Nel ASA

Q2 and half-year 2026 report

Contents

Highlights

- Revenue from contracts with customers in the second quarter 2026 was NOK 153 million, a 12% reduction compared to the second quarter 2025 (Q2 2025: 174)
- Total revenue and income in the second quarter 2026 was NOK 182 million (Q2 2025: 215)
- EBITDA in the quarter was NOK -155 million (Q2 2025: -86). This quarter was negatively impacted NOK 70 million cost related to the Iwatani settlement.
- Net loss was NOK -189 million (Q2 2025: -131). The loss was mainly explained by the operating loss of NOK -205 million.
- Order intake in the quarter amounted to NOK 230 million, a 224% increase from the corresponding quarter last year (Q2 2025: 71)
- Order backlog was NOK 1 213 million at the end of the quarter, down 3% from the second quarter of 2025 and up 9% from the previous quarter
- Cash balance was NOK 1 328 million at quarter end (Q2 2025: 1 928)

Key figures

(Amounts in NOK million)	Q2 2026	Q2 2025	YTD 2026	YTD 2025	2025
Revenue	153	174	302	329	963
EBITDA	-155	-86	-255	-201	-275
Operating loss	-205	-153	-355	-340	-1 365
Pre-tax income (loss)	-189	-132	-332	-312	-1 296
Net income (loss)	-189	-131	-332	-310	-1 265
Net cash flow from operating activities	2	-53	-164	-111	-253
Cash balance end of period	1 328	1 928	1 328	1 928	1 617
Order intake	230	71	316	383	1 126
Order backlog	1 213	1 249	1 213	1 249	1 319

Key press releases during the quarter and subsequent events

Nel Alkaline Electrolyser

- Launches next-generation pressurized alkaline platform, redefining simplicity and cost efficiency in renewable hydrogen production

Nel PEM Electrolyser

- Received purchase orders for containerized PEM equipment
  - USD 7 million to a European project
  - USD 7 million to be deployed in the US

Corporate

- Håkon Volldal resigns as CEO
- Settlement agreement with Iwatani Corporation of America

The complete list of press releases is available at Nel's web site
[Press releases | Nel Hydrogen]

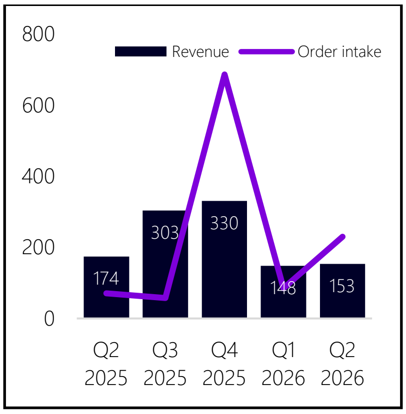
Financial development

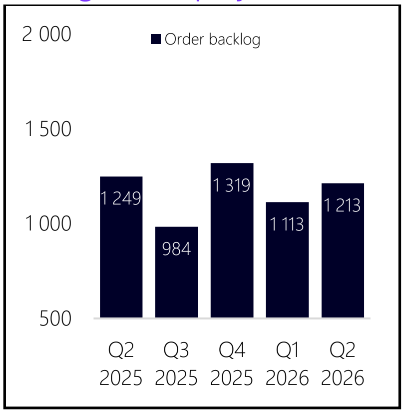
Group

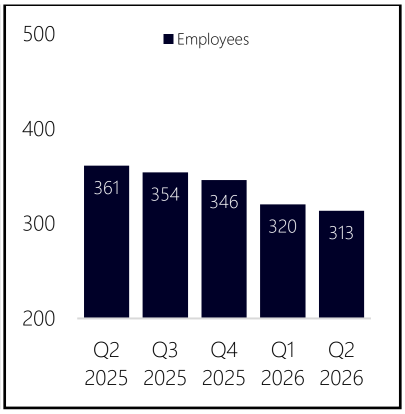
Key figures

(Amounts in NOK million)	Q2 2026	Q2 2025	Change	YTD 2026	YTD 2025	Change	2025
Revenue	153	174	-12%	302	329	-8%	963
EBITDA	-155	-86		-255	-201		-275
Order intake	230	71	224%	316	383	-18%	1 126
Order backlog	1 213	1 249	-3%				1 319
Employees	313	361	-13%				346
Total assets	4 639	6 146	-25%				4 957

Revenue & Order intake, order backlog and employees







Nel reported a decrease of 12% in revenue compared to second quarter last year. Alkaline revenue decreased by 14%, and PEM revenue decreased by 10% compared to same quarter last year.

Management has implemented cost reduction and capacity adjustment measures to adapt to the current market conditions. The number of employees has been reduced by 13% compared to the same quarter last year.

The reported EBITDA was NOK -155 million, a reduction of NOK 69 million compared to the same quarter last year. This quarter was impacted NOK 70 million by the Iwatani settlement. Nel continues to invest in next generation technologies. Nel does depend on increasing revenues to achieve profitability.

Nel reported an order intake of NOK 230 million in the quarter, of which 96% is related to the PEM segment.

First half

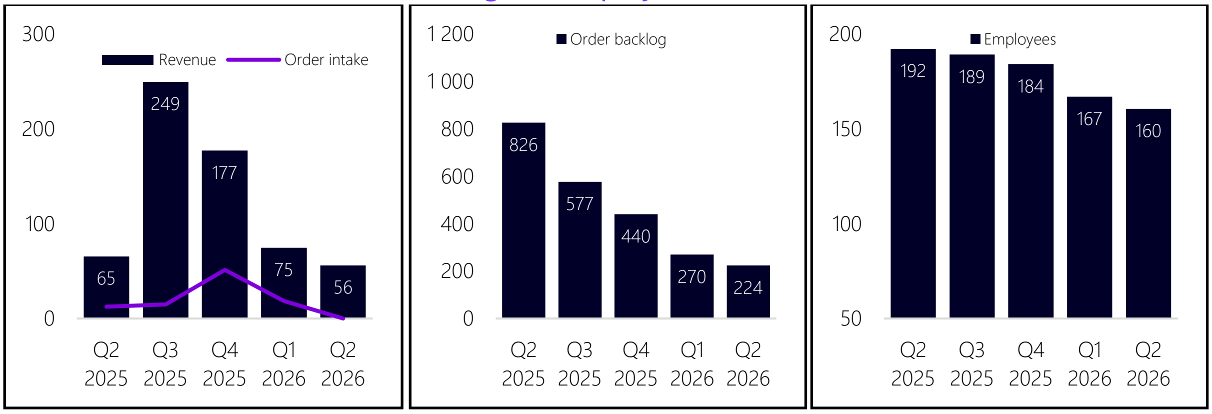
Nel's first half revenue and EBITDA were NOK 28 million and NOK 54 million, respectively, lower than a year earlier. EBITDA this year has been negatively impacted by NOK 70 million from the Iwatani settlement. The order intake was 18% lower than a year earlier.

Nel Alkaline Electrolyser

Key figures

(Amounts in NOK million)	Q2 2026	Q2 2025	Change	YTD 2026	YTD 2025	Change	2025
Revenue	56	65	-14%	131	136	-4%	562
EBITDA	-28	-26		-44	-78		-16
Order intake	8	13	-36%	27	34	-21%	99
Order backlog	224	826	-73%				440
Employees	160	192	-16%				184
Total assets	2 020	2 396	-16%				2 048

Revenue & Order intake, order backlog and employees



Nel Alkaline Electrolyser reported 14% decline in revenue compared to second quarter last year. In total, EBITDA decreased by NOK 2 million compared to second quarter 2025. In the quarter, there was a positive EBITDA impact of project deliveries on large projects. This quarter included NOK 27 million in research and development expenses compared to 18 MNOK in Q2 2025.

The order backlog for Alkaline Electrolyser at the end of the quarter totalled NOK 224 million. This was down NOK 46 million from the end of Q1-26, driven by project delivery in excess of order intake. The note on Alternative Performance Measures quantifies the risk in and distribution over time of the backlog. Nel has secured paid front-end engineering and development studies for projects above 100 MW. These activities and the launch of the new pressurized alkaline technology lay the foundation for future order intake of firm equipment orders.

Nel's cost structure and the utilization of the Herøya production capacity are being adjusted to market demand. Fixed costs from unutilized production and organizational capacity will continue to negatively impact results until more orders have been secured.

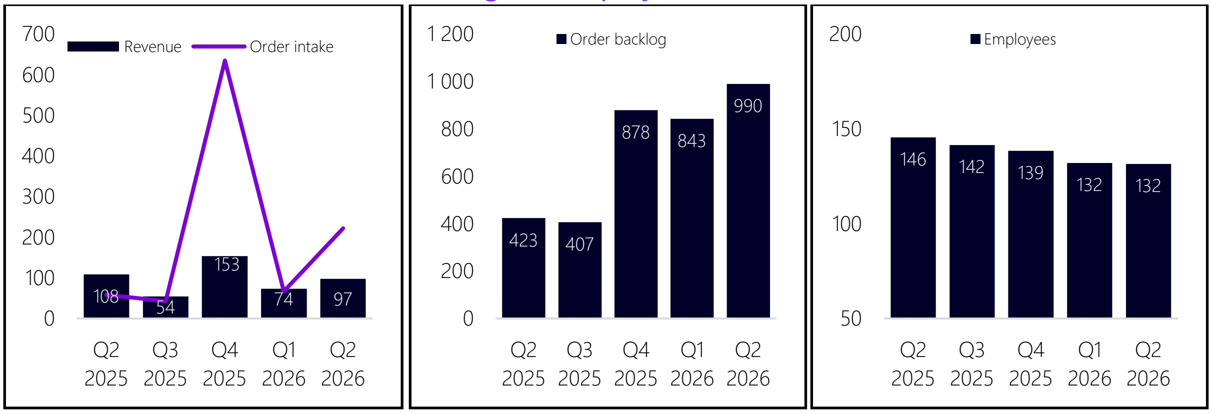
Prototype testing of the next-generation pressurized alkaline electrolyser is encouraging. Construction of a 1 GW production line at Herøya has been initiated and a commercial launch event was held on May 6th with key partners and customers. This next generation technology is expected to drive down upfront investment and reduce space requirements for installation while demonstrating competitive energy efficiency.

Nel PEM Electrolyser

Key figures

(Amounts in NOK million)	Q2 2026	Q2 2025	Change	YTD 2026	YTD 2025	Change	2025
Revenue	97	108	-10%	171	194	-12%	401
EBITDA	-35	-38		-82	-69		-138
Order intake	222	58	280%	289	349	-17%	1 027
Order backlog	990	423	134%				878
Employees	132	146	-10%				139
Total assets	1 123	1 574	-29%				1 149

Revenue & Order intake, order backlog and employees



Nel PEM Electrolyser reported 10% decrease in revenue compared to second quarter last year. Revenue in this quarter is driven by small-scale, kW-type hydrogen electrolysers in laboratory and small-scale industrial application.

The reported EBITDA of NOK -35 million improved by NOK 3 million compared to same quarter last year. This quarter included NOK 33 million in research and development expenses compared to 33 MNOK in Q2 2025. In addition, this quarter has lower other income due to delayed and cancelled research grants in the US. Product and project margins are generally up compared to previous quarters due to better project execution.

The PEM segment reported an order backlog of NOK 990 million, up NOK 147 million from the end of Q1-26.

Product development for a next-generation PEM electrolyser with significantly lower material cost and improved energy efficiency is progressing according to plan. As part of the verification and preparation for industrialization, a smaller scale test electrolyser is being built.

Finance

(Amounts in NOK million)	Q2 2026	Q2 2025	YTD 2026	YTD 2025	2025
Finance income					
Interest income	17	26	35	47	93
Change in fair value financial instruments	2	8	0	0	0
Other	1	2	2	4	12
Interest income and other finance income	**20**	**35**	**37**	**51**	**105**
Finance costs					
Interest expense	-4	-4	-8	-9	-17
Net foreign exchange gain (loss)	0	-10	-7	-16	-17
Change in fair value financial instruments	0	0	0	-2	-6
Other	1	0	0	0	-1
Interest expense and other finance costs	**-3**	**-14**	**-14**	**-27**	**-41**
Net finance income (cost)	**17**	**21**	**23**	**24**	**64**

Nel reported finance income of NOK 17 million (Q2 2025: 21) in the quarter, driven by interest income of NOK 17 million (Q2 2025: 26) from cash and cash equivalents. The decrease in interest income can be attributed to the lower cash amount in the period. This quarter includes an increase in fair value of shareholdings in Cavendish Hydrogen ASA of NOK 2 million, compared to an increase of NOK 8 million in same quarter last year.

Finance costs in the quarter were NOK -3 million compared to NOK -14 million in the same quarter last year, mainly from net foreign exchange gain or loss.

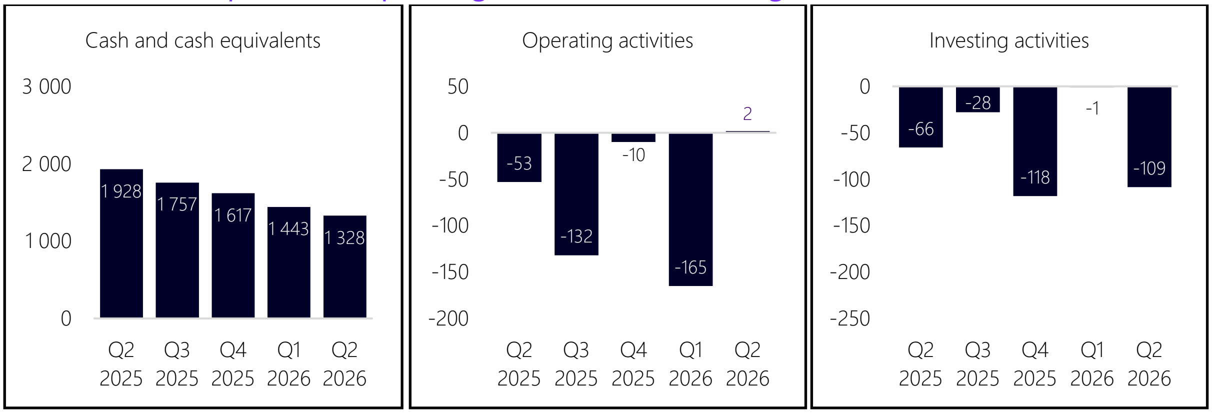
First half

Nel reported net finance income in the first half of 2026 of NOK 23 million (1H 2025: 24). The variance from net finance income in the previous year is mainly explained by the NOK 12 million reduced interest income from a lower cash amount in the period, offset by lower foreign exchange loss.

Cash

(Amounts in NOK million)	Q2 2026	Q2 2025	Change	YTD 2026	YTD 2025	Change	2025
Net cash flow from operating activities	2	-53		-164	-111		-253
Net cash flow from investing activities	-109	-66		-109	-160		-305
Net cash flow from financing activities	-11	-12		-22	326		303
Foreign currency effects on cash	3	0		6	-3		-3
Net change in cash	**-115**	**-132**		**-289**	**52**		**-258**
				0	0		
Cash and cash equivalents OB	1 443	2 059	-30%	1 617	1 876	-14%	1 876
Cash and cash equivalents	**1 328**	**1 928**	**-31%**	**1 328**	**1 928**	**-31%**	**1 617**

Cash and cash equivalents, operating activities and investing activities



Cash flow from operating activities was positive NOK 2 million this quarter (Q2 2025: -53). Changes in net working capital impacted cash by NOK -59 million (Q2 2025: 16) in the quarter. Since Nel has a limited set of large-scale projects, temporary mismatches between cash inflows and outflows on individual projects can have a significant effect on working capital. Nel received NOK 118 million from an EU grant this quarter, related to commercialisation of the next-generation pressurized alkaline electrolyser.

The investing activities in the second quarter 2026 included purchase of property, plant and equipment totalled NOK 34 million (Q2 2025: 49) in the quarter, mainly related to next-generation pressurized alkaline electrolyser equipment. In addition, investing activities are impacted by a net increase of NOK 36 million (Q2 2025: 2) in restricted cash, driven by the cash collateral requirement of a new customer advance payment guarantee. Other investment activities in the quarter included capitalised internal development of next generation electrolysers totalling NOK 41 million (Q2 2025: 19).

Foreign currency effect on cash was limited as Nel holds a significant portion of cash in NOK, which is also the presentation currency of Nel.

Risks and uncertainty

Nel is exposed to significant risk and uncertainty factors, which may affect some or all of the group's activities. Nel is exposed to operational, financial, market, regulatory and climate-related risk. These risks could occur individually or simultaneously. There are no significant changes in the risk and uncertainty factors described in our Annual Report 2025.

Outlook

Nel's strategy is to deliver reliable and energy-efficient electrolyser stacks and balance of stack systems to customer projects globally. To handle the scope Nel does not cover, Nel has partnered with world-class EPC companies. This approach allows Nel to focus its efforts and resources on improving its core technology.

The company is well positioned to maintain a leading role among electrolyser manufacturers. A proven track record of delivering working electrolyser systems over several decades, a diverse product portfolio covering both alkaline and PEM solutions, and automated GW-scale production facilities are important differentiating factors. Nel continues to make significant investments in improving the performance of current technology and maturing next generation technologies. Nel's industrial and technological development is strengthened by its strategic collaborations with partners such as Reliance, Samsung E&A and Saipem.

Delays in and cancellations of announced government incentives, higher interest rates, and higher than expected costs for building and operating hydrogen facilities (outside of Nel's core scope) have led to lower than expected order intake for the industry as a whole and for Nel in the last years, as well as delays and cancellations of already signed projects. Nel has a cash balance that, in combination with adjustments to the cost base and capacity utilization, allows the company to fund its operations, investment in technology development and to be ready to return to its growth strategy when the market returns.

Several high-quality projects with reputable clients continue to mature and get closer to final investment decisions. Nel is well-positioned to capture near-term opportunities and scale with the market as it grows. Nel has for years served various applications for local hydrogen production, defence and other specialty segments, and these remain viable segments. Nel has demonstrated segment profitability in quarters with solid capacity utilisation, and expects to achieve profitability for the whole business once the market develops into robust growth.

Responsibility statement

We confirm, to the best of our knowledge, that the condensed set of interim consolidated financial statements for the first half of 2026, which have been prepared in accordance with IAS 34 Interim Financial Reporting, provide a true and fair view of the company's assets, liabilities, financial position and results of operations. We also confirm that the half-year report provides a fair overview of the information required under Section 5-6, fourth paragraph of the Norwegian Securities Trading Act.

Oslo, 14 July 2026

The Board of Directors

Arvid Moss Chair (Electronically signed)	Beatriz Malo de Molina Board member (Electronically signed)	Charlotta Falvin Board member (Electronically signed)
Jens Bjørn Staff Board member (Electronically signed)	Hanne Blume Board member (Electronically signed)	Hans Erik Vatne Board member (Electronically signed)
Gyu Yeon Kang Board member (Electronically signed)	Håkon Volldal CEO (Electronically signed)	

Condensed interim financial statements

Consolidated statement of comprehensive income (unaudited)

(Amounts in NOK thousands)	Note	Q2 2026	Q2 2025	YTD 2026	YTD 2025	2025
Revenue and income						
Revenue from contracts with customers	3	153 407	173 917	301 506	329 258	963 114
Other income		28 307	41 475	32 052	61 039	137 074
Total revenue and income		**181 714**	**215 392**	**333 558**	**390 297**	**1 100 188**
Operating expenses						
Raw materials		70 478	75 648	123 975	130 592	400 626
Personnel expenses		118 572	131 328	241 342	286 221	569 244
Depreciation, amortisation and impairment	4, 5	49 883	66 554	100 605	138 645	1 089 880
Other operating expenses		148 001	94 781	223 099	174 843	405 105
Total operating expenses		**386 934**	**368 311**	**689 021**	**730 301**	**2 464 855**
Operating loss		**-205 220**	**-152 919**	**-355 463**	**-340 004**	**-1 364 667**
Finance income		19 971	35 425	37 452	50 843	105 015
Finance cost		-3 322	-14 260	-14 279	-26 833	-41 027
Share of loss from associates and joint ventures		0	0	0	3 744	4 527
Net financial items		**16 649**	**21 165**	**23 173**	**27 754**	**68 515**
Pre-tax income (loss)		**-188 571**	**-131 754**	**-332 290**	**-312 250**	**-1 296 152**
Tax expense (income)		0	-1 053	0	-2 185	-31 035
Net income (loss) for the period		**-188 571**	**-130 701**	**-332 290**	**-310 065**	**-1 265 117**
Items that are or may subsequently be reclassified to income statement:						
Currency translation differences		16 930	-44 882	-3 654	-133 438	-133 829
Cash flow hedges, effective portion of changes in fair value		-564	-4 746	846	304	2 821
Cash flow hedges, reclassified		57	12 726	324	4 162	809
Other comprehensive income		**16 423**	**-36 902**	**-2 484**	**-128 972**	**-130 199**
Total comprehensive income		**-172 148**	**-167 603**	**-334 774**	**-439 037**	**-1 395 316**
Basic EPS (figures in NOK) [1]		-0.10	-0.07	-0.18	-0.17	-0.70
Diluted EPS (figures in NOK) [1)2)]		-0.10	-0.07	-0.18	-0.17	-0.70
Weighted average number of outstanding shares (million)		1 838	1 838	1 838	1 773	1 806

1) Basic earnings per share are computed using the weighted average number of ordinary shares outstanding.
2) Diluted earnings per share are computed using the weighted average number of ordinary shares outstanding adjusted for performance share units (PSUs). The number of PSUs outstanding in Q2, as potential shares, was 14.9 million shares.

The accompanying notes are an integral part of the condensed consolidated financial statements (unaudited).

Consolidated statement of financial position (unaudited)

(Amounts in NOK thousands)	Note	30.06.2026	31.03.2026	31.12.2025
ASSETS				
Intangible assets	4	631 582	593 843	584 451
Property, plant and equipment	5	1 157 468	1 159 509	1 190 233
Restricted cash and cash equivalents		143 841	107 916	155 027
Other non-current assets		42 537	41 469	40 303
Total non-current assets		**1 975 428**	**1 902 737**	**1 970 014**
Inventories		889 505	905 104	918 794
Trade receivables	6	226 923	198 682	240 913
Contract assets		105 631	66 398	67 204
Other current assets		113 944	138 314	142 449
Restricted cash and cash equivalents		0	54	0
Cash and cash equivalents		1 328 048	1 442 609	1 617 458
Total current assets		**2 664 051**	**2 751 161**	**2 986 818**
TOTAL ASSETS		**4 639 479**	**4 653 898**	**4 956 832**
EQUITY AND LIABILITIES				
Shareholders' equity		3 601 586	3 771 073	3 933 183
Total equity		**3 601 586**	**3 771 073**	**3 933 183**
Lease liabilities		177 753	183 373	190 185
Other non-current liabilities		193 870	76 119	68 739
Total non-current liabilities		**371 623**	**259 492**	**258 924**
Trade payables		47 439	41 678	126 796
Lease liabilities		40 700	41 808	42 961
Contract liabilities		370 405	373 040	372 420
Other current liabilities		207 726	166 807	222 548
Total current liabilities		**666 270**	**623 333**	**764 725**
Total liabilities		**1 037 893**	**882 825**	**1 023 649**
TOTAL EQUITY AND LIABILITIES		**4 639 479**	**4 653 898**	**4 956 832**

The accompanying notes are an integral part of the condensed consolidated financial statements (unaudited).

Consolidated statement of cash flows (unaudited)

(Amounts in NOK thousands)	Q2 2026	Q2 2025	YTD 2026	YTD 2025	2025
Cash flow from operating activities					
Pre-tax income (loss) [1]	-188 571	-131 754	-332 290	-312 250	-1 296 152
Depreciation, amortisation and impairment	49 883	66 554	100 605	138 645	1 089 880
Change in net working capital [2]	-59 636	16 473	-118 282	112 013	-69 185
Other adjustments [5]	199 997	-4 324	186 409	-49 381	22 662
Net cash flow from operating activities	**1 673**	**-53 051**	**-163 558**	**-110 973**	**-252 795**
Cash flow from investing activities					
Purchases of property, plant and equipment	-33 776	-49 380	-60 156	-75 653	-145 159
Payments for capitalised technology	-41 321	-18 870	-62 830	-52 326	-145 248
Cash flows from (used in) decrease (increase) in restricted cash [4]	-35 871	2 333	11 186	17 632	33 451
Purchase of other investments	0	0	0	-17 952	-17 952
Investments in other financial assets	0	0	0	-35 000	-35 000
Investments in associates and joint ventures	0	0	0	3 744	4 527
Proceeds from sales of other investments	2 396	0	2 396	0	0
Net cash flow from investing activities	**-108 572**	**-65 917**	**-109 404**	**-159 555**	**-305 381**
Cash flow from financing activities					
Interest paid [3]	-3 718	-4 217	-7 565	-8 604	-16 672
Gross cash flow from share issues	0	0	0	353 070	353 070
Transaction costs connected to share issues	0	-640	0	-3 840	-3 840
Payment of lease liabilities	-7 371	-7 241	-14 813	-14 436	-29 455
Net cash flow from financing activities	**-11 089**	**-12 098**	**-22 378**	**326 190**	**303 103**
Foreign currency effects on cash	3 427	-490	5 930	-3 333	-3 049
Net change in cash and cash equivalents	**-114 561**	**-131 556**	**-289 410**	**52 329**	**-258 122**
Cash and cash equivalents beginning of period	1 442 609	2 059 465	1 617 458	1 875 580	1 875 580
Cash and cash equivalents	**1 328 048**	**1 927 909**	**1 328 048**	**1 927 909**	**1 617 458**

1) Q2 2026 includes interests received of NOK 17 (26) million.
2) Change in net working capital comprises changes in inventories, trade receivables, contract assets, contract liabilities, trade payables and prepayment to suppliers.
3) Interest paid includes interest expense on lease liabilities.
4) Cash flow changes in restricted bank deposits and collateral relate to bank guarantees with a maturity exceeding three months at the date of purchase. Bank guarantee products primarily comprise performance bonds and advance payment guarantees issued in connection with customer contracts.
5) Other adjustments comprise NOK 118 million received EU grant this quarter and the NOK 70 million cost impact of Iwatani settlement which will become cash outflow in third quarter 2026.

Consolidated statement of changes in equity (unaudited)

(Amounts in NOK thousands)	Share capital	Share premium	Treasury shares	Other component of equity	Retained earnings	Total equity
Equity as of 31.12.2024	334 265	7 598 563	-84	218 228	-3 173 696	**4 977 276**
Net loss					-1 265 117	**-1 265 117**
Currency translation differences				-133 829		**-133 829**
Hedging reserve				3 630		**3 630**
Capital increase	33 427	315 804				**349 231**
Options and share program					1 992	**1 992**
Equity as of 31.12.2025	**367 692**	**7 914 367**	**-84**	**88 029**	**-4 436 821**	**3 933 183**
Net loss					-332 290	**-332 290**
Currency translation differences				-3 654		**-3 654**
Hedging reserve				1 170		**1 170**
Capital increase						**0**
Options and share program					3 177	**3 177**
Equity as of 30.06.2026	**367 692**	**7 914 367**	**-84**	**85 545**	**-4 765 934**	**3 601 586**

Notes to the interim financial statements

Note 1 Organisation and basis for preparation

Corporate information

Nel is a global, dedicated hydrogen electrolyser technology company, delivering solutions to efficiently produce hydrogen from renewable energy. The company serves industries, energy, and gas companies with leading technology making it possible to decarbonize various sectors such as transportation, refining, steel and ammonia. The history of the company dates to 1927, and has since then continuously developed and improved its hydrogen production technology offering. Today, its solutions cover the only industrially relevant and commercially ready electrolyser platforms; alkaline and PEM. The company continues to invest in current offering as well as develop next-generation technologies. Nel currently has two divisions: Nel Alkaline Electrolyser and Nel PEM Electrolyser.

Nel (org. no 979 938 799) was formed in 1998 and is a Norwegian public limited company listed on the Oslo Stock Exchange under the ticker “NEL”. The group's head office is in Karenslyst allé 49, N-0278 Oslo, Norway.

Basis for preparation

The financial information is prepared in accordance with International Accounting Standard 34 “Interim Financial Reporting” (IAS 34). This financial information should be read together with the annual report for the year ended 31 December 2025 prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union (EU).

The accounting policies adopted in the preparation of the condensed interim consolidated financial statements are consistent with those used in the preparation of the group's annual consolidated financial statements for the year ended 31 December 2025.

As a result of rounding differences, numbers or percentages may not add up to the total.

Note 2 Significant estimates, judgements and assumptions

The preparation of the interim financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and disclosure of contingent liabilities at the date of the interim financial statements. If in the future such estimates and assumptions, which are based on management's best judgment at the date of the interim financial statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate in the period in which the circumstances change.

In the process of applying the group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the condensed interim financial statements:

Judgements
- Revenue recognition
- Deferred tax asset
- Development costs
- Leases, incremental borrowing rates and lease terms

Assumptions and estimation uncertainty
- Revenue recognition
- Share-based payments
- Impairment of goodwill and intangible assets
- Expected credit loss assessment

The estimates and underlying assumptions are reviewed on an ongoing basis, considering the current and expected future market conditions. Changes in accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. Refer to the annual report of 2025 for more details related to key judgements and estimation.

Note 3 Segments

Nel identifies its reportable segments and discloses segment information under IFRS 8 Operating Segments. This standard requires Nel to identify its segments according to the organisation and reporting structure used by management. See Nel's Annual Report 2025 note 2.3 Segment information for a description of Nel's management model and segments, including a description of Nel's segment measures and accounting principles used for segment reporting.

The executive management group is the chief operating decision maker (CODM) and monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the consolidated financial statements. Nel operates within two operating segments, Nel Alkaline Electrolyser and Nel PEM Electrolyser.

Billing of goods and services between operating segments are effected on an arm's length basis.

The following table includes information about Nel's operating segments.

(Amounts in NOK thousands)	Q2 2026	Q2 2025	Change	YTD 2026	YTD 2025	Change
Revenue						
Nel Alkaline Electrolyser	55 998	65 464	-14%	130 580	135 737	-4%
Nel PEM Electrolyser	97 409	108 453	-10%	170 926	193 521	-12%
Total	**153 407**	**173 917**	**-12%**	**301 506**	**329 258**	**-8%**
EBITDA						
Nel Alkaline Electrolyser	-27 989	-25 959		-44 380	-77 632	
Nel PEM Electrolyser	-34 810	-37 962		-81 805	-68 821	
Corporate [1)]	-92 538	-22 444		-128 673	-54 906	
Total	**-155 337**	**-86 365**		**-254 858**	**-201 359**	
Investments [2)]						
Nel Alkaline Electrolyser	45 643	37 255	23%	80 291	82 095	-2%
Nel PEM Electrolyser	29 454	30 995	-5%	42 695	45 884	-7%
Total	**75 097**	**68 250**	**10%**	**122 986**	**127 979**	**-4%**
Total assets [3)]						
Nel Alkaline Electrolyser	2 019 581	2 395 878	-16%			
Nel PEM Electrolyser	1 122 712	1 574 027	-29%			
Corporate	1 497 186	2 175 886	-31%			
Total	**4 639 479**	**6 145 791**	**-25%**			

1) Corporate comprises parent company and other holding companies.
2) Investments comprise intangible assets and property, plant and equipment.
3) Total assets per segment includes excess values on intangible assets derived from the consolidation of the financial statements.

Property, plant and equipment by geographical area

(Amounts in NOK thousands)	30.06.2026	30.06.2025	Change	31.12.2025	Change
Norway	723 608	1 112 553	-35%	726 788	0%
USA	433 860	477 466	-9%	463 445	-6%
Total	**1 157 468**	**1 590 019**	**-27%**	**1 190 233**	**-3%**

Note 4 Intangible assets

(Amounts in NOK thousands)	Goodwill	Technology	Total
Carrying value of 01.01.2026	61 364	523 087	**584 451**
Additions	0	62 830	**62 830**
Amortisation	0	-14 675	**-14 675**
Currency translation differences	0	-1 024	**-1 024**
Carrying value as of 30.06.2026	**61 364**	**570 218**	**631 582**

Intangible assets are reviewed each quarter for impairment indicators, including market changes, technological development, order backlog and other changes that might potentially reduce the value of the assets. For goodwill, impairment tests are performed annually at year-end, and if impairment indicators are identified.

Goodwill is tested using the 'value in use' approach determined by discounting expected future cash flows. If the impairment test reveals that an asset's carrying amount is higher than its value in use, an impairment loss will be recognised.

Impairment tests are performed on two Cash Generating Units (CGUs). Book value goodwill end of period is related to CGU Alkaline Electrolyser.

Note 5 Property, plant and equipment

Property, plant and equipment comprise owned and leased assets

(Amounts in NOK thousands)	Land, buildings and equipment	Right-of-use assets	Total
Carrying value of 01.01.2026	1 001 800	188 433	**1 190 233**
Additions	60 156	0	**60 156**
Remeasurements	0	1 231	**1 231**
Depreciation	-70 864	-15 066	**-85 930**
Currency translation differences	-6 995	-1 226	**-8 221**
Carrying value as of 30.06.2026	**984 097**	**173 371**	**1 157 468**

Note 6 Trade receivables

The following table provides information about the exposure to credit risk and expected credit losses for trade receivables from individual customers at the end of this quarter.

(Amounts in NOK thousands)	Weighted average loss rate[1)]	Gross carrying amount	Loss allowance
Current (not past due)	0.1 %	79 489	119
1-30 days past due	0.2 %	8 111	20
31-60 days past due	1.0 %	2 441	24
61-90 days past due	5.0 %	9 407	470
91 days to one year past due	11.1 %	60 578	6 741
More than one year past due	35.0 %	114 262	39 992
Carrying value as of 30.06.2026	**17.3 %**	**274 289**	**47 366**

1) Loss rates are based on actual credit loss experience over the past two years. These rates are multiplied by a factor to reflect differences between economic conditions during the period over which the historical data has been collected, current conditions and Nel's view of economic conditions over the expected lives of the receivables.

Alternative Performance Measures

Nel discloses alternative performance measures (APMs) in addition to those normally required by IFRS. This is based on the group's experience that APMs are frequently used by analysts, investors and other parties as supplemental information.

The purpose of APMs is to provide an enhanced insight into the operations, financing and future prospect of the group. Management also uses these measures internally to drive performance in terms of monitoring operating performance and long-term target setting. APMs are adjusted IFRS measures that are defined, calculated and used in a consistent and transparent manner over the years and across the group where relevant.

Financial APMs should not be considered as a substitute for measures of performance in accordance with the IFRS.

Nel's financial APMs

EBITDA: is defined as earnings before interest, tax, depreciation, amortisation and impairment. EBITDA corresponds to operating profit/(loss) plus depreciation, amortisation and impairment.

EBITDA margin: is defined as EBITDA divided by revenue and income.

Equity ratio: is defined as total equity divided by total assets.

Order intake: is defined as firm purchase orders with agreed price, volume, timing, terms and conditions entered within a given period. The order intake includes both contracts and change orders. For service contracts and contracts with uncertain transaction price, the order intake is based on estimated revenue. The measure does not include potential change orders.

Order backlog: is order intake where revenue is yet to be recognised. The following table shows details of reported order backlog. Planned delivery is subject to change due to circumstances outside Nel's control:

(Amounts in NOK million)	Alkaline	PEM	SUM
Planned delivery 2026	149	228	**377**
Delivery 2027 or later	74	466	**540**
Significant risk of delay or cancellation	0	296	**296**
Order backlog as of 30.06.2026	**224**	**990**	**1213**

One HYDS project is delayed in the initial phase but plans to proceed in time for hydrogen production in 2028. The other project needs to be reevaluated after changed external circumstances and the contractual obligations of HYDS may be fulfilled through deliveries to other projects in the HYDS portfolio.

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