AND ANNOUNCEMENTS

1.1 Jeroen Scheelbeek, as chairperson of the Supervisory Board, shall act as chair of the AGM (**Chair**). Jean-Charles Valette shall act as secretary of the meeting.

1.2 The Chair established that proxies were issued for a total of 705,145,107 shares in the capital of the Company, for which 705,145,107 votes can be exercised. A total of 705,145,107 shares are represented at the meeting.

2 ANNUAL REPORT FOR THE FINANCIAL YEAR 2025

2.1 The Company published its financial statements, board report and other associated information on its website and made these documents available with the convocation of this AGM.

3 ADOPTION ANNUAL ACCOUNTS FOR THE FINANCIAL YEAR 2025 (Resolution)

3.1 It is now proposed to the AGM to adopt the annual accounts of the Company for the financial year 2025. This is a voting item.

3.2 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19

Total	705,145,107	100

3.3 It is concluded that the resolution under item 3 is adopted with the required majority of votes.

4 APPROPRIATION OF THE RESULT FOR THE FINANCIAL YEAR 2025 (Resolution)

4.1 This agenda item contains the proposal to the AGM to add the result of the Company for the financial year 2025, being a loss of EUR 35.934 thousand, to the general reserve as maintained in the books of the Company. This is a voting item.

4.2 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,836,128	99.81
Against	-	-
Abstain	1,308,979	0.19
Total	705,145,107	100%

4.3 It is concluded that the resolution under item 4 is adopted with the required majority of votes.

5 RELEASE FROM LIABILITY OF THE MEMBERS OF THE MANAGEMENT BOARD AND THE MEMBERS OF THE SUPERVISORY BOARD (Resolution)

5.1 This agenda item contains the proposal to the AGM to discharge the members of the Management Board and the (former) members of the Supervisory Board from all liability in relation to the exercise of their duties in the financial year 2025, to the extent that such exercise is apparent from the annual accounts or other public disclosures prior to the adoption of the 2025 annual accounts. This is a voting item.

5.2 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19
Total	705,145,107	100%

5.3 It is concluded that the resolution under item 5 is adopted with the required majority of votes.

6 APPOINTMENT AUDITOR FOR THE FINANCIAL YEAR 2026 (Resolution)

6.1 This agenda item contains the proposal to the AGM to appoint Baker Tilly (Netherlands) B.V. as the external auditor of the Company for the financial year 2026. This is a voting item.

6.2 Reference is made to the explanatory notes to the notice for this AGM that have been made available on the Company's website and at the offices of the Company.

6.3 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19
Total	705,145,107	100%

6.4 It is concluded that the resolution under item 6 is adopted with the required majority of votes.

7 APPOINTMENT OF MS MARTA ROJO ALONSO AS MEMBER OF THE SUPERVISORY BOARD WITH EFFECT FROM THE AGM (Resolution)

7.1 In accordance with the Company's articles of association, it is proposed to appoint Ms Marta Rojo Alonso as a member of the Supervisory Board as per this AGM up to and including the annual general meeting of the Company to be held in 2028. This proposal has been made with the unanimous recommendation of the Company's Nomination Committee. This is a voting item.

7.2 Reference is made to the biography of Ms Marta Rojo Alonso as included in the AGM documents that have been made available on the Company's website and at the office of the Company.

7.3 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,836,128	99.81
Against	-	-
Abstain	1,308,979	0.19
Total	705,145,107	100%

7.4 It is concluded that the resolution under item 7 is adopted with the required majority of votes.

8 REMUNERATION OF MS ROJO ALONSO (Resolution)

8.1 The Supervisory Board unanimously proposes to grant Ms Rojo Alonso, with the unanimous recommendation of the Company's Nomination Committee, a remuneration of EUR 35,000 on a yearly basis for her role as a member of the Supervisory Board. This remuneration package is in conformity with the current remuneration package granted to other members of the Supervisory Board. This is a voting item.

8.2 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,836,128	99.81
Against	-	-
Abstain	1,308,979	0.19
Total	705,145,107	100%

8.3 It is concluded that the resolution under item 8 is adopted with the required majority of votes.

9 AMENDMENT OF ARTICLES IN RELATION TO NOMINATION COMMITTEE (Resolution)

9.1 This agenda item includes the proposal to amend the articles of association of the Company as follows: the deletion of article 18 from the Company's articles of association, with the renumbering of the subsequent articles and cross-references.

9.2 The aforementioned proposal to amend the articles of association includes the proposal to authorize each managing director of the Company and every (candidate) civil-law notary, notarial employee and attorney-at-law of DLA Piper Nederland N.V. in Amsterdam, the Netherlands, acting jointly as well as separately, to execute the notarial deed of amendment and to undertake all other action that the authorized person deems necessary or useful.

9.3 This is a voting item which requires a two/third majority of the votes cast.

9.4 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19
Total	705,145,107	100%

9.5 It is concluded that the resolution under item 9 is adopted with the required majority of votes.

10 APPOINTMENT OF MR ÁRNI THORDARSON AS THE CHAIR OF THE SUPERVISORY BOARD (Resolution)

10.1 The Supervisory Board unanimously proposes to appoint Mr Thordarson as the chair of the Supervisory Board with effect from the closure of this AGM. This is a voting item.

10.2 Reference is made to the explanatory notes to the notice for this AGM that have been made available on the Company's website and at the offices of the Company.

10.3 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19
Total	705,145,107	100%

10.4 It is concluded that the resolution under item 10 is adopted with the required majority of votes.

11 AUTHORIZATION OF THE SUPERVISORY BOARD TO ISSUE SHARES AND GRANT RIGHTS TO SUBSCRIBE FOR SHARES (Resolution)

11.1 In line with past practice, it is proposed to designate the Supervisory Board, in accordance with Section 96 of book 2 of the Dutch Civil Code, as the corporate body authorized to resolve on the issuance and/or the granting of rights to subscribe for shares in the capital of the Company. The authorization shall be subject to the following limitations:

(a) the authorization of the Supervisory Board will expire at the earlier of the conclusion of the annual general meeting in 2027 or 18 months from the date of the AGM; and

(b) the authorization of the Supervisory Board will be limited to 20% of the issued share capital of the Company on the date of the AGM.

11.2 The authority is intended to give the Management Board, under supervision of the Supervisory Board, some degree of flexibility in financing the Company in the most efficient manner.

11.3 This is a voting item which requires a two/third majority of the votes cast.

11.4 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	608,247,390	86.26
Against	95,589,975	13.55
Abstain	1,307,742	0.19

Total	705,145,107	100%

11.5 It is concluded that the resolution under item 11 is adopted with the required majority of votes.

12 AUTHORIZATION OF THE SUPERVISORY BOARD TO EXCLUDE OR LIMIT PRE-EMPTION RIGHTS (Resolution)

12.1 Since the resolution under item 11 is adopted, it is now proposed, in line with past practice, to designate the Supervisory Board, in accordance with Section 96a of book 2 of the Dutch Civil Code, as the corporate body authorized to limit or exclude pre-emptive rights in relation to any issuance of shares in the capital of the Company or any grant of rights to subscribe for shares in the capital of the Company pursuant to the authorization provided for under the resolution set out in agenda item 11.

12.2 The authorization shall be subject to the following limitations:

(a) the authorization of the Supervisory Board will expire at the earlier of the conclusion of the annual general meeting in 2027 or 18 months from the date of the AGM; and

(b) the authorization of the Supervisory Board to limit or exclude pre-emptive rights is limited to 50% of the authorization provided for under the resolution set out in agenda item 11.

12.3 This is a voting item which requires a two/third majority of the votes cast.

12.4 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	608,246,153	86.26
Against	95,589,975	13.55
Abstain	1,308,979	0.19
Total	705,145,107	100%

12.5 It is concluded that the resolution under item 12 is adopted with the required majority of votes.

13 AUTHORIZATION OF THE MANAGEMENT BOARD TO ACQUIRE SHARES IN THE COMPANY (Resolution)

13.1 In line with past practice, it is proposed to, in accordance with Section 98 of book 2 of the Dutch Civil Code, authorize the management board of the Company to acquire shares in the capital of the Company.

13.2 The authorization shall be subject to the following limitations:

(a) the authorization of the management board of the Company will expire at the earlier of the conclusion of the annual general meeting in 2027 or 18 months from the date of the AGM;

(b) the authorization is limited to 10% of the issued share capital on the date of this notice, shares may be acquired at the stock exchange or otherwise, at a price between par value and the average market price of the 5 working days prior to the acquisition; and

(c) the acquisition is subject to the prior approval of the Supervisory Board.

13.3 This is a voting item which requires a two/third majority of the votes cast.

13.4 All persons with voting rights are invited to cast their vote:

Overview votes	**Number**	**%**
For	703,837,365	99.81
Against	-	-
Abstain	1,307,742	0.19
Total	705,145,107	100%

13.5 It is concluded that the resolution under item 13 is adopted with the required majority of votes.

14 ANY OTHER BUSINESS

14.1 The Chair closes the meeting.

Chair:

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By: Jeroen Scheelbeek

Secretary:

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By: Jean-Charles Valette