

NOTICE OF EXTRAORDINARY GENERAL MEETING

An Extraordinary General Meeting of Zalaris ASA, reg. no. 981 953 134, (the “Company”) will be held at Zalaris ASA, Hoffsvæien 4, 0275 Oslo, Norway

11 August 2026 at 13:00 hours (CEST)

Shareholders are recommended to vote in advance through VPS, or submit proxy forms prior to the meeting to avoid physical attendance.

The Meeting will be opened by the Chairman of the Board.

The Board proposes the following agenda:

1. Election of the chairman for the meeting

Proposed resolution:

“The Extraordinary General Meeting elects Marcus Cordero-Moss to chair the meeting”

2. Approval of the notice of the agenda

Proposed resolution:

“The Extraordinary General Meeting approves the notice and the agenda”

3. Election of person to co-sign the minutes

Proposed resolution:

“The Extraordinary General Meeting elects Marius Hol to co-sign the minutes”

4. Delisting of the Company’s shares from Euronext Oslo Børs

In light of the voluntary offer completed by Kona BidCo AS and the subsequent mandatory offer for the remaining shares not already owned by Kona BidCo AS, the Board of Directors is of the view that the Company is no longer suited for listing on a public trading venue and should be delisted at the earliest opportunity. Following settlement of the shares tendered under the mandatory offer, Kona BidCo AS is expected to hold shares representing approximately 86.70% of the total shares in the Company (87.92% adjusted for the Company's holding of treasury shares), in addition to any further shares for which acceptances are received or which Kona BidCo AS otherwise acquires. As a result of Kona BidCo AS's shareholding there is, and will continue to be, very limited liquidity in the Company' shares and no prospect of the spread of ownership increasing.

Shareholders of the Company that wish to exit their investment may accept the mandatory offer by Kona BidCo AS, which expires on 14 July 2026 at 16:30 (CEST).

The Board of Directors therefore proposes that the Company apply for delisting of its shares from Euronext Oslo Børs, and that the Board of Directors be authorised to prepare, finalise and submit the delisting application at such time as the Board considers appropriate.

Proposed resolution:

“The Company shall apply to the Oslo Stock Exchange for a delisting of all its shares from Euronext Oslo Børs pursuant to Section 12-3 (1) of the Norwegian Securities Trading Act, cf. Section 2.10.2 (2) of the Oslo Rule Book II – Issuer Rules.”

Oslo, 10 July 2026

The Board of Directors of Zalaris ASA

The shares of the Company and the right to vote for shares

Shareholders wishing to attend the general meeting (in person or by proxy) are requested to give notice by sending the registration form, which is available on the Company's website zalaris.com/about/investors/shareholder-center/general-meetings/, to Nordea Bank Abp, branch Norway, Issuer Services, P.O. Box 1166 Sentrum, N-0107 Oslo, Norway, nis@nordea.com, tel: +47 24 01 34 62, within 7 August 2026 at 1600 hours (CEST).

Shareholders that are prevented from attending may be represented by proxy. The proxy form, including detailed instructions for the use of the form, is available on the Company's website. If desirable, proxy may be given to the Chairman of the Board. Completed proxy forms may be sent to Nordea Bank Abp, branch Norway, Issuer Services, P.O. Box 1166 Sentrum, N-0107 Oslo, Norway, nis@nordea.com, tel: +47 24 01 34 62, within 7 August 2026 at 1600 hours (CEST).

Shareholders who cannot attend the general meeting may prior to the general meeting cast a vote on each agenda item electronically via email to nis@nordea.com. The deadline for prior voting is 7 August 2026 at 1600 hours (CEST). Until the deadline, votes already cast may be changed or withdrawn. Votes already cast prior to the general meeting will be considered withdrawn if the shareholder attends the general meeting in person or by proxy.

Only those who are shareholders of the Company five business days before the Extraordinary General Meeting (the record date), i.e. on 4 August 2026, are entitled to attend and vote at the Extraordinary General Meeting, cf. Section 5-2 (1) of the Norwegian Public Limited Liability Companies Act. Shares acquired after 4 August 2026 do not entitle the owner to participate or vote at the extraordinary general meeting for these shares

According to the Public Limited Liability Companies Act Section 1-8, as well as regulations on intermediaries covered by the Central Securities Act Section 4-5 and related implementing regulations, notice is sent to custodians who pass on to shareholders for whom they hold shares. Shareholders must communicate with their custodians, who is responsible for conveying votes, proxies or enrollment. Custodians must according to Section 5-3 of the Public Limited Liability Companies Act register this with the Company no later 7 August 2026 at 1600 hours (CEST).

Zalaris ASA is a public limited company subject to the rules of the Norwegian Public Limited Companies Act. As of the date of this notice, the Company has issued 22,135,279 shares, each of which represents one vote. The shares have equal rights also in all other respects.

A shareholder has the right to have matters considered at the general meeting if he or she reports this in writing to the Board, together with a proposal for resolution or reasons for the matter to be put on the agenda, within 15 days before the general meeting is to be held.

A shareholder may make proposals for resolutions with respect to matters on the agenda and may require that members of the Board and the Chief Executive Officer at the general meeting provide available information about matters which may affect the assessment of (i) the approval of the

extraordinary accounts and the extraordinary report, (ii) matters that are presented to the shareholders for decision and (iii) the Company's financial situation, including operations in other companies the Company participates in, and other matters to be discussed at the general meeting, unless the requested information cannot be disclosed without causing disproportionate damage to the Company.

This notice, other documents regarding matters to be discussed in the General Meeting, including the documents to which this notice refers, the proposed resolutions for matters on the proposed agenda, as well as the Company's Articles of Association, are available on the Company's website ir.zalaris.com. Shareholders may contact the Company by mail, e-mail or telephone in order to request the documents in question on paper. Address: Zalaris ASA, PO Box 1053 Hoff, 0218 Oslo or via e-mail: ir@zalaris.com

NOTICE OF EXTRAORDINARY GENERAL MEETING

An extraordinary general meeting of Zalaris ASA will be held **11 August 2026**, at 13:00 CEST at Zalaris ASA, Hoffsvveien 4, 0275 Oslo.

ATTENDANCE SLIP**PIN:****REF****Zalaris ASA – Extraordinary General Meeting**

The Attendance slip is requested to be returned to Nordea Bank Abp, branch Norway **by 16:00 CEST on 7 August 2026**.

Address: Nordea Bank Abp, branch Norway, Issuer Services, P.O.Box 1166 Sentrum, 0107 Oslo, Norway, email nis@nordea.com

The undersigned will attend Zalaris ASA's Extraordinary General Meeting on **11 August 2026** and

Vote for my/our shares: _____

Vote for shares in accordance with proxy(ies) enclosed

Date Shareholder's signature

When signed by a power of attorney, this shall be documented either by a company certificate or a power of attorney.

PROXY - OPEN**PIN:****REF****Zalaris ASA – Extraordinary General Meeting**

Shareholders, who are unable to attend the Extraordinary General Meeting, may execute a proxy in the name of any other person attending the meeting.

The proxy must be returned to Nordea Bank Norge ASA **no later than 16:00 CEST on 7 August 2026**.

Address: Nordea Bank Abp, branch Norway, Issuer Services, P.O. Box 1166 Sentrum, 0107 Oslo, Norway, email: nis@nordea.com

The undersigned shareholder in Zalaris ASA hereby authorizes:

Fredrik Gyllenhammar Raaum, Chairman of the Board

Another person

to attend and vote on my/our behalf at Zalaris ASA's Extraordinary General Meeting on **11 August 2026**.

Date Shareholder's signature

When signed by a power of attorney, this shall be documented either by a company certificate or a power of attorney.

PROXY WITH VOTING INSTRUCTIONS**PIN:****REF:**

This form must be completed if you wish to provide voting instructions to the Proxy holder for the EGM of Zalaris ASA. The items presented on the proxy instruction under are in accordance with the notice for the EGM. The proxy, with voting instruction, can be given to any person you authorise. If returned without a name for of the proxy holder, the proxy will be given to the chairman of the board, Fredrik Gyllenhammar Raaum.

The Proxy must be returned by post to Nordea Bank Abp, branch Norway, Issuer Services, P. O. Box 1166 Sentrum, 0107 Oslo, email nis@nordea.com. The Proxy must be sent to Nordea Bank Abp, branch Norway, Issuer Services **no later than 16:00 CEST on 7 August 2026**, as a registered shareholder in Zalaris ASA I hereby give

 Fredrik Gyllenhammar Raaum, Chairman **Another**

the proxy to attend and vote on my behalf at the Zalaris ASA's Extraordinary General Meeting **11 August 2026**.

Voting must be according to the instructions below. Please note that unmarked fields in the agenda will be counted as instruction to vote "FOR" the items in the notice.

It.	Agenda Extraordinary General Meeting	In favour	Against	Abstain	Nominated Proxy votes
1.	Election of the chairman for the meeting	?	?	?	?
2.	Approval of the notice and the agenda	?	?	?	?
3.	Election of a person to co-sign the minutes	?	?	?	?
4.	Delisting of the Company's shares from Euronext Oslo Børs	?	?	?	?

The above-mentioned proxy holder has been authorized to attend and vote for my/our shares at the extraordinary general meeting in Zalaris ASA, **11 August 2026**.

Date Shareholder's signature

When signed by a power of attorney, this shall be documented either by a company certificate or a power of attorney.