

# THE KINGFISH COMPANY N.V. – KEY INFORMATION REGARDING SUBSEQUENT OFFERING

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**Kats, Netherlands – May 12, 2026** - Reference is made to the stock exchange announcement made by The Kingfish Company N.V. (Euronext Growth Oslo: KING) (the "**Company**" or "**Kingfish**") earlier today (the "**Restructuring Announcement**") regarding the successful private placement by the Company (the "**Private Placement**"), raising committed gross proceeds of EUR 21 million through the conditional allocation of 392,523,365 new ordinary shares at a subscription price of EUR 0.0535 per share (the "**Offer Price**"), as part of a contemplated comprehensive restructuring of the Company's capital structure (the "**Restructuring**").

As further detailed in the Restructuring Announcement, and subject to completion of the Private Placement, the Company intends to carry out a subsequent offering of up to 74,766,355 new ordinary shares (the "**Subsequent Offering**") at the NOK equivalent of the Offer Price, raising up to the NOK equivalent of EUR 4 million in gross proceeds. The Subsequent Offering will be directed towards shareholders of the Company as of 11 May 2026 (as registered with the VPS two trading days thereafter (the "**Record Date**")) who: (i) are not an Investor and/or a CLA lender (as defined in the Restructuring Announcement); (ii) were not wall-crossed in connection with the Private Placement; and (iii) are not resident in a jurisdiction where such offering would be unlawful, or would (in jurisdictions other than Norway) require any prospectus, filing, registration or similar action (the "**Eligible Shareholders**").

The supervisory board of the Company (the "**Board**") will propose that an extraordinary general meeting of the Company (the "**EGM**"), expected to be held on or about 15 June 2026, resolves to consummate the Subsequent Offering and approve any ancillary resolutions to issue up to 74,766,355 shares in the Subsequent Offering.

The Subsequent Offering will be conditional upon: (i) completion of the Private Placement; (ii) relevant corporate resolutions, including approval by the Board and the EGM; (iii) the publication by the Company of a national prospectus in Norway prior to the commencement of the subscription period; and (iv) compliance with all applicable securities laws and regulations.

Key information with respect to the Subsequent Offering:

- Date on which the terms and conditions of the Subsequent Offering were announced: 12 May 2026
- Last day including right: 11 May 2026
- Ex-date: 12 May 2026
- Record date: 13 May 2026
- Date of approval: On or about 15 June 2026 (the date of the EGM)
- Maximum number of new shares: 74,766,355
- Subscription price: The NOK equivalent of EUR 0.0535

The Company reserves the right in its sole discretion to not conduct or cancel the Subsequent Offering and will, if and when finally resolved, issue a separate stock exchange notice with further details on the Subsequent Offering.

**For media and investor inquiries, please contact**

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This information is published in accordance with the requirements of the Continuing Obligations for Euronext Growth Oslo.

## About The Kingfish Company

The Kingfish Company is a pioneer and leader in sustainable land-based aquaculture, specialising in the production of high-quality yellowtail kingfish. The Company operates its flagship facility, Kingfish Zeeland, in the Netherlands.

Production is based on advanced recirculating aquaculture systems (RAS) that ensure biosecurity and environmental control. Animal welfare is paramount, and the fish are grown without antibiotics or vaccines. All operations run on 100% renewable electricity, and use seawater to conserve freshwater resources.

The Company's main product, the Yellowtail Kingfish (also known as ricciola, hiramasa, or greater amberjack), is a versatile premium species highly valued in Italian and Asian-fusion cuisines. Its products are certified as sustainable and environmentally responsible by Best Aquaculture Practices (BAP), GLOBALG.A.P., and Friend of the Sea.

## IMPORTANT INFORMATION

This announcement is not and does not form a part of any offer to sell, or a solicitation of an offer to purchase, any securities of the Company. The distribution of this announcement and other information may be restricted by law in certain jurisdictions. Copies of this announcement are not being made and may not be distributed or sent into any jurisdiction in which such distribution would be unlawful or would require registration or other measures. Persons into whose possession this announcement or such other information should come are required to inform themselves about and to observe any such restrictions.

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In any EEA Member State, this communication is only addressed to and is only directed at qualified investors in that Member State within the meaning of the Prospectus Regulation, i.e., only to investors who can receive the offer without an approved prospectus in such EEA Member State. The expression "Prospectus Regulation" means Regulation 2017/1129 as amended together with any applicable implementing measures in any Member State. In the United Kingdom, this communication is only addressed to and is only directed at Qualified Investors as defined in paragraph 15 of Schedule 1 to the Public Offers and Admissions to Trading regulations 2024, and that are (i) investment professionals falling within Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (as amended) (the "Order") or (ii) persons falling within Article 49(2)(a) to (d) of the Order (high net worth companies, unincorporated associations, etc.) (all such persons together being referred to as "Relevant Persons"). These materials are directed only at Relevant Persons and must not be acted on or relied on by persons who are not Relevant Persons. Any investment or investment activity to which this announcement relates is available only to Relevant Persons and will be engaged in only with Relevant Persons. Persons distributing this communication must satisfy themselves that it is lawful to do so.

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