



**Minutes of the Extraordinary General Meeting of
The Kingfish Company N.V. (Company) (EGM)**

19 June 2026, 14.00 hours (CEST)

Present

Supervisory board of the Company (**Supervisory Board**):
Jeroen Scheelbeek, chairperson of the Supervisory Board

Management board of the Company (**Management Board**):
Vincent Erenst, CEO
Jean-Charles Valette, CFO

1 OPENING AND ANNOUNCEMENTS

- 1.1 Jeroen Scheelbeek, as chairperson of the Supervisory Board, shall act as chair of the EGM (**Chair**). Jean-Charles Valette shall act as secretary of the meeting.
- 1.2 The Chair established that proxies were issued for a total of 110,116,893 shares in the capital of the Company, for which 110,116,893 votes can be exercised. A total of 110,116,893 shares, for which 110,116,893 votes can be exercised are present at the meeting.

2 AUTHORISATION OF THE SUPERVISORY BOARD TO ISSUE SHARES AND/OR GRANT RIGHTS TO SUBSCRIBE FOR SHARES AND EXCLUDE PRE-EMPTION RIGHTS FOR THE PRIVATE PLACEMENT (Resolution)

- 2.1 It is proposed to designate the Supervisory Board, in accordance with Section 2:96 of the Dutch Civil Code, as the corporate body authorised to resolve on the issuance and/or the granting of rights to subscribe for shares in the capital of the company, and to designate the Supervisory Board, in accordance with section 2:96a of the Dutch Civil Code, as the corporate body authorised to exclude pre-emption rights in relation to any issuance of shares in the capital of the company or grant of rights to subscribe for shares in the capital of the company. This is a voting item.
- 2.2 The proposed authorisations shall be subject to the following limitations:
- (a) the authorisation of the Supervisory Board will be limited to the Private Placement Shares and can only be used for the purpose of the Private Placement;
 - (b) the authorisation of the Supervisory Board will expire after one year from the date of this EGM; and,
 - (c) the authorisation cannot be withdrawn.
- 2.3 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,106,893	99.999%
Against	-	-
Abstain	10,000	0.001
Total	110,116,893	100%

2.4 It is concluded that the resolution under item 2 is adopted with the required majority of votes.

3 AUTHORISATION OF THE SUPERVISORY BOARD TO ISSUE SHARES AND/OR GRANT RIGHTS TO SUBSCRIBE FOR SHARES AND EXCLUDE PRE-EMPTION RIGHTS UNDER THE CLA CONVERSION (Resolution)

3.1 It is proposed to designate the Supervisory Board, in accordance with Section 2:96 of the Dutch Civil Code, as the corporate body authorised to resolve on the issuance and/or the granting of rights to subscribe for shares in the share capital of the Company and to designate the Supervisory Board, in accordance with Section 2:96a of the Dutch Civil Code, as the corporate body authorised to exclude pre-emption rights in relation to any issuance of shares in the capital of the Company or any grant of rights to subscribe for shares in the capital of the Company. This is a voting item.

3.2 The proposed authorisations shall be subject to the following limitations:

- (a) the authorisation of the Supervisory Board will be limited to 375 million new shares in the capital of the Company and can only be used for purpose of the CLA Conversion;
- (b) the authorisation of the Supervisory Board will expire after one year from the date of this EGM; and
- (c) the authorisation of the Supervisory Board cannot be withdrawn.

3.3 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,106,893	99.999%
Against	-	-
Abstain	10,000	0.001
Total	110,116,893	100%

3.4 It is concluded that the resolution under item 3 is adopted with the required majority of votes.

4 **AUTHORISATION OF THE SUPERVISORY BOARD TO ISSUE SHARES AND/OR GRANT RIGHTS TO SUBSCRIBE FOR SHARES AND EXCLUDE PRE-EMPTION RIGHTS FOR THE SUBSEQUENT OFFERING (Resolution)**

4.1 It is proposed to designate the Supervisory Board, in accordance with Section 2:96 of the Dutch Civil Code, as the corporate body authorised to resolve on the issuance and/or the granting of rights to subscribe for shares in the capital of the Company, and to designate the Supervisory Board, in accordance with section 2:96a of the Dutch Civil Code, as the corporate body authorised to exclude pre-emption rights in relation to any issuance of shares in the capital of the Company or any grant of rights to subscribe for shares in the capital of the Company. This is a voting item.

4.2 The proposed authorisations shall be subject to the following limitations:

- (a) the authorisation of the Supervisory Board will be limited to 74,766,355 new shares in the capital of the Company and can only be used for purpose of the Subsequent Offering;
- (b) the authorisation of the Supervisory Board will expire after eighteen months from the date of this EGM; and
- (c) the authorisation of the Supervisory Board cannot be withdrawn.

4.3 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,106,893	99.999%
Against	-	-
Abstain	10,000	0.001
Total	110,116,893	100%

4.4 It is concluded that the resolution under item 4 is adopted with the required majority of votes.

5 **AMENDMENT OF ARTICLES OF ASSOCIATION**

5.1 It is proposed to amend the articles of association of the Company to increase the authorised capital of the Company. In connection with the issuance of shares and/or granting of rights to subscribe for shares in the capital of the company as a result of the Private Placement, the Conversion and the Subsequent offering, it is proposed to amend article 4 of the Company's articles. This is a voting item.

5.2 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,116,893	100%
Against	-	-

Abstain	-	-
Total	110,116,893	100%

5.3 It is concluded that the resolution under item 5 is adopted with the required majority of votes.

6 APPOINTMENT OF MR ÁRNI ODDUR THORDARSON AS MEMBER OF THE SUPERVISORY BOARD (Resolution)

6.1 In accordance with the Company's articles of association, it is proposed to appoint Mr Árni Oddur Thordarson as a member of the Supervisory Board as per 19 June 2026 up to and including the annual general meeting of the Company to be held in 2028. This proposal has been made with the unanimous recommendation of the Company's Nomination Committee. This is a voting item.

6.2 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,116,893	100%
Against	-	-
Abstain	-	-
Total	110,116,893	100%

6.3 It is concluded that the resolution under item 6 is adopted with the required majority of votes.

7 REMUNERATION OF MR THORDARSON (Resolution)

7.1 The Supervisory Board unanimously proposes to grant Mr Thordarson, with the unanimous recommendation of the Company's Nomination Committee, a remuneration of EUR 35,000 on a yearly basis for his role as a member of the Supervisory Board. This remuneration package is in conformity with the current remuneration package granted to other members of the Supervisory Board. This is a voting item.

7.2 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,116,893	100%
Against	-	-
Abstain	-	-
Total	110,116,893	100%

7.3 It is concluded that the resolution under item 7 is adopted with the required majority of votes.

8 REAPPOINTMENT OF MR NOAM KLEINFELD AS MEMBER OF THE SUPERVISORY BOARD (Resolution)

8.1 In accordance with the Company's articles of association, the Supervisory Board unanimously proposes to reappoint Mr Noam Kleinfeld, and with the unanimous recommendation of the Company's Nominating Committee, as a member of the Supervisory Board as per 19 June 2026 up to and including the annual general meeting of the Company to be held in 2028. This proposal includes the proposal to continue the terms of Mr Noam Kleinfeld's remuneration package. This is a voting item.

8.2 All persons with voting rights are invited to cast their vote:

Overview votes	Number	%
For	110,116,893	100%
Against	-	-
Abstain	-	-
Total	110,116,893	100%

8.3 It is concluded that the resolution under item 8 is adopted with the required majority of votes.

9 ANY OTHER BUSINESS

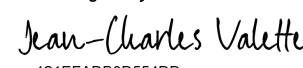
9.1 The Chair closes the meeting.

Chair:

Signed by:

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 By: Jeroen Scheelbeek

Secretary:

DocuSigned by:

 121EFADB8D554DD...
 By: Jean-Charles Valette