



19 August 2026

DOF Group ASA – Q2-26 presentation



DOF at a glance



An integrated offshore services company
combining asset ownership
and project engineering



78¹
vessels in fleet



6
operating continents



45 years
operational history



USD 6.7bn
backlog as of Q2 '26

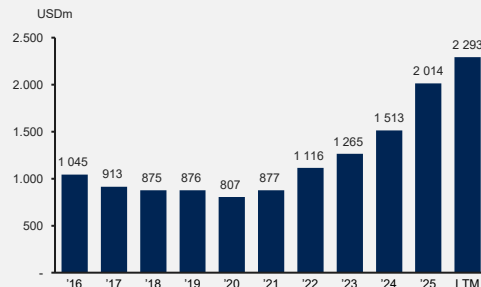


~5,900
employees

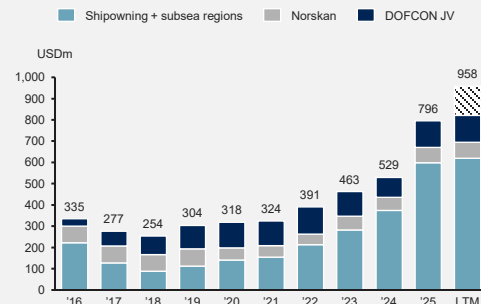


Norway
headquartered

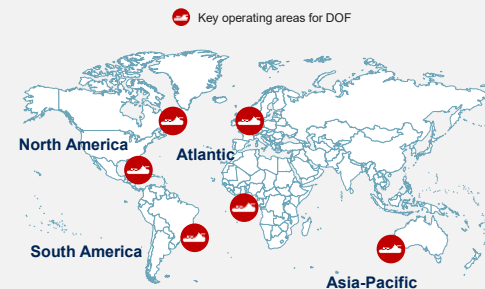
Historical revenues



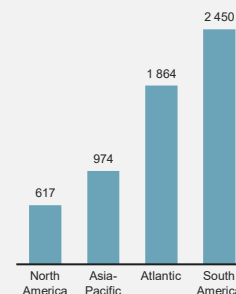
Historical EBITDA split



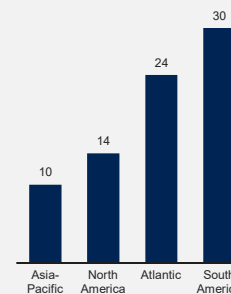
Global reach



Employees per region



Vessels per region



DOF is an offshore service provider, vessel owner and operator

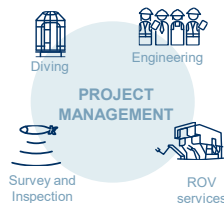


Vessel owner & marine management



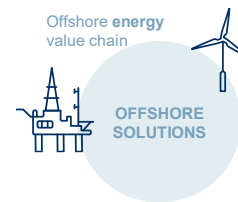
A purpose built fleet and knowledgeable, dedicated core crews to support safe operations.

Specialised subsea service provider



End-to-end customised project delivery.
A single point of access to all project resources including design and engineering, vessels and marine management.

Integrator of offshore services



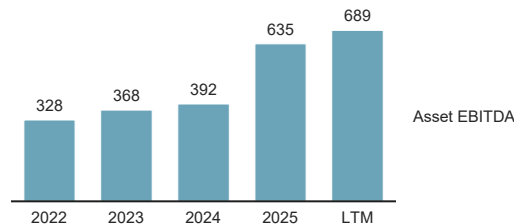
One-stop shop for offshore project development and execution.

61 owned offshore vessels

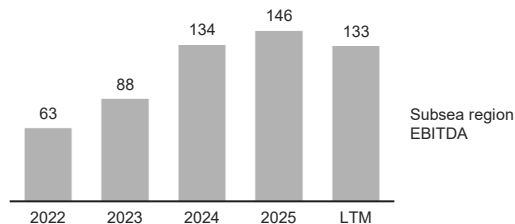
Fair market value¹ **USD 4 209m**

+ **9** hired in offshore vessels

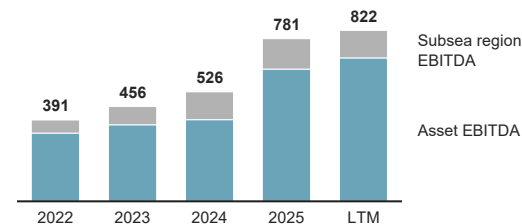
84 ROVs and AUV equipment



Skilled workforce of ~2,000 dedicated project and subsea employees



Combined company strategically positioned between pure asset-focused and subsea companies

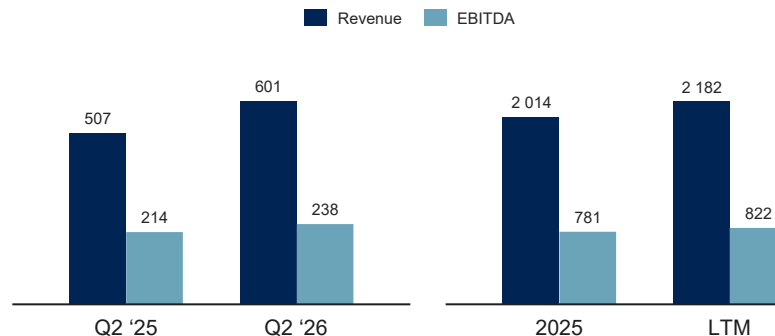


Q2-26 operational and financial update

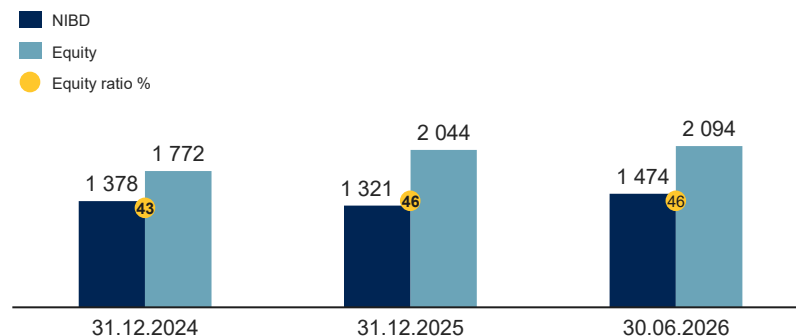
Key takeaways

- EBITDA of USD 238 million for the quarter up ~11% compared to Q2 2025
 - Excludes a positive USD 110 million EBITDA impact from constructive total loss of Skandi Amazonas
 - Also excluding USD 10m gain on vessel sale during the quarter
- Reported EBITDA of USD 358m
- Average fleet utilisation of 88% (88%) during the quarter
- Backlog including additions after balance date of USD 7.2bn
 - Firm backlog of USD 6.7bn at the end of the quarter
- NIBD/LTM EBITDA² at 1.8x
- Quarterly dividend of USD 0.38 per share declared, to be paid 4 September 2026

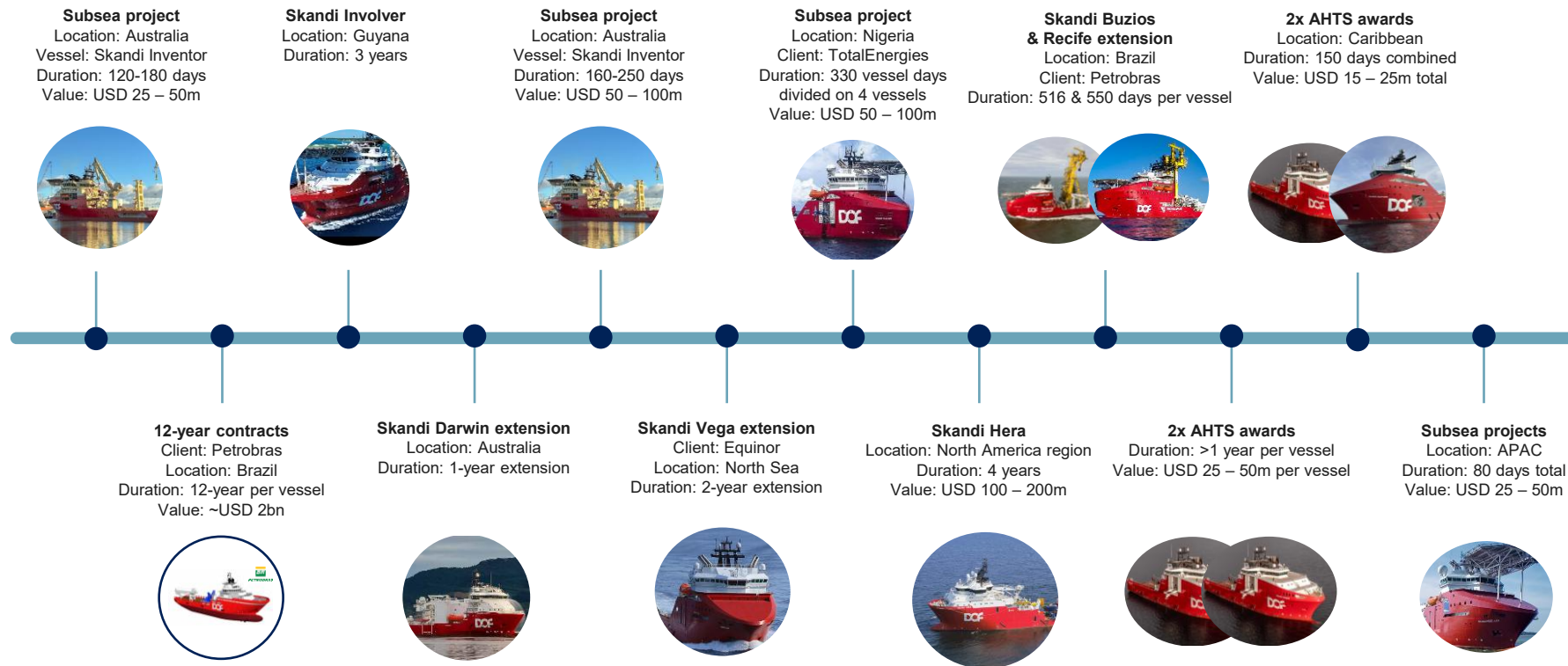
Operational performance¹ (USD million)



Net interest-bearing debt & Equity (USD million)



Selected new contract awards since the start of Q2-26



DOF AHTS capacity for 2027 following recent term contracting

Balanced exposure to expected strong project and spot market

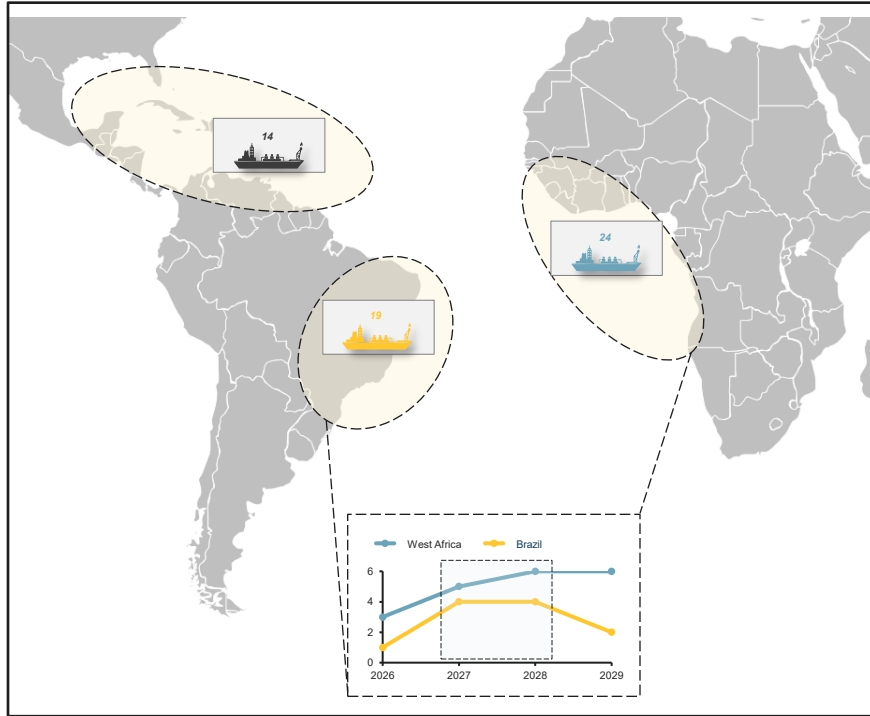
Vessel name	2026		2027				Contract end
	Q3	Q4	Q1	Q2	Q3	Q4	
Skandi Asserter							
Skandi Clipper							
Skandi Cutter							→ Q4 2028
Skandi Hera	Spot/projects						→ Q4 2030
Skandi Hercules							
Skandi Iceman							
Skandi Lifter							→ Q1 2030
Skandi Logger							→ Q1 2030
Skandi Mariner							
Skandi Master							→ Q2 2028
Skandi Minder	Spot/projects						
Skandi Mobiliser							→ Q1 2028
Skandi Mover							→ Q3 2030
Skandi Saltfjord							
Skandi Sandefjord	Spot/projects						
Skandi Skansen							
Skandi Vega							→ Q3 2029
Skandi Angra							→ Q4 2030
Skandi Botafogo							→ Q2 2029
Skandi Fluminense							→ Q4 2030
Skandi Iguacu							→ Q4 2030
Skandi Ipanema							
Skandi Paraty							→ Q4 2030
Skandi Rio							→ Q2 2028
Skandi Urca							→ Q4 2030

- Very strong contract coverage for 2027 and beyond for the AHTS fleet
- Some open short- and medium-term capacity required for subsea projects
- Schedule does not include all subsea projects
- Short-term hire of third-party vessels likely required to cover certain parts of subsea project activity

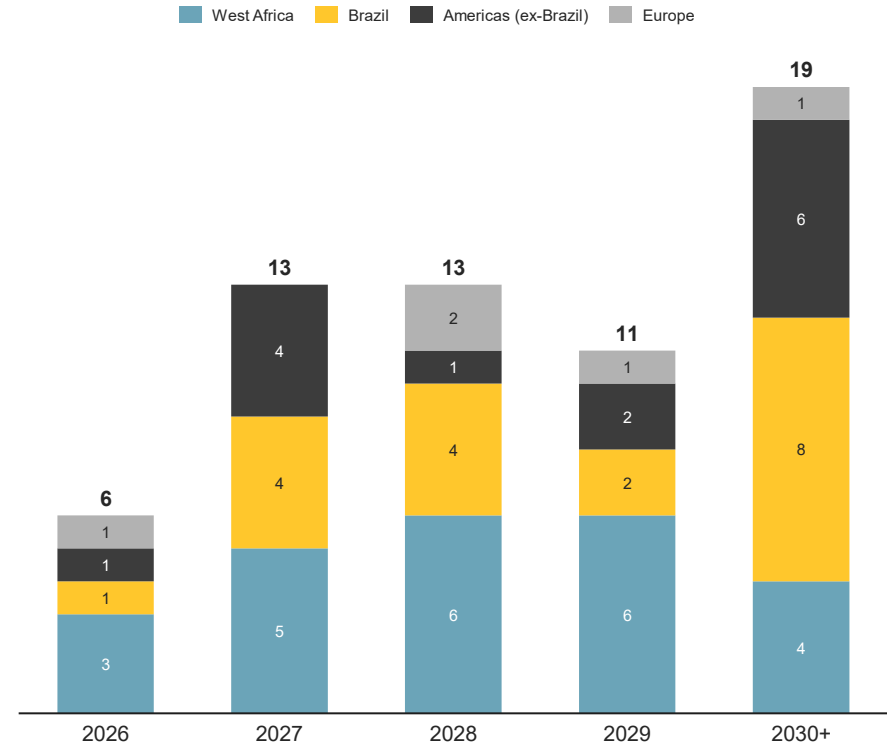
■ Firm ■ Option

Expected continued high activity for projects requiring high-end AHTS

Potential floater (FPSO, FSO, FLNG) pipeline - 2026-2030+¹



Potential floater pipeline by year - 2026-2030¹

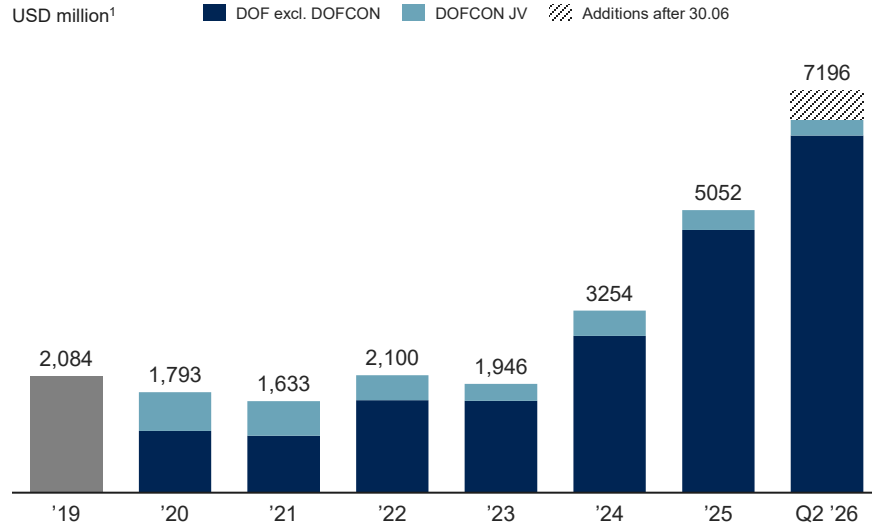


(1) Includes sanctioned and selected non-sanctioned opportunities

High earnings visibility - USD ~7.2 billion backlog

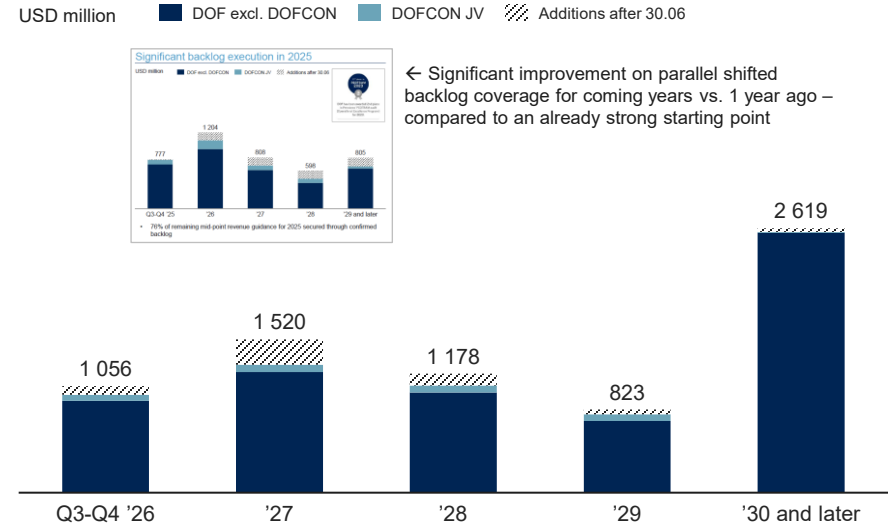


Large end of Q2 2026 backlog



- ~ USD 2.4 billion order intake in Q2 2026
- Further ~USD 0.5bn order intake after the end of Q2 driven by term contracts for AHTS vessels and PLSV extensions in Brazil

Significant backlog execution in 2026 and beyond



- ~92% of mid-point revenue guidance for 2026 secured through confirmed backlog
- T+1 backlog is USD 300m higher compared to last year on fewer vessels
- Very strong backlog coverage for the years beyond 2026



Four PSVs sold...

~USD 50m net cash generated from divestment of low-end vessels



Skandi Mongstad



Skandi Flora



Skandi Feistein



Skandi Kvitsøy

- The four PSVs Skandi Mongstad, Skandi Flora, Skandi Feistein and Skandi Kvitsøy were announced sold after the end of Q2 with delivery completed during July
- The vessels remain on their current contracts
 - Skandi Feistein and Skandi Kvitsøy are currently on contracts in Australia
 - Skandi Mongstad and Skandi Flora are on contracts in the North Sea
- DOF retains management of the vessels and a minority ownership stake in the acquiring entity
- The sale generates approximately USD 50 million in net cash following repayment of debt related to the vessels – cash flow from sale to be recognised in Q3
- The sale is in line with DOF's fleet high-grading strategy, focusing on a fleet composition where DOF's subsea organisation can add value to clients and contribute with additional earnings
- After completion of the sale, two PSVs remains in DOF's owned fleet
 - Skandi Nova and Skandi Marøy, vessels which are both on long term contracts in the North Sea

...and two CSVs under construction purchased as part of high-grading

Enhancing subsea regions earnings platform



Key vessel specifications

LOA: 123 metres

Breadth: 25 metres

Deck space: 1750 m²

Subsea crane: 250 metric tonnes

ROVs: To be equipped with two work-class ROVs

Accommodation capacity: 123 people

- DOF has entered into an agreement to acquire two CSVs currently under construction in China
- The vessels will contribute with capacity in the mid-sized CSV segment to DOF's global subsea organisation
- The vessels' capabilities make them suitable for a range of projects closely aligned with DOF's core business areas, including inspection, maintenance and repair (IMR), field support and subsea construction services
- DOF continues to experience a strong market and high tendering activity within these segments and currently sees several concrete opportunities to deploy the two vessels with attractive financial return
- The vessels are expected to be delivered in Q4 2027 and Q1 2028
- 85% of the purchase price will be paid at delivery
- The acquisition will be funded through a mix of cash from vessel sales and available debt financing
- Selective divestments will be prioritised going forwards as opportunities for second-hand sales of certain vessel types are seen at attractive levels, providing a window to renew the fleet

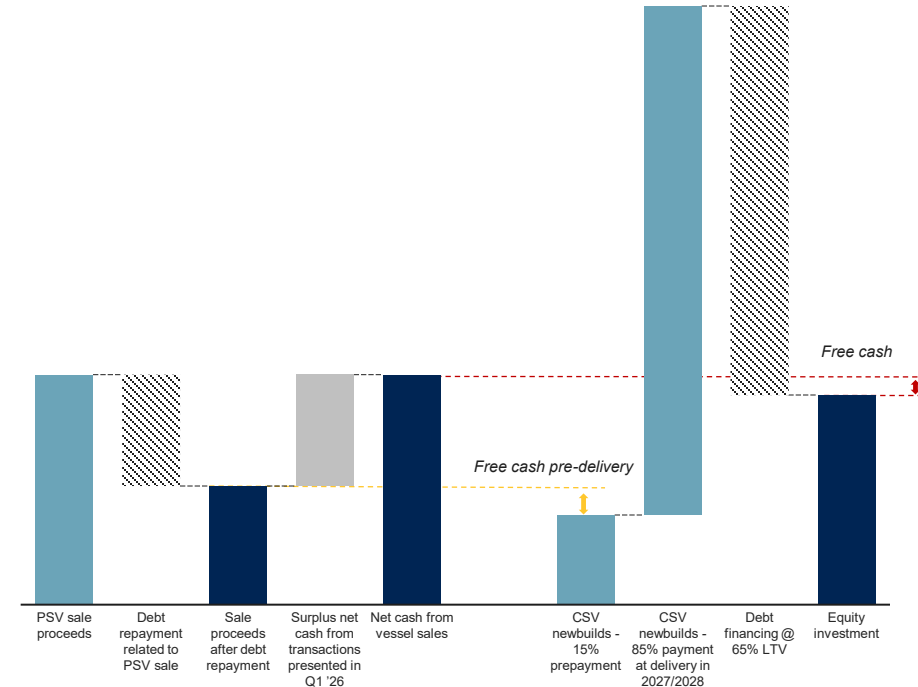
Further fleet high-grading through CSV investment and vessel sales

Net cash neutral high-grading of the fleet

- After balance date, DOF announced the acquisition of two 250t CSV newbuilds with expected deliveries in 2027 & 2028
- Four PSVs were sold after balance sheet date, releasing approximately USD 50 million of net cash after debt repayment
- Net proceeds from the PSV sale alone are sufficient to fund the pre-delivery payments for the two CSVs
- Including surplus cash from the previous transactions including four lower spec AHTS & Skandi Connector, the combined fleet high-grading is expected to be net cash neutral under modest leverage assumptions for the CSV newbuilds
- Going forward, DOF will continue to pursue disciplined, cash positive fleet high-grading

Fleet high-grading financed through vessel sales

Illustrative



Announced PSV sale after Q2 2026

Skandi Mongstad
2008 built PSV
with >1000m² deck areal



Skandi Flora
2009 built PSV
with >1000m² deck areal



Skandi Kvitsøy
2012 built PSV
with 1000m² deck area



Skandi Feinstein
2011 built PSV
with 1000m² deck area

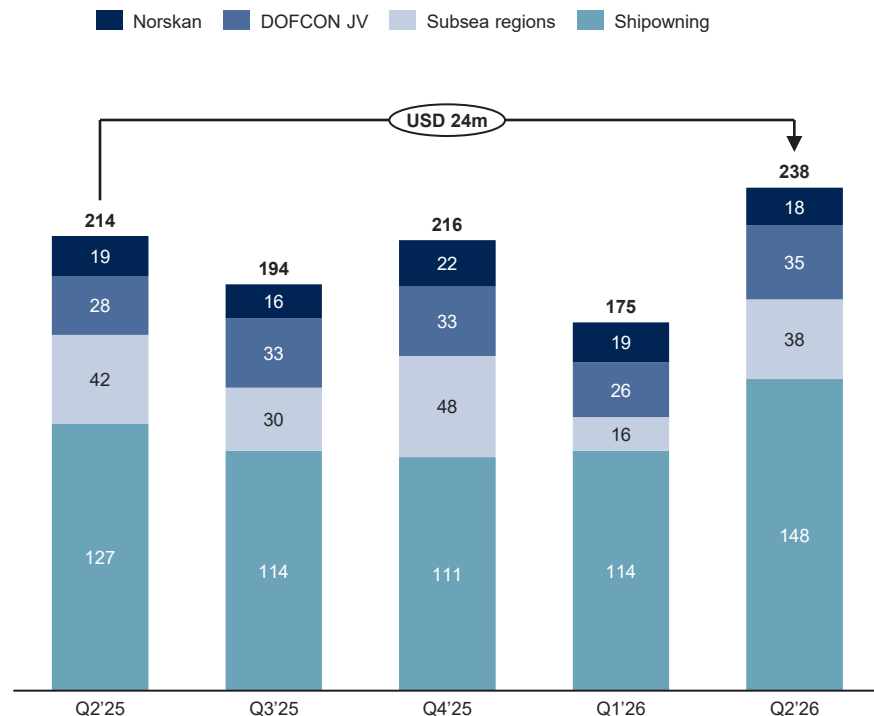


A photograph of an offshore oil rig deck. A large white crane is lifting a yellow rectangular component from the deck. The deck is cluttered with various equipment, including a large white cylindrical tank, a yellow container, and a white container. The background shows the blue ocean and a clear sky with some clouds.

Financial highlights

Quarterly EBITDA¹ by segment – Up 11% from Q2 2025

DOF Group EBITDA by segments¹



P&L

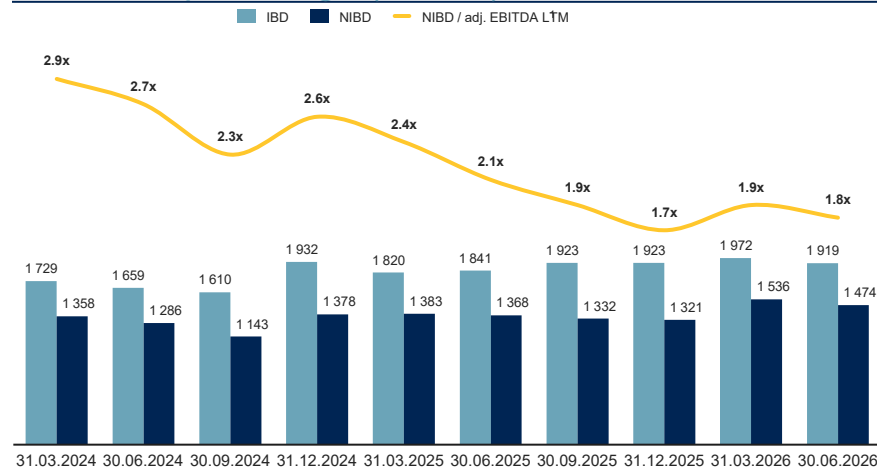
USD millions	Q2 2026	Q2 2025	LTM	2025
Operating revenue	712	507	2 293	2 014
EBITDA ex. Sk. Amazonas and sales gain	238	214	822	781
EBITDA	358	214	958	796
EBIT	234	150	652	562
Financial income	4	8	23	30
Financial costs	(32)	(37)	(122)	(144)
Net gain/(loss) on currencies & derivatives	8	39	34	84
Net financial cost	(19)	10	(66)	(29)
Profit/loss before tax	215	161	586	533
Tax	(69)	(25)	(116)	(67)
Net profit/loss	146	136	471	467

Key takeaways

- Continued strong performance across segments.
- EBITDA¹ up 11%, or USD 24 million compared to Q2 last year.
- Shipowning had the largest increase among the segments of USD 21m or 17% compared to last year, primarily driven by a strong AHTS spot market.
- Sales gain of USD 10m relates to sale of Skandi Laser. Skandi Connector and 4x PSVs were delivered after the end of Q2.

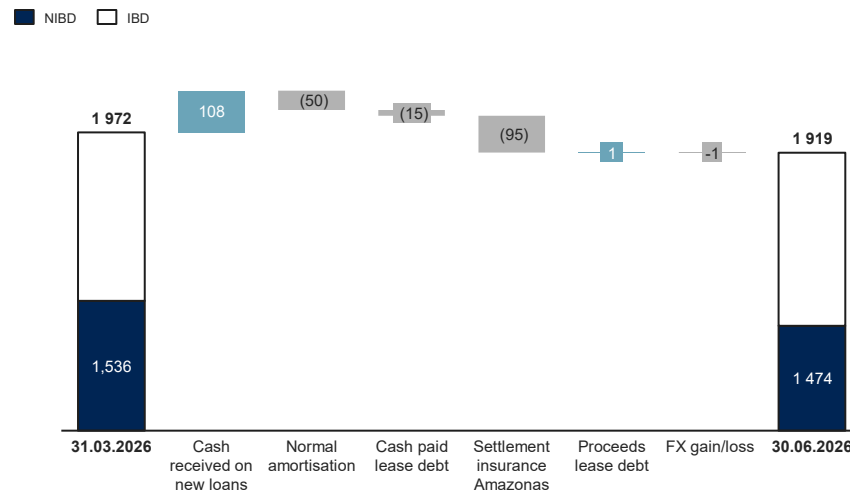
NIBD / LTM adjusted EBITDA now at 1.8x – inside target range

DOF Group leverage (USDm)



- NIBD/LTM EBITDA¹ at 1.8x at the end of Q2-26
- Leverage inside the communicated target range of 1.5 – 2.0x

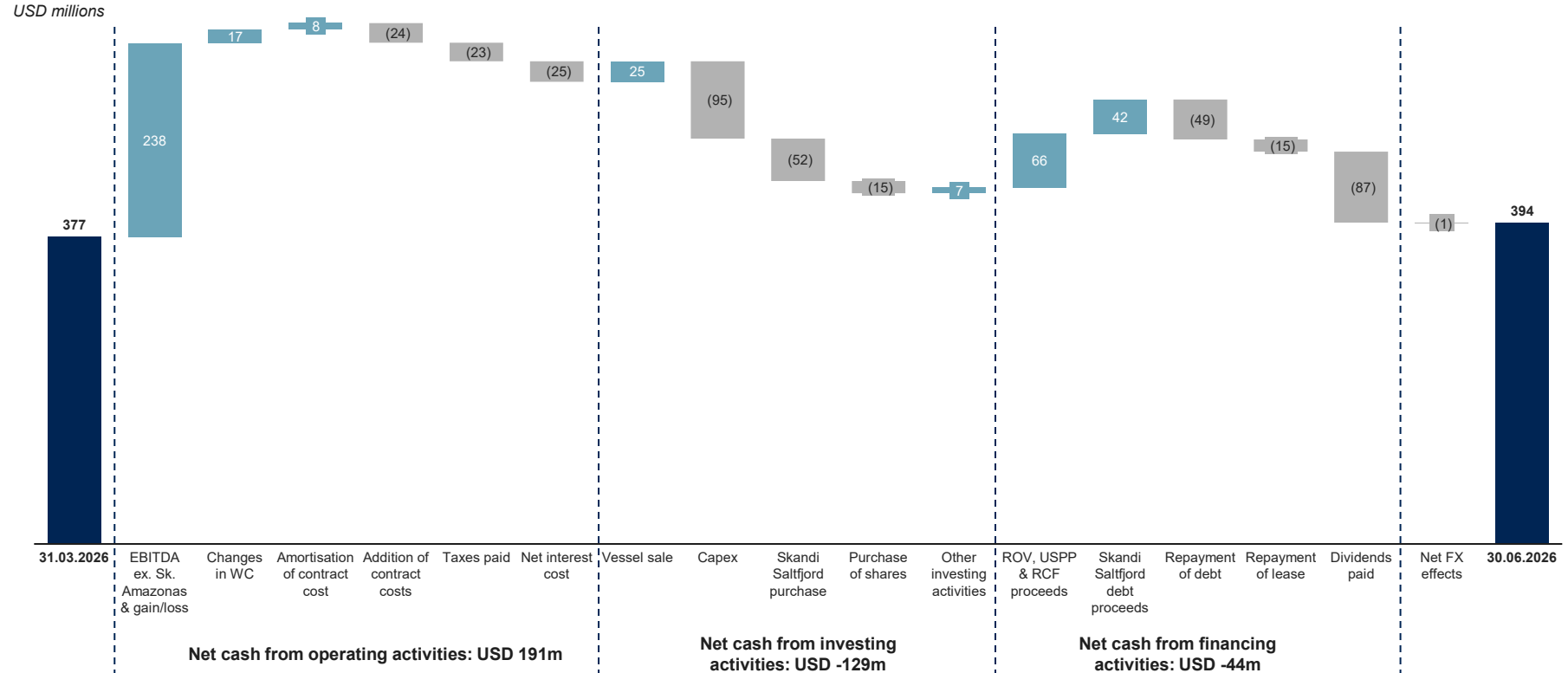
IBD & NIBD development Q2 2026 (USDm)



- Increased debt related to the debt drawdown of Skandi Saltfjord, Skandi Norseman USPP facility and financing of ROV newbuilds. The associated EBITDA contribution remains limited, negatively impacting the NIBD / EBITDA ratio.
- Skandi Amazonas declared a constructive total loss, with the related vessel debt repaid through insurance proceeds.
- NIBD reduced by USD 62 million QoQ, primarily driven by a net reduction in interest-bearing debt.

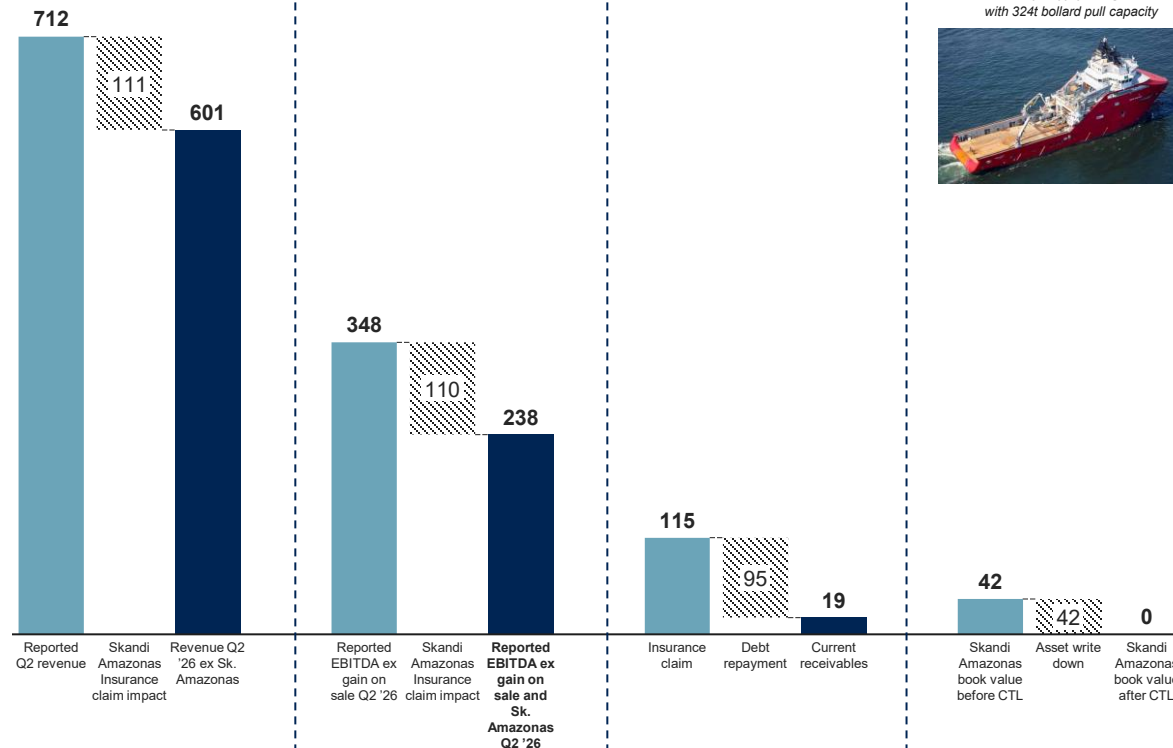
Cash balance of USD 394m at the end of Q2-26

Q1-26 to Q2-26 cash flow bridge



Skandi Amazonas: Constructive total loss accounting effects

Key accounting effects related to the CTL of Skandi Amazonas



Background

Skandi Amazonas was grounded outside of Macaé, Brazil, following an incident which damaged the hull, resulting in water ingress into the vessel.

The potential rebuilding cost was deemed to exceed the value for which the vessel was insured under its hull and machinery insurance.

DOF has declared a constructive total loss on the vessel, resulting in a hull and machinery insurance payout of USD 115 million.

Accounting impact

Net insurance claim of USD 111m recognised as revenue.

USD 1m net OPEX related to the total loss, resulting in a USD 110m positive EBITDA impact.

Skandi Amazonas book value fully written down to zero following the declared constructive total loss.

USD 95m of insurance proceeds used to repay vessel debt, residual insurance claim of USD 19m recognised as current receivable.

No cash flow impact from the USD 95m debt repayment, as proceeds are paid directly from the insurer to the lender.

IBD & NIBD in Norskan now at USD 309m and USD 282m respectively, approaching healthy leverage on a standalone basis when new contracts at higher rates start next year.

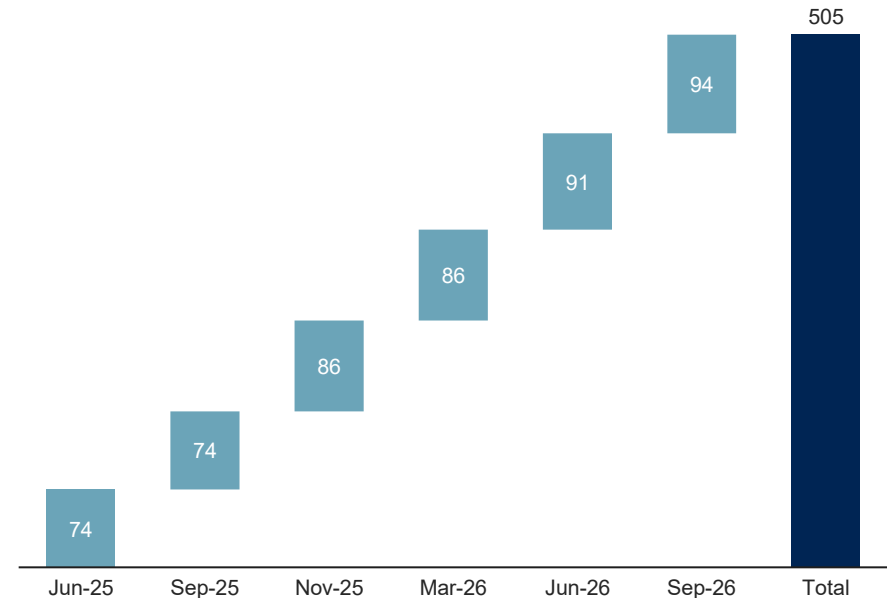
USD 94m (USD 0.38 per share) dividend to be paid in September

Key information relating to dividend

- Dividend amount: USD 0.38 per share
- Declared currency: USD
- Last day including right: 26 August 2026
- Ex-date: 27 August 2026
- Record date: 28 August 2026
- Payment date: 4 September 2026
- Date of approval: 18 August 2026
- Other information: The dividend will be paid in NOK and the amount in NOK will be announced at a later date.

USD 505m distributed + announced to shareholders so far

USD million



Guiding and outlook



2026 financial guiding

	Previous 2026 guiding	2026 guiding	Comments
Revenue	USD 2,150 – 2,250 million	USD 2,200 – 2,300 million	- The sale of 4 PSVs with delivery in July, the constructive total loss of Skandi Amazonas following the grounding in May, and main class renewal of Skandi Forza being moved from 2027 to 2026 result in a combined reduction on expected 2026 EBITDA of approx. USD 25m - Partly offset by strong performance on AHTS spot/project fleet, moving mid-point of EBITDA guidance from USD 860m to USD 850m (i.e. net increase of USD 15m adjusted for sales and docking timing effects) - Maintenance capex expected to increase for 2026 driven by the abovementioned Skandi Forza docking, moved from 2027 - Expected newbuild capex increased, reflecting a deposit to be paid on the two CSVs currently under construction that DOF entered into an agreement to purchase in July - Other vessel sales and purchase activity not reflected in capex guidance
EBITDA (ex gain on sale of assets)	USD 840 – 880 million	USD 840 – 860 million	
Depreciation	USD 270 - 280 million	USD 270 - 280 million	
Net operating income	USD 560 – 610 million	USD 560 – 590 million	
Net interest	USD 95 million	USD 95 million	
Tax payable	USD 80 - 85 million	USD 80 - 85 million	
CAPEX of which - Maintenance - Growth capex - Newbuild	USD 250 - 270 million USD 140 – 150 million USD 80 – 90 million USD 30 million	USD 285 - 300 million USD 150 – 160 million USD 80 – 85 million USD 55 million	

Full-year 2026 EBITDA guidance of USD 840 to 860 million

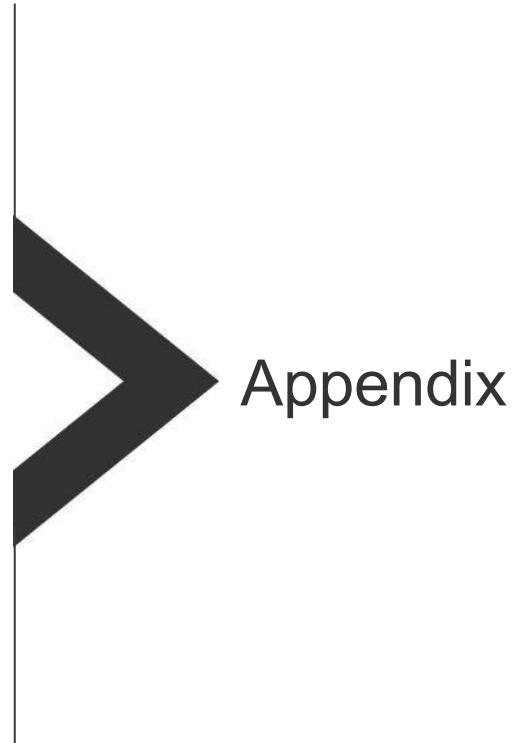
- ***Strong profitable backlog with 92% of revenue mid-point guidance covered for 2026 provides comfort for continued good performance***
- ***68% of this year's mid-point revenue guidance covered by firm backlog in 2027***
- ***High tendering activity***
- ***Strong AHTS spot / project market***





Q&A

DCF



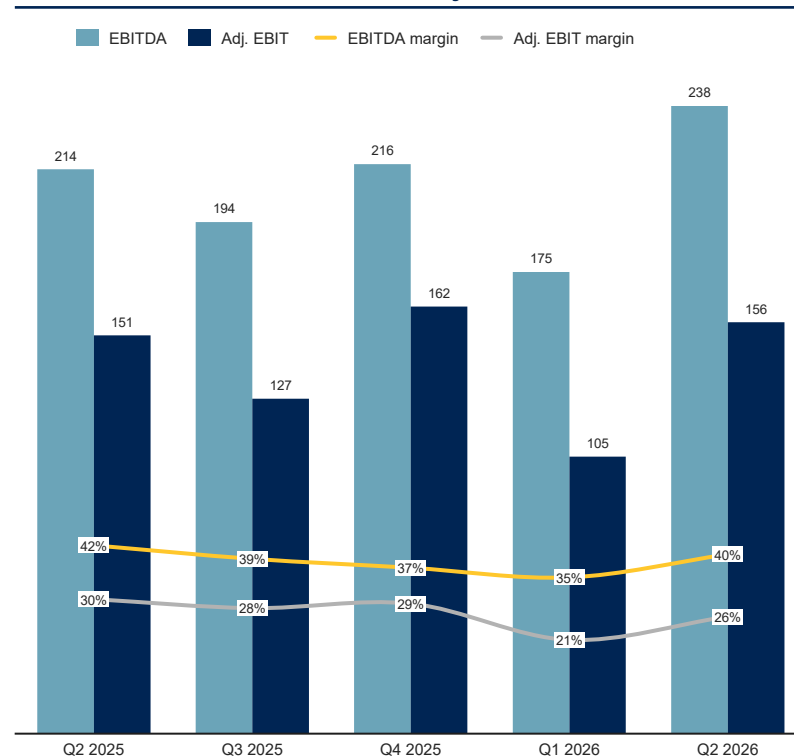
Appendix

DOF Group P&L Q2 2026



USD million	Q2 2026	Q2 2025	LTM	2025
Operating revenue	712	507	2 293	2 014
Operating expenses	(364)	(294)	(1 361)	(1 233)
Share of net profit from joint ventures and associates	-	-	-	-
Net gain (loss) on sale of tangible assets	10	-	26	15
Operating profit before depreciation and impairment - EBITDA	358	214	958	796
Depreciation	(82)	(62)	(272)	(241)
Impairment (-)/reversal of impairment	(42)	(1)	(33)	7
Operating profit - EBIT	234	150	652	562
Financial income	4	8	23	30
Financial costs	(32)	(37)	(122)	(144)
Net realised gain/loss on currencies	(57)	-	(103)	(51)
Net unrealised gain/loss on currencies	61	37	136	133
Net changes in unrealised gain (loss) on derivatives	4	2	1	2
Net financial costs	(19)	10	(66)	(29)
Profit (loss) before taxes	215	161	586	533
Taxes	(69)	(25)	(116)	(67)
Profit (loss) for the period	146	136	471	467

EBITDA¹ & adj. EBIT²

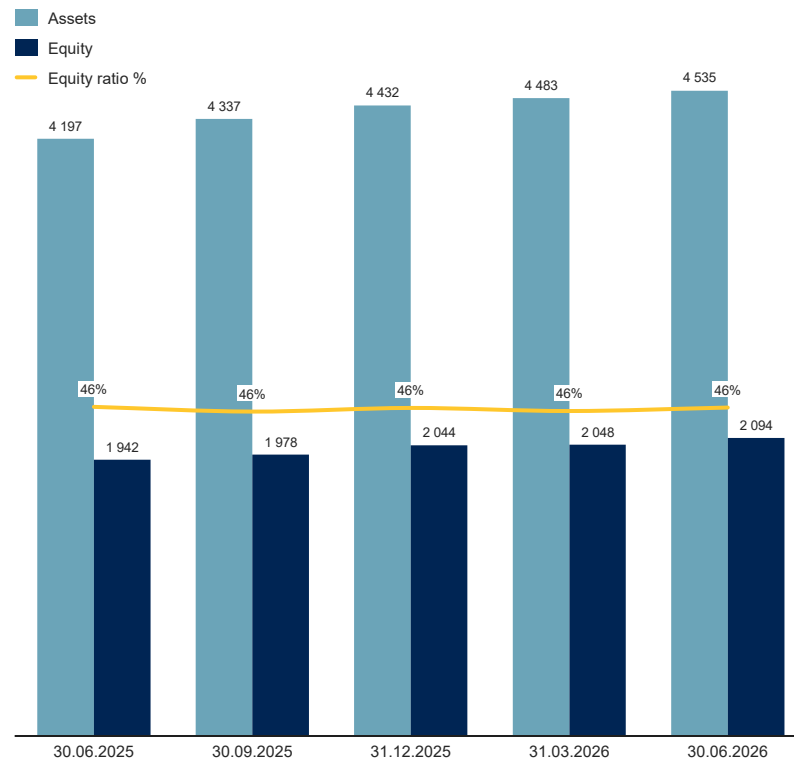


(1) EBITDA defined as EBITDA excluding gain/loss on sales and the financial impact from the Skandi Amazonas total loss event. (2) Adj. EBIT defined as EBITDA less depreciation.

DOF Group Balance sheet Q2 2026

USD million	30.06.2026	30.06.2025	31.12.2025
Assets			
Tangible assets	3 160	2 977	3 047
Contract costs	72	25	42
Goodwill	3	3	3
Deferred tax assets	109	121	147
Investment in joint ventures and associated companies	14	-	-
Other non-current receivable	49	65	54
Total non-current assets	3 407	3 191	3 292
Trade receivables	535	461	465
Other current assets	199	149	141
Current assets	734	610	606
Restricted deposits	6	16	11
Unrestricted cash and cash equivalents	388	380	524
Cash and cash equivalents incl. restricted deposits	394	396	535
Total current assets	1 128	1 006	1 140
Total Assets	4 535	4 197	4 432
EQUITY AND LIABILITIES			
Share capital	58	58	58
Other equity	2 036	1 884	1 986
Non-controlling interests	-	-	-
Total equity	2 094	1 942	2 044
Bond loan	148	-	148
Debt to credit institutions	1 437	1 455	1 456
Lease liabilities	105	58	67
Other non-current liabilities	50	57	46
Non-current liabilities	1 740	1 569	1 717
Current portion debt to credit institutions	177	289	216
Current portion lease liabilities	57	43	43
Trade payable	306	229	270
Other current liabilities	162	125	142
Current liabilities	702	686	671
Total liabilities	2 442	2 255	2 388
Total equity and liabilities	4 535	4 197	4 432

DOF Group capital structure development

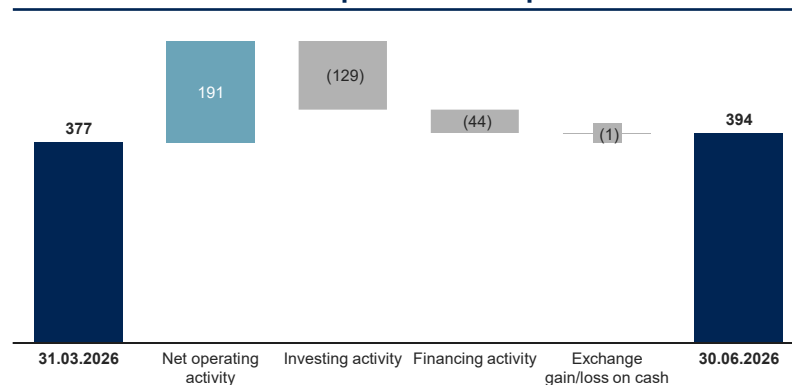


DOF Group Cash flow Q2 2026

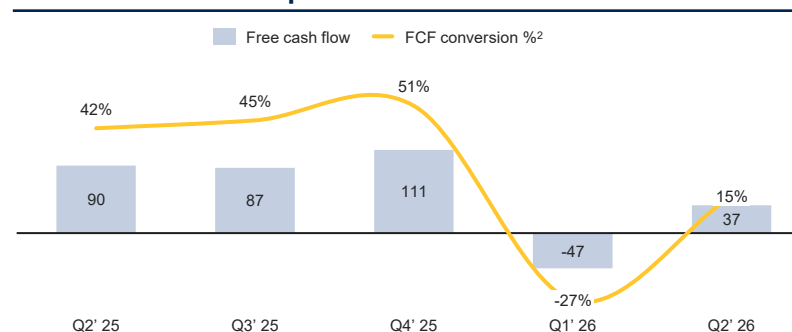


USD million	Q2 2026	Q2 2025	LTM	2025
Operating result	234	151	651	562
Depreciation and impairment	124	63	306	234
Gain (loss) on disposal of tangible assets	(10)	-	(26)	(15)
Share of net income from associates and joint ventures	-	-	-	-
Amortisation of contract costs	8	6	26	25
Addition contract costs	(24)	2	(72)	(34)
Insurance settlement	115	-	(115)	-
Changes in trade receivables	(2)	(29)	(75)	(65)
Changes in trade payable	35	4	64	12
Changes in other working capital	(12)	2	(10)	21
Cash from operating activities	239	199	749	740
Interest received	4	10	17	26
Interest cost and finance costs paid	(28)	(41)	(116)	(134)
Taxes paid	(23)	(11)	(61)	(46)
Net cash from operating activities	191	157	590	587
Payments received for sale of tangible assets	25	-	63	38
Purchase of tangible assets	(147)	(59)	(403)	(290)
Payment of additions to right-of-use assets	-	(12)	(10)	(21)
Payment post acquisition settlement	-	-	(6)	-
Purchase of shares	(15)	-	(15)	-
Dividend received	-	-	-	1
Net cash from other non-current receivables	7	4	31	24
Net cash from investing activities	(129)	(67)	(339)	(249)
Proceeds from borrowings	108	-	408	1 298
Repayment of debt to financial institutions	(49)	(48)	(277)	(1 388)
Repayment of lease liabilities	(15)	(11)	(47)	(34)
Dividend paid	(87)	(71)	(335)	(234)
Net cash from financing activities	(44)	(130)	(251)	(357)
Net changes in cash and cash equivalents	18	(40)	-	(18)
Cash and cash equivalents at the start of the period	377	427	396	541
Exchange gain/loss on cash and cash equivalents	(1)	9	(2)	12
Cash and cash equivalents at the end of the period	394	396	394	535

DOF Group cash development



DOF Group free cash flow¹ conversion



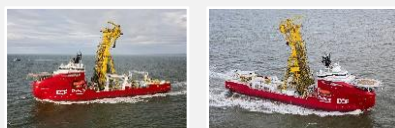
Operational performance by segments in Q2 2026

Shipowning



- Owns 46 vessels.
- Good performance from spot and project AHTS vessels in the quarter.
- Sold 4 PSVs and Skandi Connector with delivery in Q3-26.

DOFCON (JV)²



- DOFCON owns 6 PLSV.
- All vessels on firm Petrobras contracts.
- Skandi Buzios and Recife awarded contract extension through January 2028.

Norskan



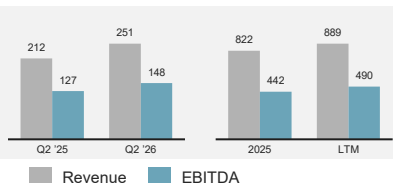
- Norskan owns 8 Brazilian built AHTS vessels – majority equipped with ROV.
- All vessels are under firm contracts with Petrobras.
- Norskan is the vessel manager for the Group's Brazil fleet.
- Five of the AHTS vessels will commence new 4-year contracts in the start of 2027 at better terms.
- Constructive total loss on Skandi Amazonas.

DOF Subsea regions

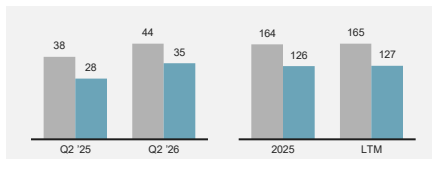


- **Atlantic:** Several profitable short-term projects.
- **Asia-Pacific:** Strong order intake and execution across projects.
- **North America:** Mixed utilisation across the fleet for the quarter.
- **South America:** Strong performance on the PIDF project and contributions from projects by Skandi Involver and Skandi Skansen.

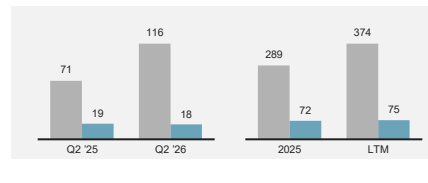
88% (89%)



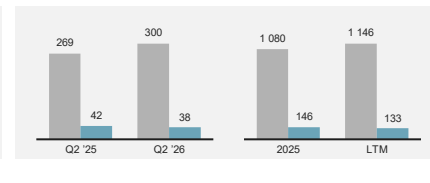
91% (92%)



82% (78%)



N/A

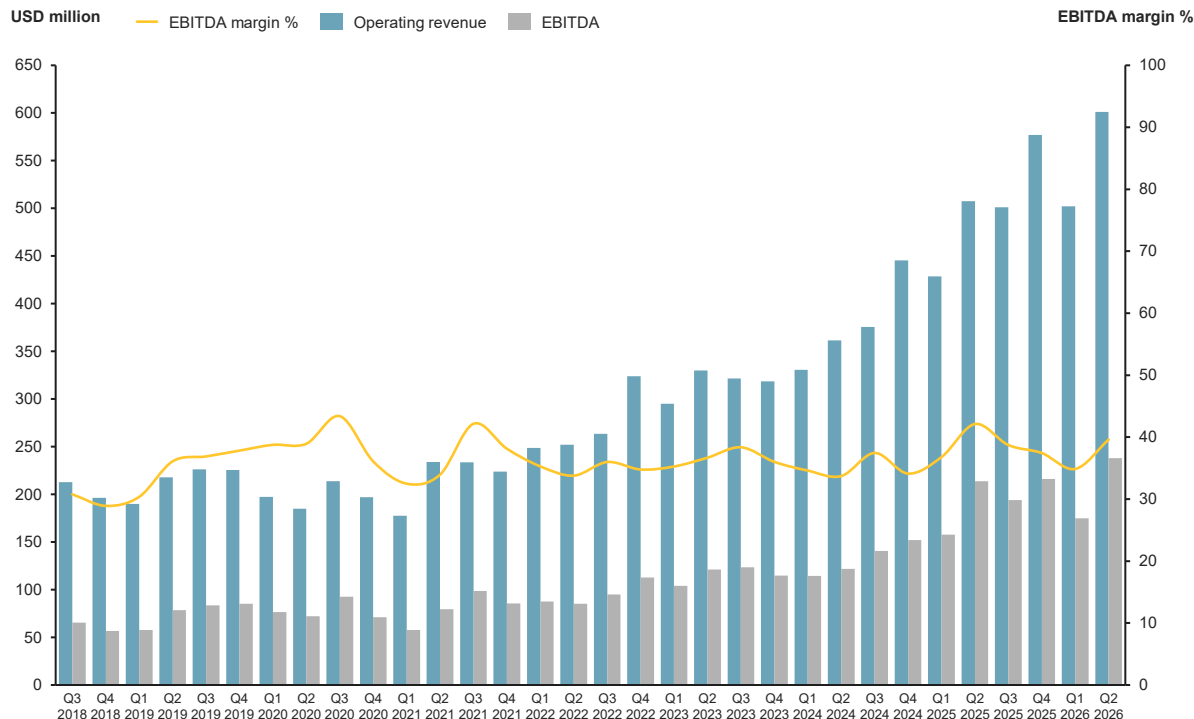


External debt by segments

	Shipowning	DOFCON (JV) ⁴	Norskan	Other facilities																																																
Debt description	Refinanced fleet loan facility ~USD 850m - Scheduled annual amortisation of ~USD 86m, when utilising the 40% reduced amortisation options until maturity in Q1 2030. - Interest SOFR3M term + 275bps per 30.06.26. Margin subject to change based on leverage ratio. Incremental facility ~USD 41m - Incremental facility under the Fleet Loan Agreement, with ~USD 5m annual scheduled amortisation, maturity in Q1 2030, and interest at 3M Term SOFR + 235 bps. US private placement: ~USD 140m - Contract-backed USD 140 million Senior secured USPP amortising over 15 years with a fixed coupon of 6.24%. - Non-recourse newbuild project financing in a ringfenced structure. ROV lease debt ~ 56m - Several facilities with an average 5-year tenor with interest NIBOR3M + 220bps.	Long tenor debt ~ USD 205m - The vessels are financed individually. - Fully amortising to zero, with maturities in 2028–2037. ~97% of outstanding debt is fixed with interest rates between 2.2% - 4.2%.	Long tenor BNDES debt ~ USD 309m - The vessels are financed individually. - Bullet maturities in 2030–2033. ~ All outstanding debt is fixed with interest rates between 3.1% - 4.4%. - Cash sweep mechanism on top of scheduled amortisation with all free cash above USD 30m applied to excess debt repayment.	Unsecured bond ~ USD 150m - Maturity Q3 2030. - Fixed coupon of 8.125% payable semi-annually. - Listed on Euronext Oslo Bers. - ISIN NO0013647701.																																																
Vessel count ³	46 vessels 26 CSV, 13 AHTS, 6 PSV & 1 Cable layer & 3 newbuilds under construction	6 PLSV Purpose-built PLSVs on long term contracts with Petrobras	8 AHTS High-end Brazilian built and flagged vessels	N/A																																																
Leverage	IBD² 1152m NIBD 794m NIBD / EBITDA¹ 1.6x	IBD 205m NIBD 161m NIBD / EBITDA¹ 1.3x	IBD 309m NIBD 282m NIBD / EBITDA¹ 3.8x	N/A																																																
EBITDA ¹	<table><tr><th>Year</th><th>EBITDA</th></tr><tr><td>2024</td><td>244</td></tr><tr><td>2025</td><td>442</td></tr><tr><td>LTM</td><td>490</td></tr></table>	Year	EBITDA	2024	244	2025	442	LTM	490	<table><tr><th>Year</th><th>EBITDA</th></tr><tr><td>2018</td><td>87</td></tr><tr><td>2019</td><td>110</td></tr><tr><td>2020</td><td>120</td></tr><tr><td>2021</td><td>115</td></tr><tr><td>2022</td><td>126</td></tr><tr><td>2023</td><td>117</td></tr><tr><td>2024</td><td>97</td></tr><tr><td>2025</td><td>126</td></tr><tr><td>LTM</td><td>127</td></tr></table>	Year	EBITDA	2018	87	2019	110	2020	120	2021	115	2022	126	2023	117	2024	97	2025	126	LTM	127	<table><tr><th>Year</th><th>EBITDA</th></tr><tr><td>2018</td><td>79</td></tr><tr><td>2019</td><td>81</td></tr><tr><td>2020</td><td>57</td></tr><tr><td>2021</td><td>54</td></tr><tr><td>2022</td><td>49</td></tr><tr><td>2023</td><td>65</td></tr><tr><td>2024</td><td>61</td></tr><tr><td>2025</td><td>72</td></tr><tr><td>LTM</td><td>75</td></tr></table>	Year	EBITDA	2018	79	2019	81	2020	57	2021	54	2022	49	2023	65	2024	61	2025	72	LTM	75	N/A
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(1) Financials excluding gain/loss on sales and the financial impact from the Skandi Amazonas total loss event (2) Interest bearing debt net of upfront fees (3) Shipowning vessel count excludes newbuild under construction. *Skandi Salvador*, owned by a subsea region, is not included in the count. (4) JV figures on 50% basis.

Revenue & EBITDA development¹



Comments

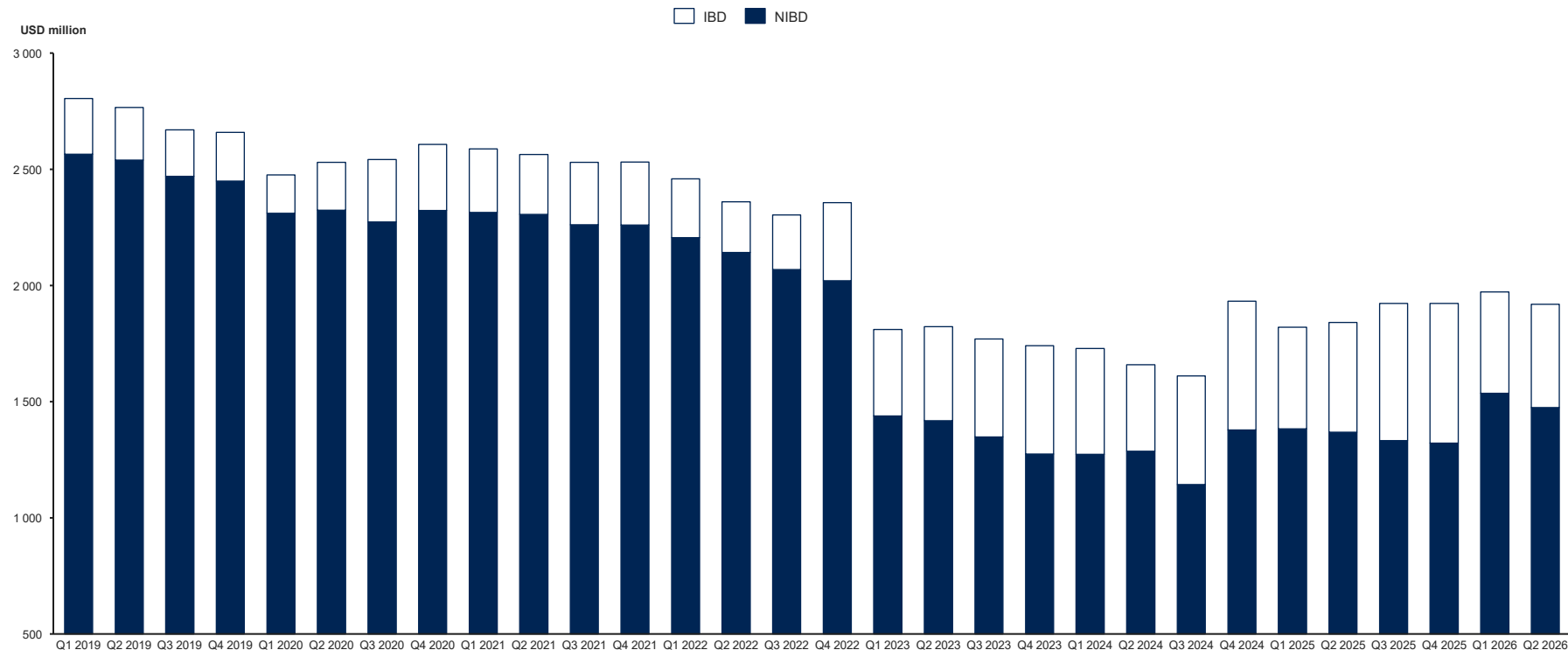
Stable EBITDA margins through different economic cycles.

The increased revenue is mainly driven by subsea projects and DOF Denmark.

DOF Denmark contribution incorporated from November 2024.

Debt development

IBD & NIBD development



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