



MAGNORA ASA

**Q1 2026**

Magnora ASA

# Highlights Q1 2026

## and subsequent events



Reached our 10 GW project portfolio target in the first week of 2026



Advanced renewable energy sales processes covering 500–800 MW across all regions and technologies



Grew the data center portfolio to 410 MW gross / 290 MW net to Magnora, with projects in Norway, Sweden, Finland, and Italy



Swedish and Finnish DC projects ready for sale in 2026. Building permit received for the Hämeenlinna project



Launched DC origination through Magnora Italy and Magnora South Africa



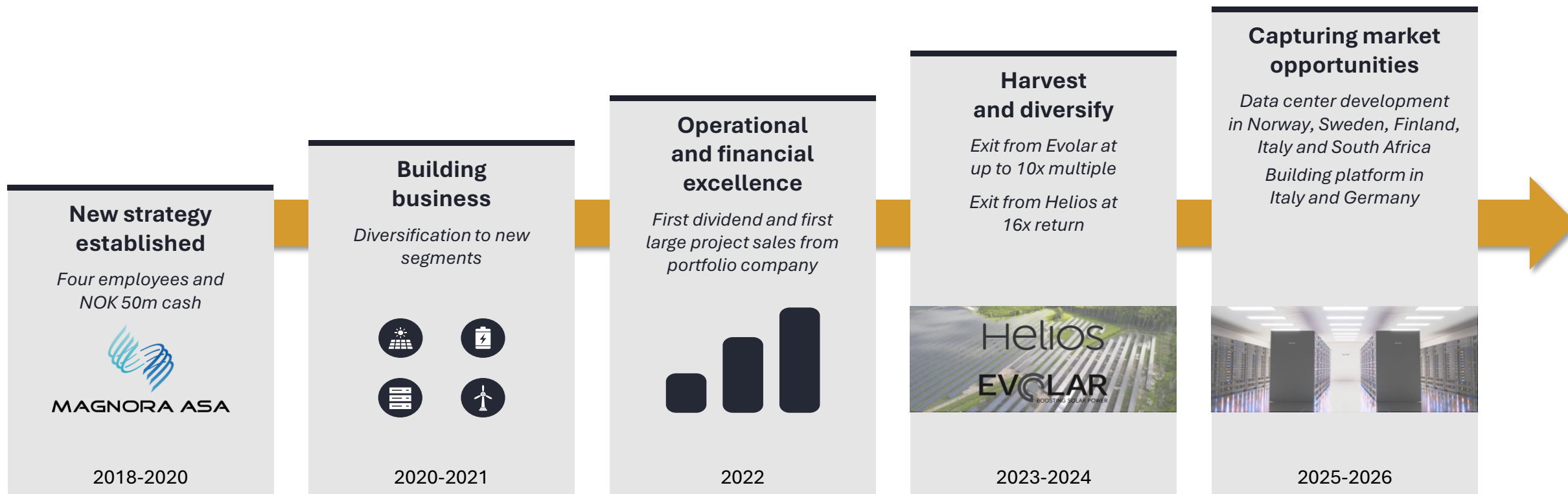
Noticeable uptick in interest for renewables projects in April



Engaged Arctic Securities to explore a listing of Magnora's data center business, reflecting strong market interest



# Delivering on our strategy and returning NOK >1 billion to shareholders



## Performance since 2020

20% ROE<sup>1</sup>

1 BNOK returned to shareholders

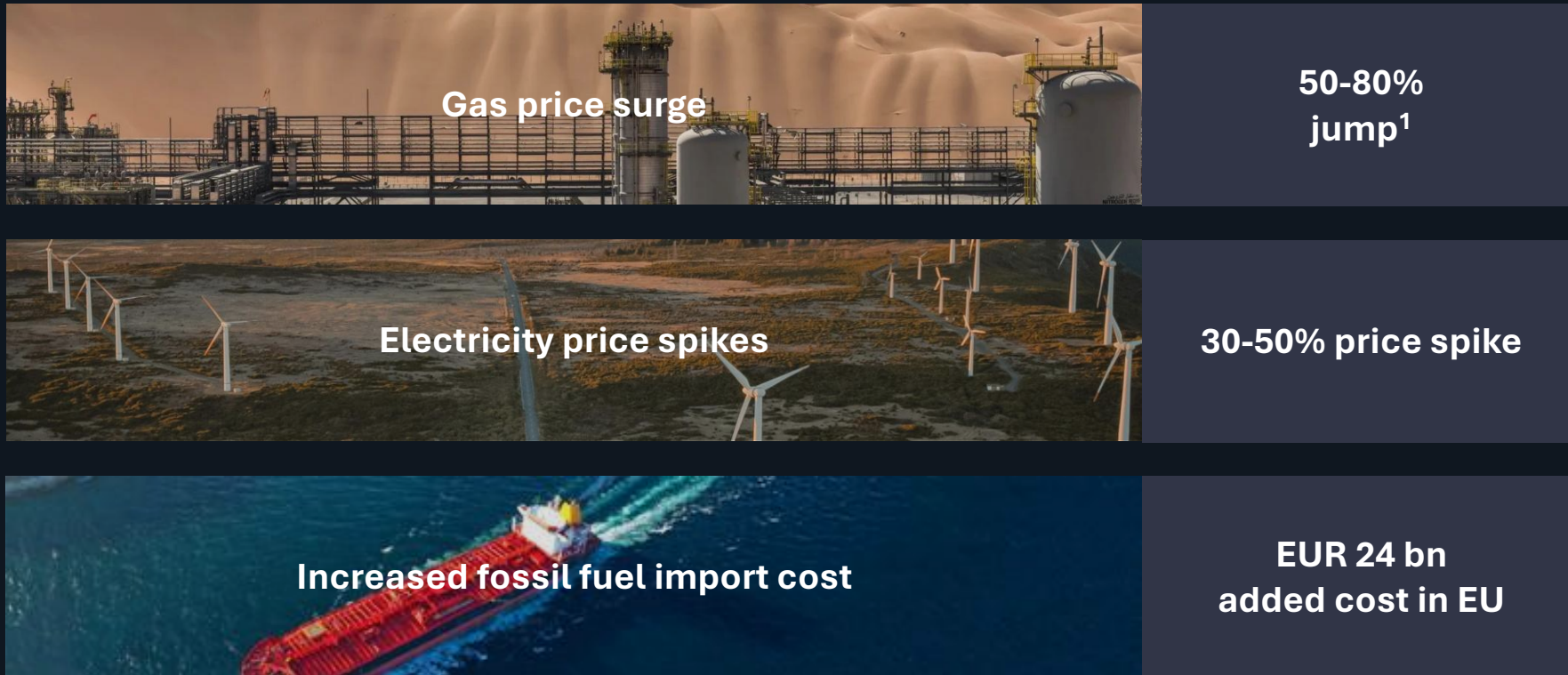
28% annual avg. shareholder return

# MARKET UPDATE



# Geopolitical uncertainty drives electricity prices and a quest for energy security

The perfect storm for a second green wave?



- 1) Dutch TTF
  - 2) Wholesale electricity prices
  - 3) EU spending
- Source: Clarksons Securities

# The response...



**EUR 2 billion in financing to reinforce European energy<sup>1</sup>**



**Day-ahead prices fluctuating between EUR 75-EUR 100/MWh<sup>2</sup>**

**Strong business case for BESS**



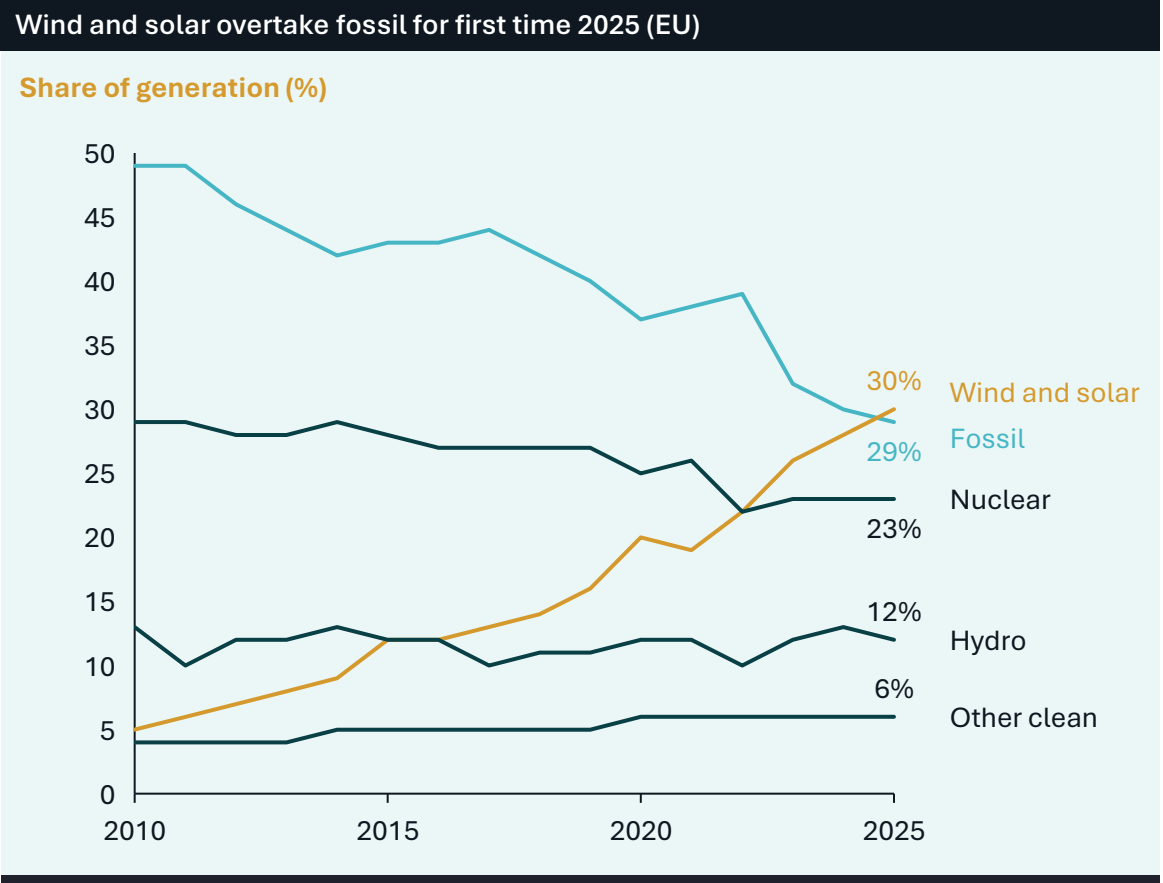
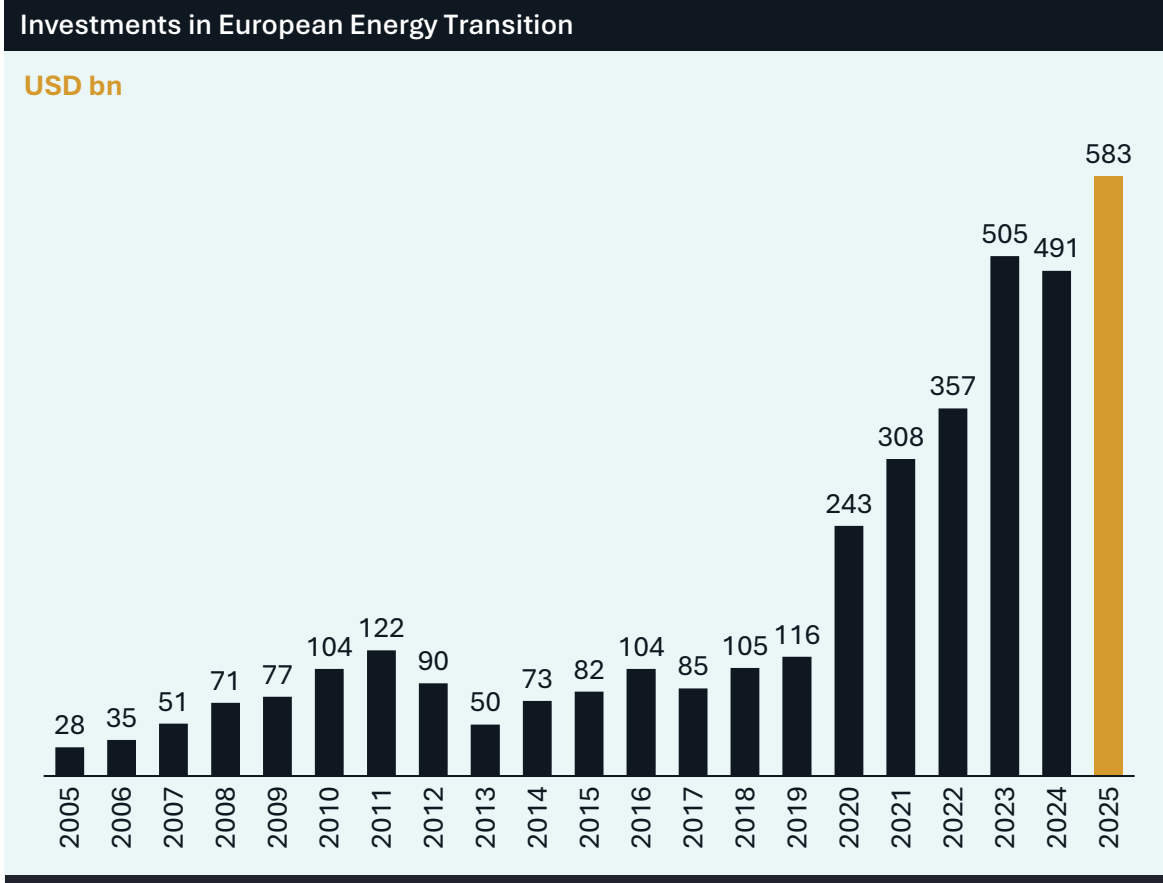
**European Utility Index up 16% YTD**



1) European Investment Bank  
2) Day-ahead prices in Italy and Germany



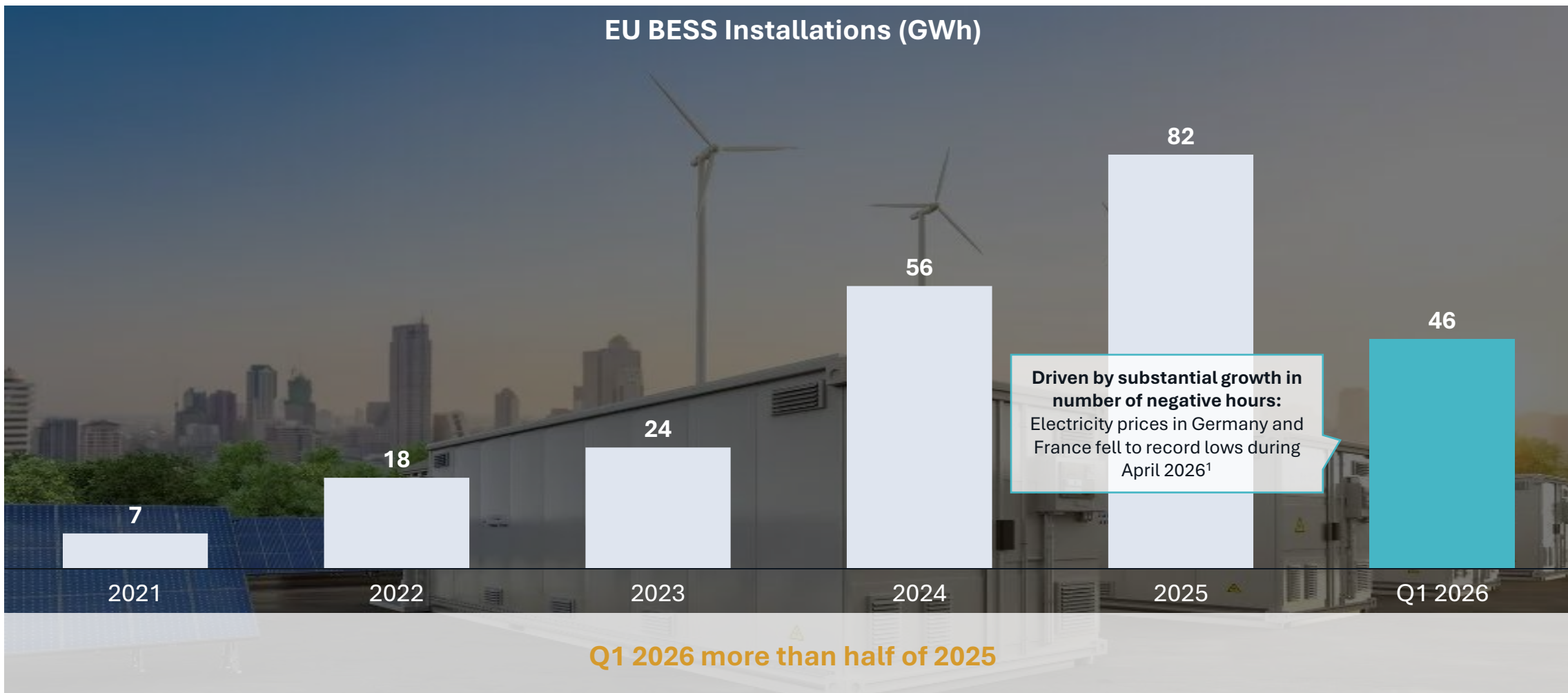
# The continued uncertainty accelerates a shift from fossil to electricity





# Rapid growth in BESS


Lower capex, and a strong “arbitrage” business case in Europe







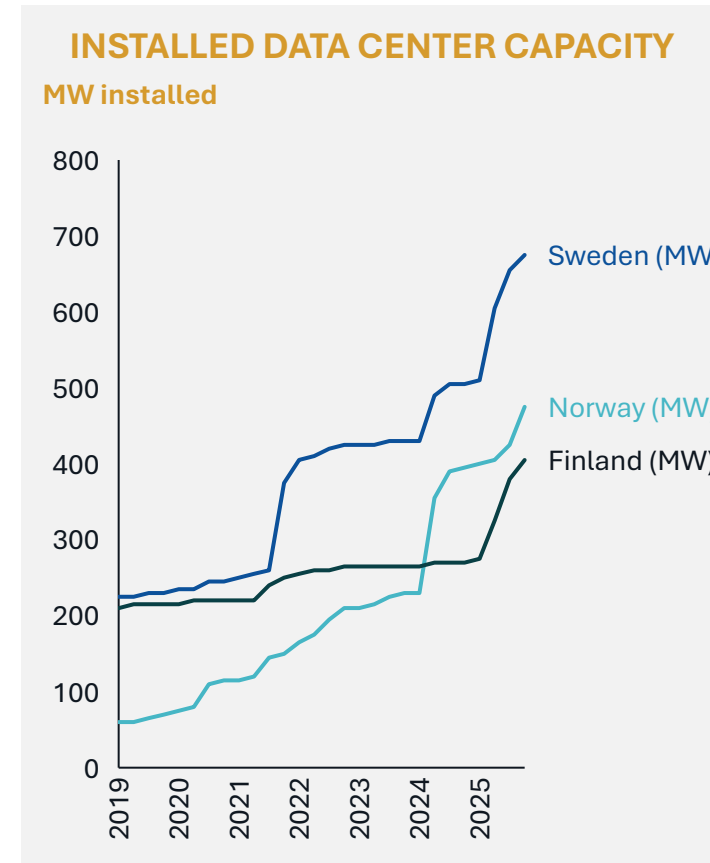
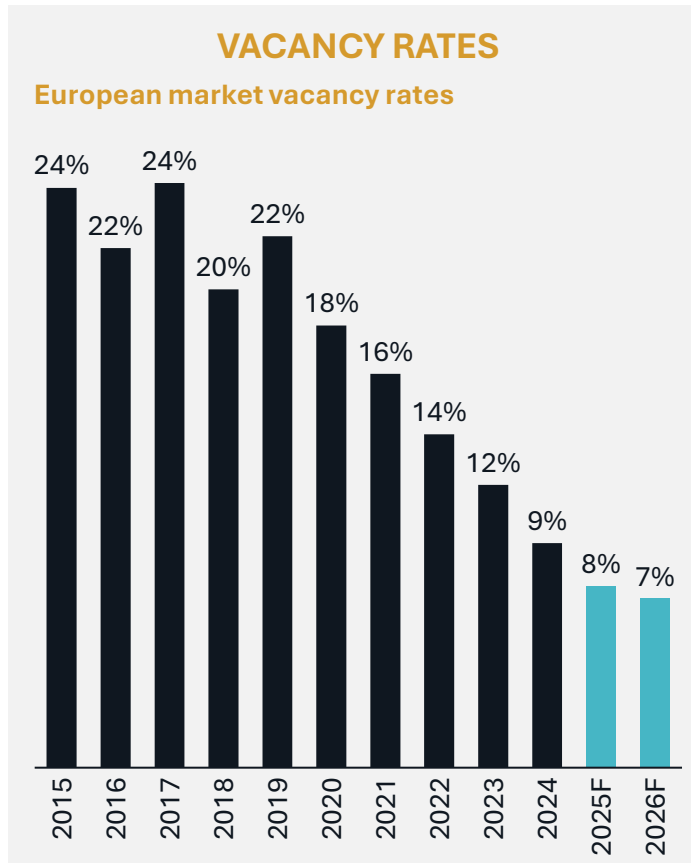
# FLAP-D is “full”, data center growth directed to the Nordics

Frankfurt, London, Amsterdam, Paris and Dublin are short on capacity

 **FLAP-D<sup>1</sup> is full** | *Vacancy rates at all time low, while installed capacity is at all time high*

 **AI adoption drives growth** | *Fiber and connectivity less important – Nordic countries become more attractive*

 **Power is the bottleneck** | *Operators are now seeking double and triple-digit MW capacity*



# BUSINESS UPDATE





# A project portfolio diversified across technologies and regions

As per April 2026, MW net to Magnora (includes subsequent events)



Data center



## Priorities

Sourcing grid and zoned land in the Nordics and Italy, while building operator skills in Norway



Solar PV



Focus on unit economics on sites with near-term grid



Battery systems



Rapid expansion in Italy and Germany



Wind



Focus on supportive regulatory markets where wind is critical in energy mix

Earnouts



Earnout and revenue sharing from the earlier sale of Magnora's shares in Helios Nordic Energy and Evolar

Total: 10,200 MW<sup>2</sup>



- 1) Gross 410 MW, net 290 MW
- 2) Magnora's owner share of project capacities, incl. sold projects where future earnout and milestone payments are expected, but not incl. Helios from which Magnora exited in 2024.

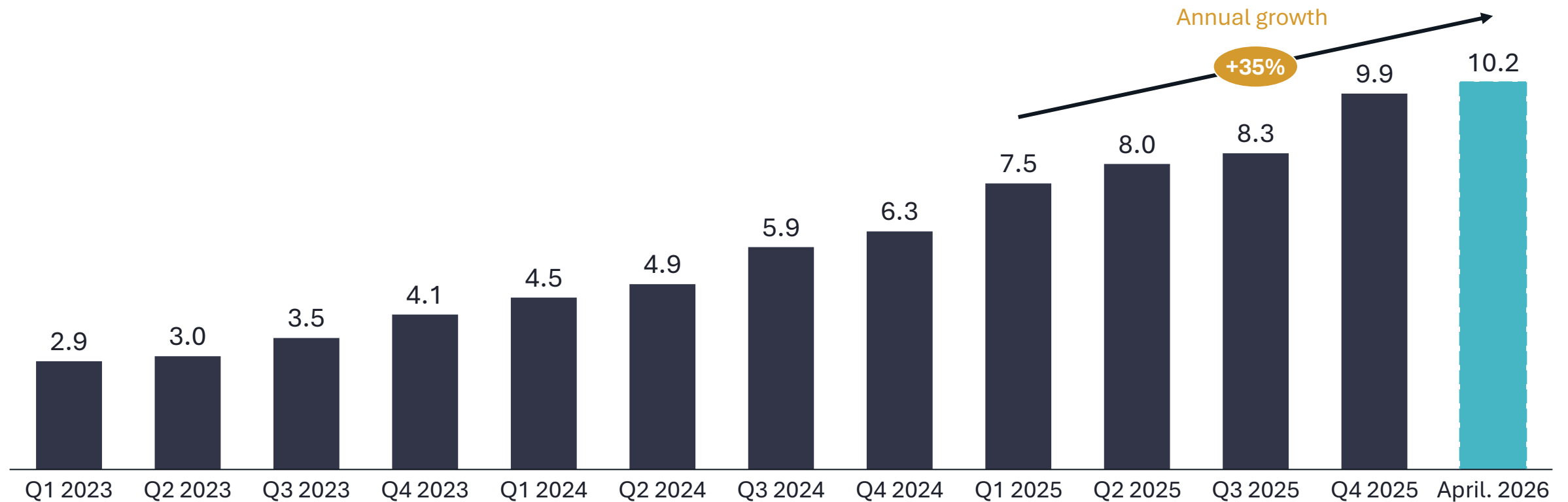


# A shift to more selective growth

While the pipeline keeps growing, the most substantial change is in the nature of assets. DC projects dominate additions.

## Project portfolio growth

GW<sup>1</sup>

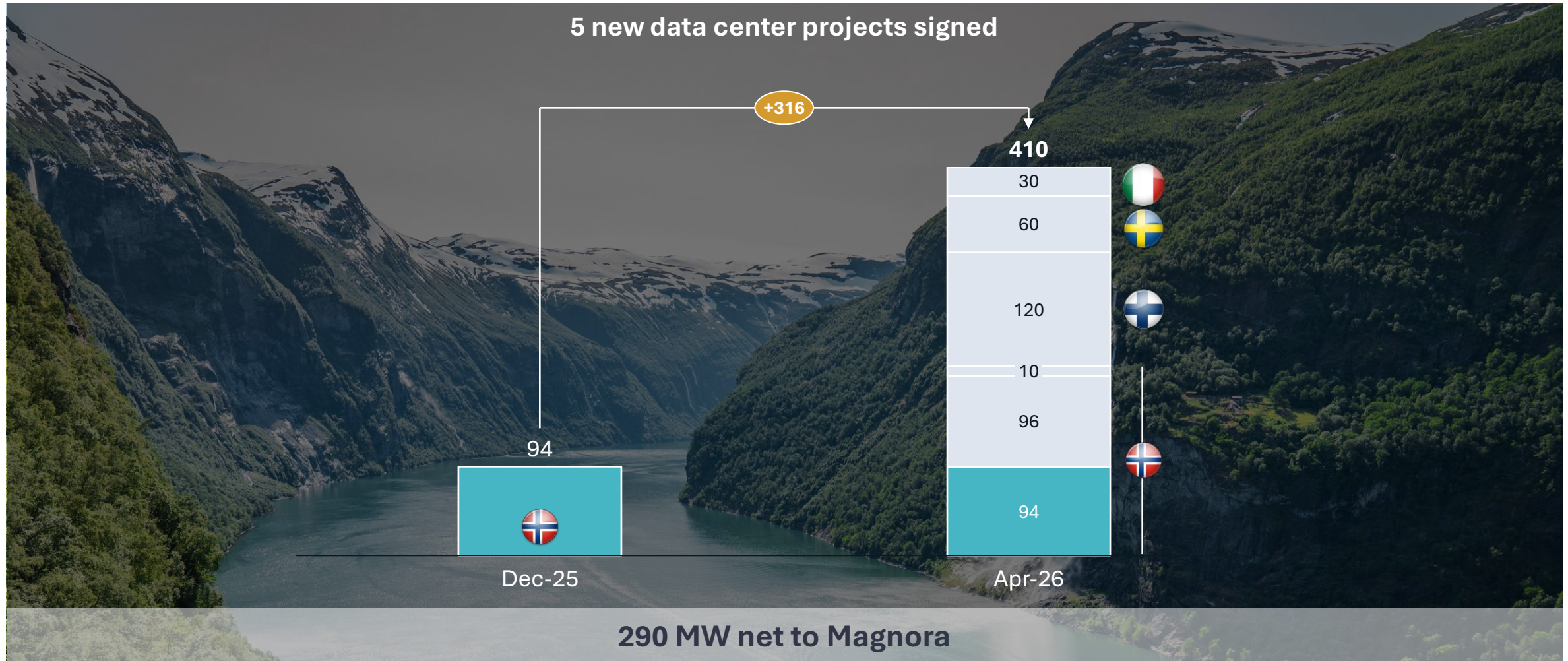




# 410 MW of data center projects

Frequently working with local partners that need industrial expertise to maximise success

5 new data center projects signed





# Building permit received for Hämeenlinna

Size

## 120MW<sup>(1)</sup>

Ownership

## 70%

- **Attractive zoned, flat site:** relevant permits secured
- **Excellent connectivity:** direct access to high-capacity fiber meeting hyperscaler requirements
- **Heat reuse:** potential for connecting excess heat to Hämeenlinna's district heating network, improving PUE<sup>(2)</sup> and ESG profile
- **Local support:** City of Hämeenlinna actively backing the project

*"A significant step forward in advancing technological development and economic growth in our community"*



## Project timeline

### 2025

Zoning completed

### Q1 2026

Concept design

### Q2 2026

Building permit ✓

Design of district heating concept

Grid connection reservation

Next steps

### Hämeenlinna



### Helsinki



# 60 MW old industrial site - South Sweden

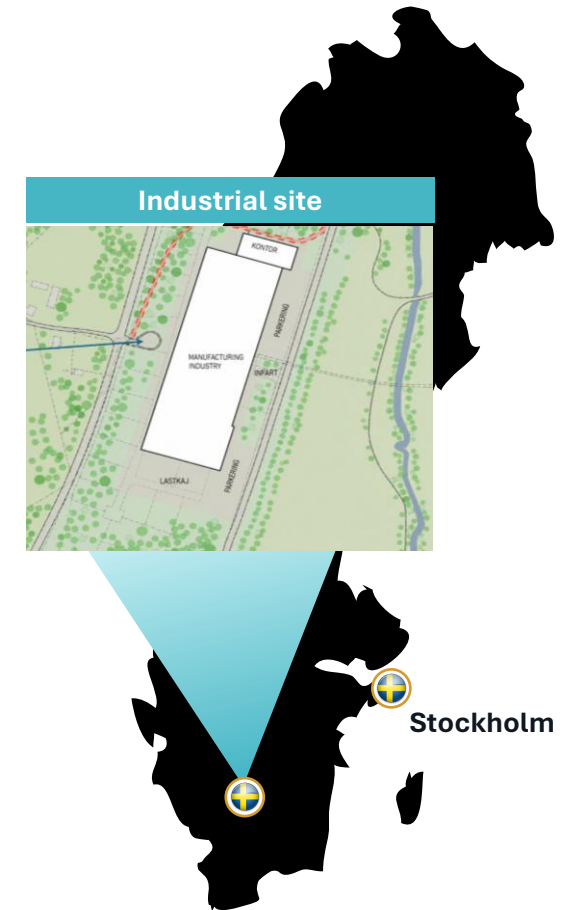
Size

## 60MW<sup>(1)</sup>

Ownership

## 67%

- **Attractive zoned, flat site:** 70,000 m<sup>2</sup> of zoned industrial land
- **Located next to substation:** Allows for rapid connection and reduced connection costs
- **Environmental investigations performed:** Contamination test and ground investigations conducted by third party
- **Local support:** Municipality and Traffic Authorities supporting the project
- **Next steps:** Concept design, building permit and investigation of cooling solutions





# Selective positioning in operations as shown in the StoreSpeed case

## ACQUISITION RATIONALE

1

### Entry into a high growth market

Immediate exposure to AI and digital infrastructure demand

2

### Operational leverage at limited cost

Consistent with Magnora's capital light strategy, with a meaningful foothold secured at a fraction of greenfield build cost (typically NOK >80m per MW)

3

### Credibility as a platform

Owning an operator strengthens grid applications, permit dialogues and customer conversations across Magnora's development pipeline

4

### Sovereign-cloud positioning

Small- and mid-sized urban sites deliver redundancy, low latency and local presence that hyperscalers cannot match

5

### Platform for a metro network

Halden DC01 anchors a planned metro footprint. Blix Solutions partnership extends reach to two sites in the Oslo Area

## STORESPEED AT A GLANCE



**Halden, Norway**

Location



**67%**

Ownership



**1MW / 5MW<sup>(1)</sup>**

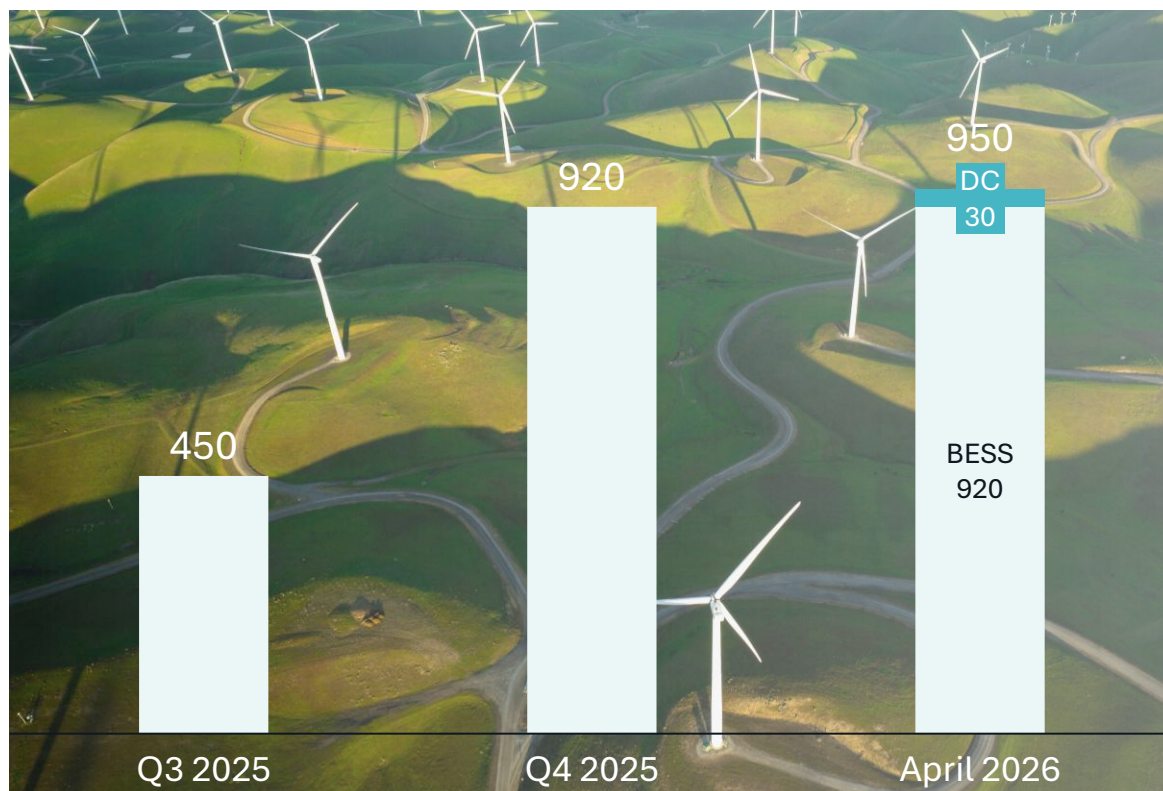
Capacity

- ✓ Providing co-location, AI hosting and sovereign cloud
- ✓ Strong track record with long-term enterprise contracts and ISO certifications
- ✓ Purpose-built for enterprises requiring redundancy, low latency and in-country data residency – a sovereign-cloud niche underserved by hyperscalers



# Selected markets: Italy – ongoing sales processes and well positioned for next auction round

## Portfolio update (MW)



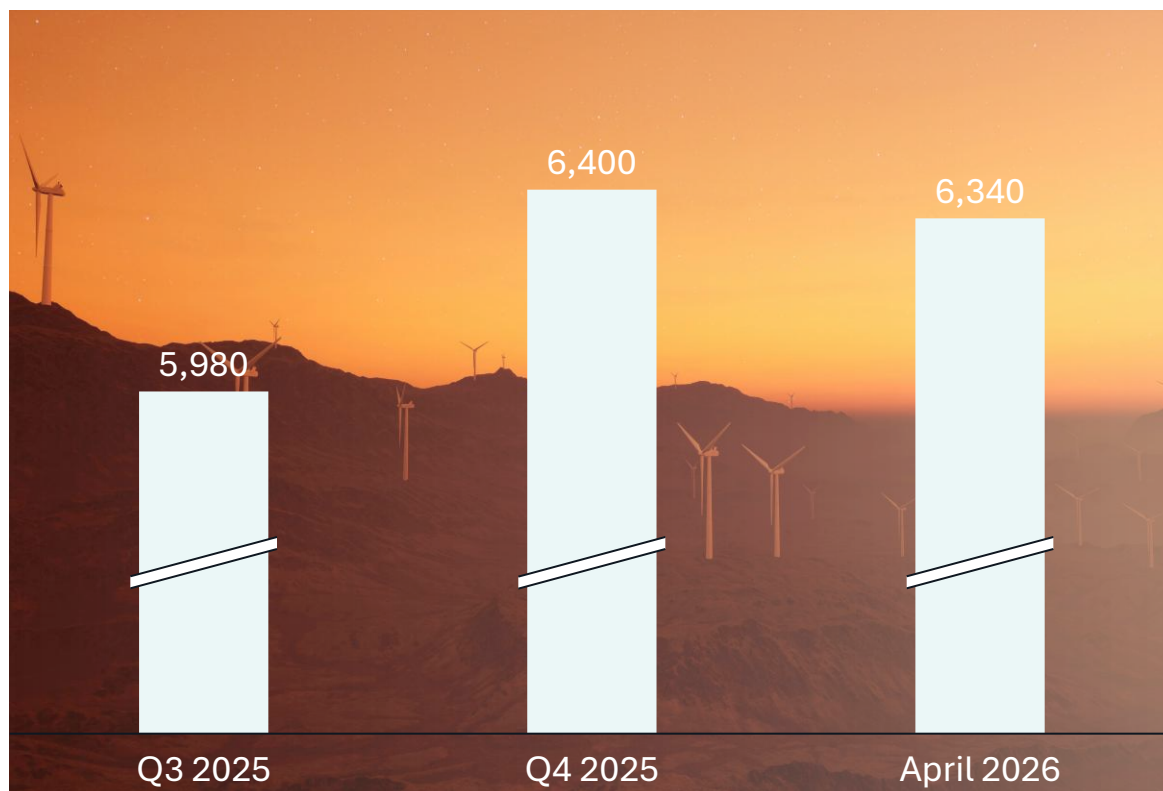
## Key highlights

- **Data center** - origination in Northern Italy shifted to data centers with the first project **30 MW** added in April 2026
- **Structured sales process** for two mature projects, in total **175 MW**
- Next BESS auction expected **late 2026**, and another in **2027**. 10 GW was awarded in 2025. At least the same volume is expected in 2026



# Selected markets: South Africa – focus on cluster sales and high premium wind

## Portfolio update (MW)



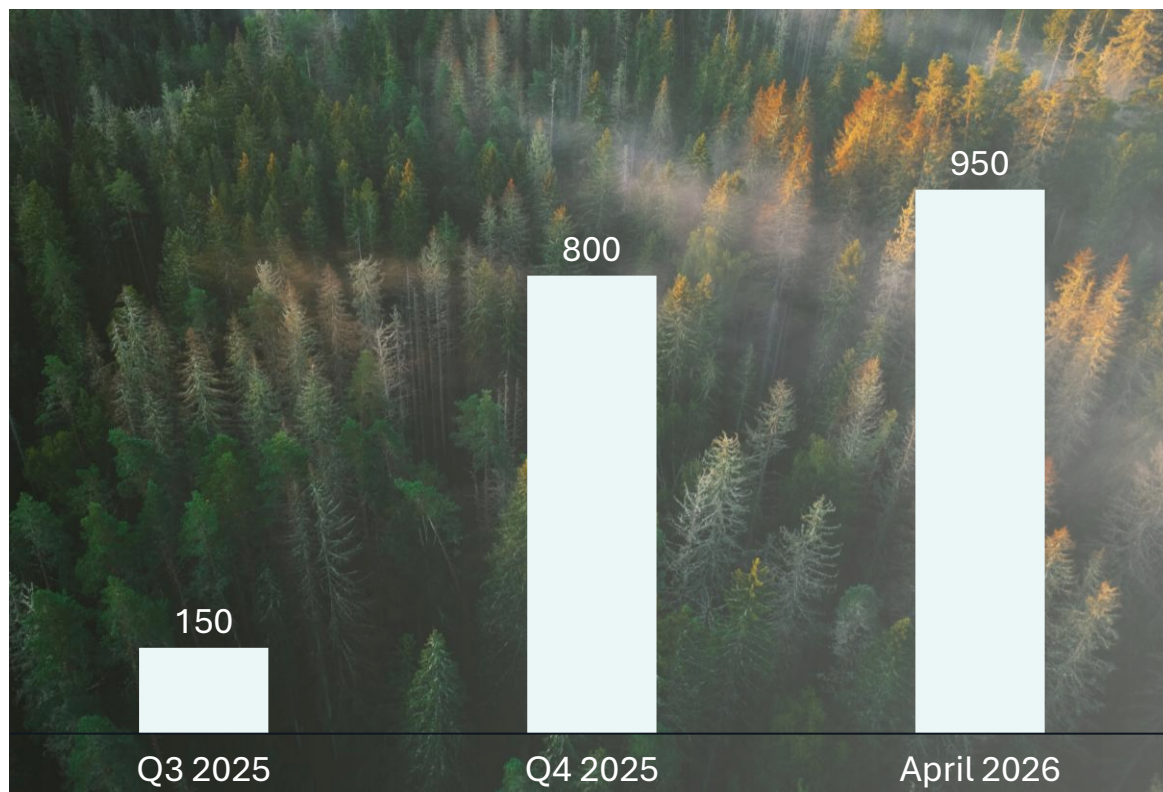
## Key activities

- Structured sales process of **multiple clusters** has advanced further
- Cooperation considered for a wider portfolio of projects
- Assessing opportunities for the South African **data center market**
- **360 MW onshore wind** added since year end 2025 with certain less valuable assets being shelved
  - Onshore wind is experiencing good traction and has higher premiums
- At the State of the Nation in February 2026, President Cyril Ramaphosa further unveiled a target for **40%** of South Africa's electricity to come from renewable sources by **2030**
- Magnora has one of the largest independent development portfolios in the market, with a high proportion of onshore wind assets
- Local market players believe there will be need for more than 100,000 new MW of renewable energy in South Africa by 2040



# Selected markets: Germany – clear role for BESS

## Portfolio update (MW) – Battery Energy Storage Systems (BESS)



## Key activities

- **Advisor engaged** for structured sales process of BESS projects.
- **150 MW** added in April 2026
- The market also shows **interest for early-stage** projects, enabling **faster cash conversion**
- Ongoing **partnership discussions** with power producers, industrial players and developers who share our grid-centric approach to development
- Regulatory changes—from a first-come, first-served to a first-ready, first-served model—favour Magnora’s approach where local stakeholders and municipalities are asked to provide preliminary approval before a project is included in the portfolio



## Other markets - A noticeable uptick of interest in renewables

### Norway

- **Solar PV project portfolio reviewed by several investors** looking for early exposure and comparably secure grid
- Solar PV production profile fits well with data center peak demand
- A dozen of our projects with secure grid is particularly attractive, despite a slow regulatory environment
- General market observation is that new wind and hydro power struggle with permitting, e.g. no new wind permits since 2019

### England

- **156 MW** of fully permitted projects have been designated “protected” and passed Gate 2 in the grid reform
- **Financial advisor engaged** to manage interested parties
- A general upward trend in developer margin, as grid reform have limited supply

# BUSINESS MODEL



# Magnora in the value chain





# We established our data center strategy early 2025...

Building the leading provider of data center projects in the Nordics	
Nordic focus	<ul style="list-style-type: none"><li>▪ Focus on Norway, Sweden, Finland</li><li>▪ Considering further growth in current and adjacent markets</li></ul>
Portfolio strategy	<ul style="list-style-type: none"><li>▪ A diversified set of projects; different sizes, locations, operational readiness, timing</li></ul>
Fast and de-risked paths to market	<ul style="list-style-type: none"><li>▪ Our value offering: saving clients 2-3 years of development and reduced risk</li></ul>
Exploiting operational capabilities to succeed as developer	<ul style="list-style-type: none"><li>▪ Harvesting on our role as data center operator</li><li>▪ Customer network, concept design, technical competence in-house</li></ul>
Partnership models	<ul style="list-style-type: none"><li>▪ Work in collaboration with landowners, real estate and industrial players</li></ul>



# ... and executed on it

## LAUNCH SWEDISH DEVELOPMENT TEAM

Collaborating with local development team. Magnora holding 67% ownership



## ACQUISITION OF STORESPEED

Operational data center in Halden + team



## PARTNERSHIP WITH BLIX SOLUTIONS



## FIRST LARGE SCALE PROJECT IN NORWAY



## PIPELINE GROWTH<sup>1</sup>

Weekly incoming deal flow combined with active land hunting. Total ~1,500 MW of leads



## PORTFOLIO OF 400 MW+

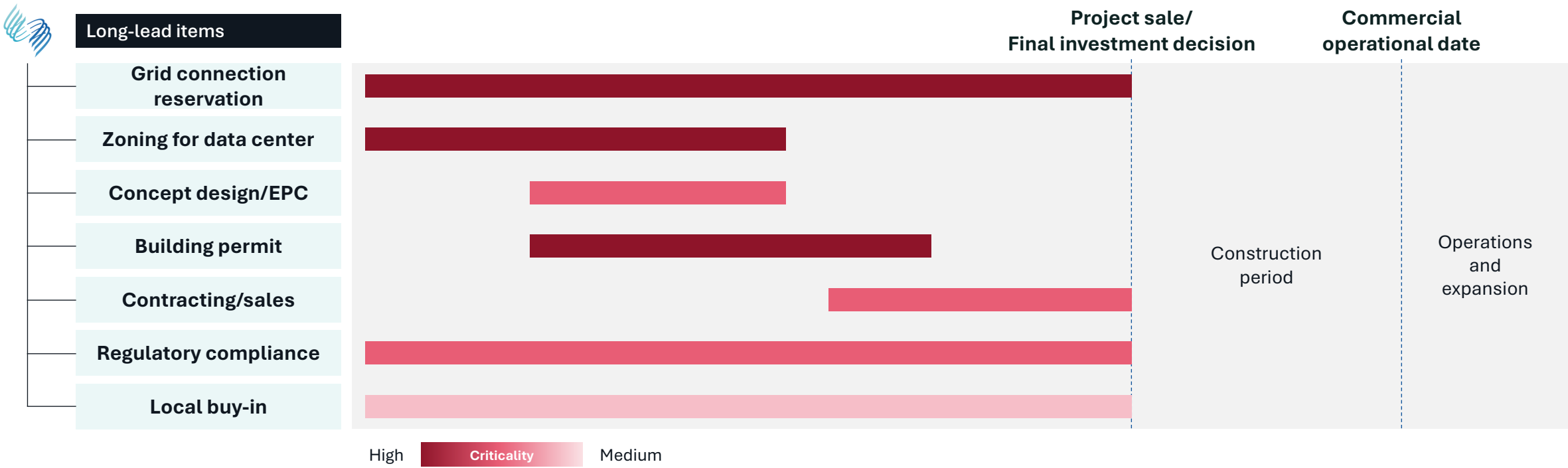
Across Norway, Sweden, Finland and Italy





# Why work with Magnora? What we do in the value chain...

Accelerating timelines and minimising risk to customers



De-risk projects by securing all long lead items



# Proposed Board further supporting the execution of the strategy



**John Hamilton**  
(as Chairman)

CEO of Panoro Energy ASA, previous roles at President Energy PLC, Levine Capital Management, ABN AMRO Bank



**Jean-François Berche**

CTO of GreenScale, former Senior Director Microsoft/OpenAI, one of the first employees at Amazon Web Services



**Lars Schedin**

CEO Granode Materials, former founder & CEO EcoDataCenter, and roles at H.I.G Capital, Empower Group, and more



**Hilde Hukkelberg**

Managing Director at Innovation Norway London, leading global partnerships and AI initiatives



**Hilde Ådland**




Vice President at Vår Energi ASA, previously operational roles at Equinor, Neptune Energy, and more





# Strategy as simple rules

## Our approach

Rule	Rationale	Magnora history
 <b>Diversify</b>	<ul style="list-style-type: none"><li>• Shift money and people to areas of high return</li><li>• Risk mitigation</li></ul>	<ul style="list-style-type: none"><li>• Geographical expansion</li><li>• Journey from wind to solar PV, BESS and data center</li></ul>
 <b>Insist on early sales</b>	<ul style="list-style-type: none"><li>• Proof of concept/market</li><li>• Business savvy people</li><li>• Customer centric culture</li></ul>	<ul style="list-style-type: none"><li>• Helios, Evolar, South Africa, etc.</li></ul>
 <b>Keep a “war chest”</b>	<ul style="list-style-type: none"><li>• Negotiate from a position of strength</li></ul>	<ul style="list-style-type: none"><li>• Loan facilities, strong cash position</li></ul>
 <b>When things look perfect, consider exit</b>	<ul style="list-style-type: none"><li>• Business is cyclical</li><li>• Aim for high growth and high return</li></ul>	<ul style="list-style-type: none"><li>• Evolar, Helios</li></ul>
 <b>Look for entrepreneurs with integrity</b>	<ul style="list-style-type: none"><li>• Sleep well</li></ul>	<ul style="list-style-type: none"><li>• Huge investment in screening people, build network of advisors</li></ul>
 <b>Remain agile and adaptable</b>	<ul style="list-style-type: none"><li>• Be able to respond quickly. Empower local teams</li><li>• Seize opportunities, e.g. data centers</li></ul>	<ul style="list-style-type: none"><li>• Rapidly entered Italy, Germany and data centers as favourable market conditions were observed</li></ul>
 <b>Stay in early-stage</b>	<ul style="list-style-type: none"><li>• Free money for reinvestment and return of capital</li><li>• Exploit mega-trends</li><li>• Position Magnora for large funds</li></ul>	<ul style="list-style-type: none"><li>• Divest legacy</li><li>• Exit Evolar prior to full industrialisation</li></ul>
 <b>No expensive stuff on the balance sheet</b>	<ul style="list-style-type: none"><li>• Do not compete with cheap-capital players</li></ul>	<ul style="list-style-type: none"><li>• Disciplined investments and farm-downs (e.g. green ammonia)</li></ul>

# Q1 FINANCIALS



# Condensed profit and loss

## Q1 2026, NOK million

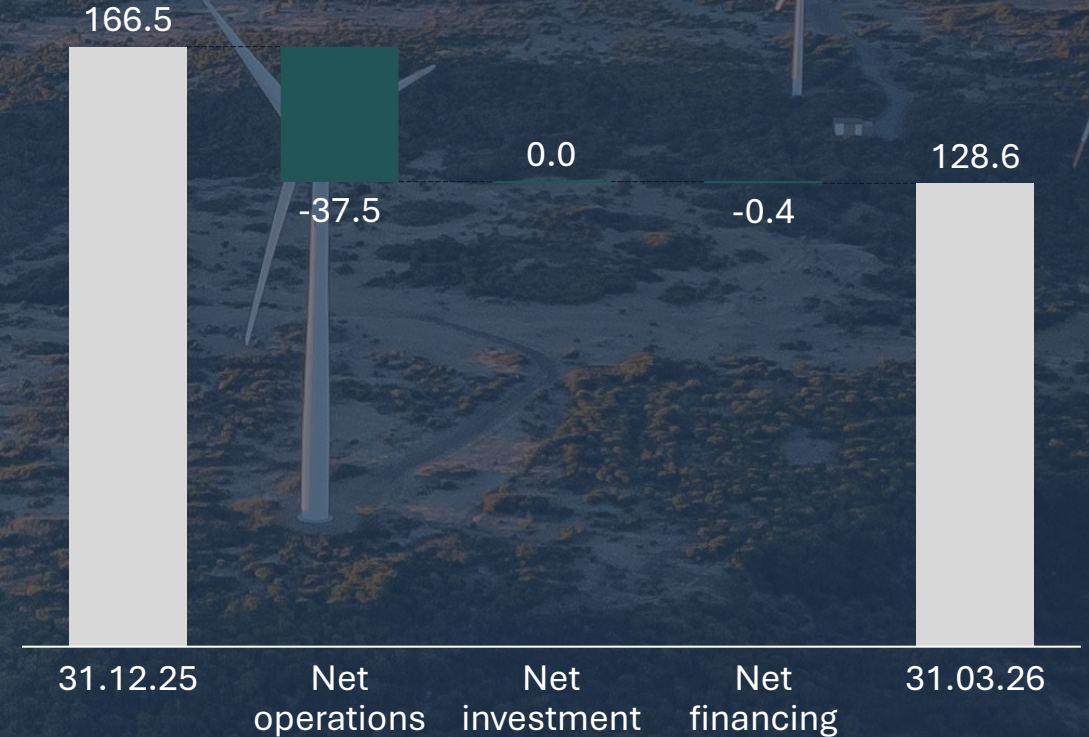
- Net loss of NOK 44.7m (Q1 25: net profit of NOK 38.6m)
  - Current quarter reflects increased development activity and associated costs related to:
    - data center platform
    - final cost of certain Talisk campaigns – one off
    - stock option costs
    - legal
  - The prior-year result included a non-recurring milestone payment
- Net financial items reflects movement in currency
- Paid in capital of NOK 6.9 billion

	Q1 2026	Q1 2025	2025
Operating revenue	2.2	49.7	97.7
Other income	-	12.8	24.1
Total operating expenses	-40.9	-21.7	-117.8
Profit/(loss) from associated companies	-0.4	-4.0	-7.0
<b>Operating profit/(loss)</b>	<b>-39.2</b>	<b>36.9</b>	<b>-3.0</b>
Net financial items	-5.6	1.7	15.2
<b>Profit/(loss) before tax</b>	<b>-44.7</b>	<b>38.6</b>	<b>12.2</b>
Tax income/expense	-	-	-2.7
<b>Net profit/loss</b>	<b>-44.7</b>	<b>38.6</b>	<b>9.5</b>

# Cash flow

## Q1 2026, NOK million

- Net operating activities: negative NOK 37.5m (Q1 25: negative NOK 15.4m)
  - Reflecting strong origination focus on data center opportunities and continued development of the growing portfolio
  - One-off share option expenses
- Net investment activities: NOK 0.0m
- Net financing activities: negative NOK 0.4m
  - Mainly related to office lease payments
- Ending cash balance: NOK 128.4m
  - The Group's cash and available credit facilities was NOK 278.4 million as of 31 March 2026
















# OUTLOOK





# Magnora shifts financing and management attention to the segments where we get the highest return

		 Data center	 Solar PV	 Battery systems	 Onshore wind	 Offshore wind
	Germany		✓	✓		
	Italy	✓	✓	✓		
	England		✓	✓		
	South Africa	✓	✓	✓	✓	
	Scotland			✓		✓
	Norway	✓	✓			
	Sweden	✓	✓ <sup>1</sup>	✓ <sup>1</sup>		✓
	Finland	✓	✓ <sup>1</sup>	✓ <sup>1</sup>		

Key focus areas moving forward

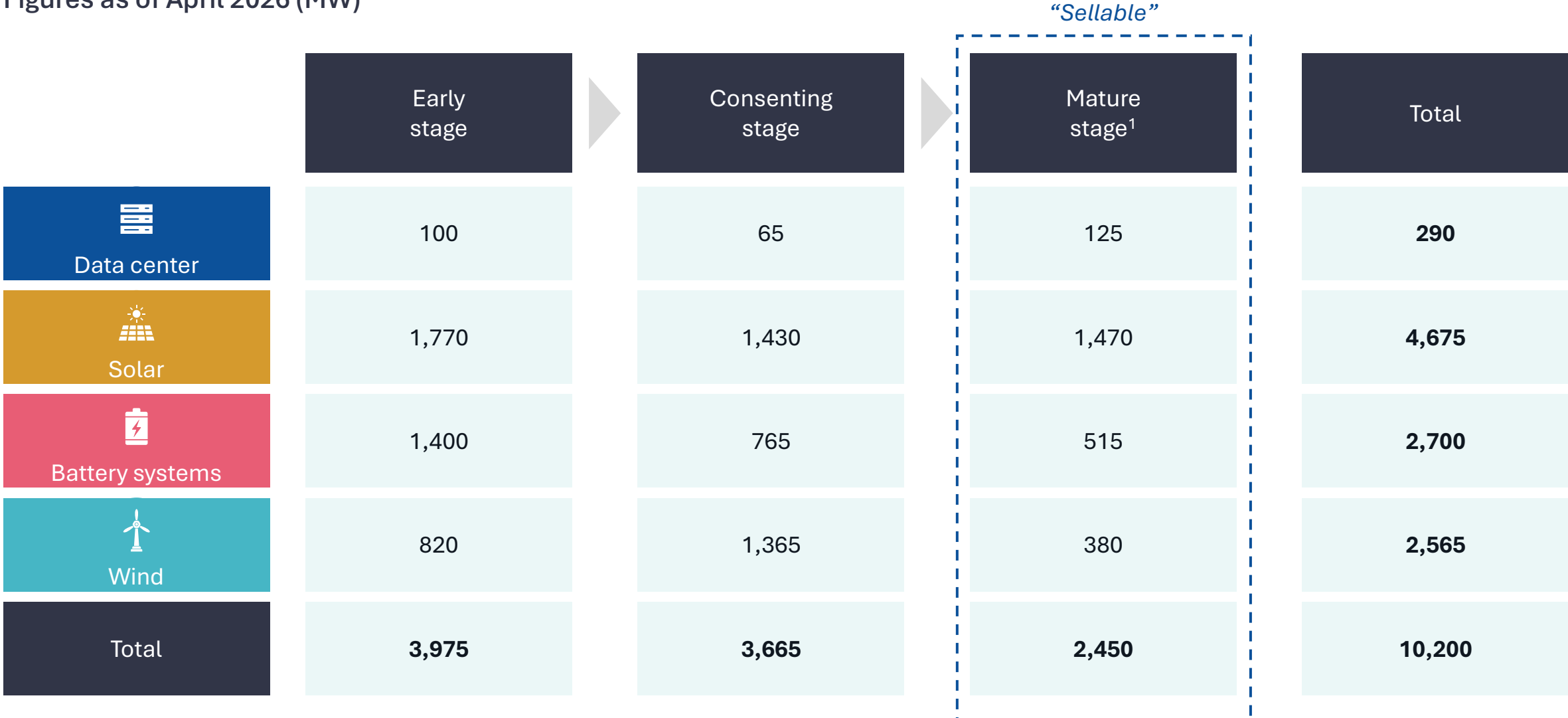


<sup>1</sup> Exposure to solar and BESS in Sweden and Finland through Helios and Evolar earn outs



# Total portfolio distribution and outlook

Figures as of April 2026 (MW)



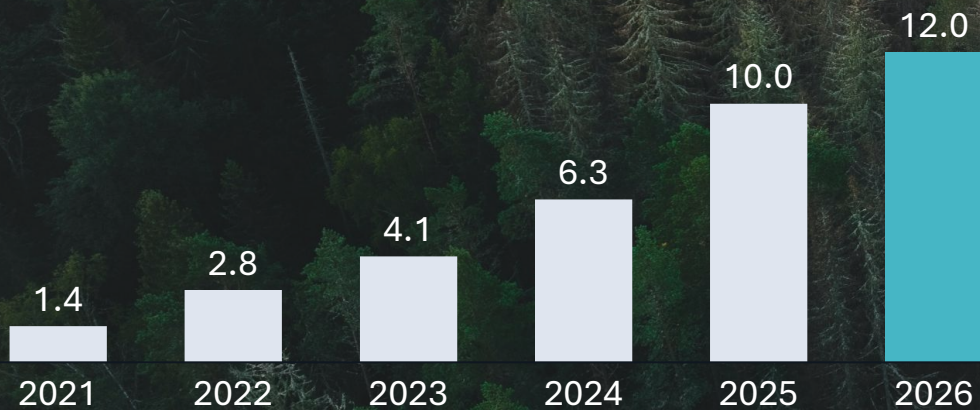
1) Mature stage meaning projects consented and/or derisked to a level that enable sales. Sales are typically dependent on confirmatory due diligence, grid connection, negotiations, and various conditions precedent for closing

# Focus ahead

## PORTFOLIO

**12 GW in 2026**

Portfolio size (GW)



- Figures net to Magnora, that is ownership share x capacity of a given asset
- Our portfolio estimates are conservative, counting assets with signed land agreements and a reasonable prospect for grid connection

## KEY FOCUS AREAS



Prioritising data center in the Nordics, BESS and DC in Continental Europe, and onshore wind in South Africa



Explore potential 2026 listing of Magnora's data center business in engagement with Arctic Securities



Maintaining strict project development and cost discipline



Target 12 GW by 2026



Execute on mature development portfolio



Price: NOK 0.5-3.0 million per MW. Price differ among markets and technology<sup>1</sup>

1) Average price for wind, solar, BESS in South Africa within the range. Outliers not part of estimate



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